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A Smarter Energy Plan for Ontario.

Analysis and Scenario Modelling of the Ontario Power System

Marc Godin
Portfire Associates • July 2007

In partnership with:
Emerging Energy Options WADE Canada



Report Presented to:

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Executive Summary

This report presents the result of the analysis and scenario modelling of the Ontario Power System. Most of the information used as input was provided by the Ontario Power Authority (OPA) in its Supply Mix Advice and in its Integrated Power System Plan (IPSP).

The first task was to calibrate the numerical model by reproducing the OPA Preliminary Plan as presented. The analysis used a numerical model of the Ontario Power System constructed in 2006 using the WADE Model (World Alliance for Decentralized Energy). The WADE Model is an economic model that compares the performance of Central Generation (CG) and Decentralized Energy (DE) in meeting future electricity demand growth. The Model allows planners to calculate the economic and environmental impacts of different generation choices. An emphasis on transmission and distribution network capital requirements differentiates the model's approach from other energy economics analyses.

With a calibrated model in hand, the second task was to update the calibration run with recent information and develop a critical assessment. In effect, this was a sensitivity analysis of the Preliminary Plan by using realistic assumptions particularly with respect to the performance and cost of Ontario's current and proposed nuclear power plants.

The third task was to use the updated Preliminary Plan to explore the impact, costs and environmental benefits of adopting strategies that would increase the penetration in Ontario of technologies with low environmental footprint, such as conservation and demand management (CDM), solar, wind, hydro, storage, cogeneration, and waste heat recycling with emphasis on distributed generation because of its potential for avoiding some of the investments in transmission and distribution infrastructure and associated line losses. This resulted in two illustrative scenarios: "Soft Green" and "Deep Green".

It should be noted that these illustrative scenarios are predominantly based on OPA inputs, many of which are not critically analysed in this study and are deserving of further appraisal.

Costs

Table 1 and Figure 1 show total capital costs on an as spent basis (not NPV) over the 20 year study period for all four model runs. Capital costs include the upfront investments required to build new generation capacity, as well as the associated transmission and distribution infrastructure. Due to the manner in which CDM costs were presented by the OPA, capital costs in Table 1 and Figure 1 include all CDM costs (including delivery and societal costs) on a present value basis.

When the Preliminary Plan is updated with realistic assumptions, total capital costs are increased by 12%. However, these costs are reduced by 4% in the Soft Green Scenario, mostly due to a more aggressive deployment of CDM technologies. The Deep Green scenario results in 13% higher total capital costs as compared to the Updated Preliminary Plan because of its higher content of solar and wind technologies. Higher capital costs do not necessarily mean higher total costs as there may be offsetting ongoing reductions in fuel and operating costs as is the case when CDM, solar and wind displace nuclear and coal.

| Table 1 - Total Capital Expenditures from 2007 to 2027 - \$ billion | | | | |
|--|-----------------------------------|-------------------------------|-----------------------|-----------------------|
| | OPA Plan (Calibration) | OPA Plan (Updated) | Soft Green | Deep Green |
| Generation | 64.6 | 70.2 | 69.3 | 84.5 |
| Transmission | 10.7 | 12.5 | 11.7 | 12.9 |
| Distribution | 26.3 | 30.7 | 28.2 | 31.1 |
| Total | 101.5 | 113.3 | 109.1 | 128.4 |

The allocation of total capital costs by category of generation technology is provided by Table 2 and Figure 2. The OPA Preliminary Plan (calibration run and updated) favour nuclear energy. By contrast, the green scenarios emphasize renewable energy technologies and significantly increase investment in CDM.

| Table 2 - Total Capital Costs by Generation Technology (\$ billion) | | | | |
|--|-----------------------------------|-------------------------------|-----------------------|-----------------------|
| | OPA Plan (Calibration) | OPA Plan (Updated) | Soft Green | Deep Green |
| Nuclear | \$33.8 | \$34.6 | \$9.8 | \$0.0 |
| Coal Gasification | \$0.6 | \$0.5 | \$0.0 | \$0.0 |
| Natural Gas, Cogeneration and Self Generation | \$6.7 | \$11.0 | \$6.7 | \$5.6 |
| Renewable Energy | \$19.3 | \$19.8 | \$46.4 | \$70.3 |
| Conservation and Demand Management | \$4.1 | \$4.2 | \$6.5 | \$8.5 |
| Transmission and Distribution | \$36.9 | \$43.1 | \$39.8 | \$43.9 |
| Total | \$101.5 | \$113.3 | \$109.1 | \$128.4 |

Table 3 and Figure 3 provide details for the cost of delivered electricity in 2027. The cost of delivered electricity includes amortization and return on investment for generation, transmission and distribution capital costs, operations and maintenance costs, fuel cost and a \$15/tonne charge for the CO₂ emissions of generation facilities where applicable.

The Updated model run of the Preliminary Plan increases delivered cost by 17%. However, the Soft Green scenario decreases this cost by approximately 11% and returns it to a level similar to the calibration run. The Deep Green scenario results in an 8% higher cost as compared to Soft Green but 4% lower than the Updated run. While the cost for generation is higher with Deep Green, cost reductions are provided by fuel and operations & maintenance savings.

| Table 3 - Total Delivered Electricity Cost in 2027 - ¢/kWh | | | | |
|---|-----------------------------------|-------------------------------|-----------------------|-----------------------|
| | OPA Plan (Calibration) | OPA Plan (Updated) | Soft Green | Deep Green |
| Generation Capital | 5.49 | 6.51 | 6.16 | 7.06 |
| Fuel | 0.63 | 0.93 | 0.47 | 0.37 |
| Operation & Maintenance | 1.31 | 1.24 | 1.00 | 0.92 |
| CO ₂ | 0.04 | 0.10 | 0.03 | 0.02 |
| Transmission | 0.98 | 1.14 | 0.93 | 0.98 |
| Distribution | 2.10 | 2.46 | 2.40 | 2.54 |
| Total | 10.55 | 12.37 | 10.99 | 11.88 |

Environmental

Table 4 and Figures 4 and 5 show CO₂ emissions for all model runs. One limitation of the WADE Model is that only air emissions directly related to combustion are calculated. This is in contrast to the approach chosen by the OPA which includes life cycle GHG emissions in addition to water, land and other environmental impact.

Annual CO₂ emissions in 2027 climb under the Updated Preliminary Plan because natural gas facilities are deployed to compensate for the lower amount of electricity generated by nuclear plants. In addition, the total amount of CO₂ emissions over the 20 year study period jumps by 34% because the retirement of Ontario's coal-fired facilities is delayed by 2 years.

| Table 4 - CO₂ from Coal, Gas and Oil | | | | |
|--|-----------------------------------|-------------------------------|-----------------------|-----------------------|
| | OPA Plan (Calibration) | OPA Plan (Updated) | Soft Green | Deep Green |
| In 2027 (million tonnes per year) | 8.49 | 13.80 | 8.02 | 6.82 |
| From 2007 to 2027 (million tonnes) | 286 | 383 | 192 | 178 |

The Soft Green scenario offers significant reductions in CO₂ emissions as compared to the Updated scenario and the calibration run because the total amount of natural gas fired facilities is reduced in favour of higher capacities of CDM, wind and solar technologies. In addition, the phase-out of coal-fired facilities is accelerated by one year as compared to the Preliminary Plan. The Deep Green scenario increases the penetration of CDM, wind and solar beyond OPA expectations, resulting in a further displacement of natural gas facilities and

additional reductions in CO₂ emissions. The conservative one year acceleration of the coal shut down could be improved upon if CDM and renewable deployment rates are enhanced but only a one year acceleration was assumed in the runs.

The environmental impact of nuclear generation is considered in Table 5 and Figures 6 and 7. The amount of electricity generated by nuclear facilities is a proxy indicator for the amount of radioactive waste and level of risk associated with nuclear power.

The Updated Preliminary Plan generates less nuclear electricity because of the lower reliability and load factor assumptions, as compared to the calibration run. The Soft Green model run results in significantly lower levels of nuclear electricity because no new nuclear facility is constructed or refurbished beyond existing commitments. Less nuclear electricity is produced and it is replaced by green technologies such as solar, wind and CDM. The Deep Green scenario goes further by illustrating the impact of cancelling commitments and retiring all existing facilities by 2027¹.

| Table 5 - Nuclear Electricity (2007 to 2027) - TWh | | | | |
|---|-----------------------------------|-------------------------------|-----------------------|-----------------------|
| | OPA Plan (Calibration) | OPA Plan (Updated) | Soft Green | Deep Green |
| In 2027 (TWh) | 91.4 | 77.3 | 26.2 | 0.0 |
| From 2007 to 2027 (TWh) | 1,851 | 1,646 | 1,167 | 969 |

Soft and Deep Green not only result in reduced GHG emissions, but also greatly reduce the environmental, safety and security risks associated with dependency on nuclear power, including the generation of radioactive waste fuel. This analysis and modelling work is however limited in terms of assessment of environmental impacts. The model only estimates atmospheric impacts and other types of impacts, such as water pollution and waste generation are not fully accounted for.

Conclusion

This work demonstrated that the Ontario power system may be simulated with independent computer modelling tools using data provided by the OPA and other public sources. This allowed for a critical review of the current Preliminary Plan and the identification of strategies that would reduce the environmental impact of power production including CO₂ emissions and nuclear waste, emissions and associated risks.

¹ Details of any potential contract penalties were not available for inclusion.

**Figure 1 - Total Capital Expenditures
from 2007 to 2027 - \$ billion**

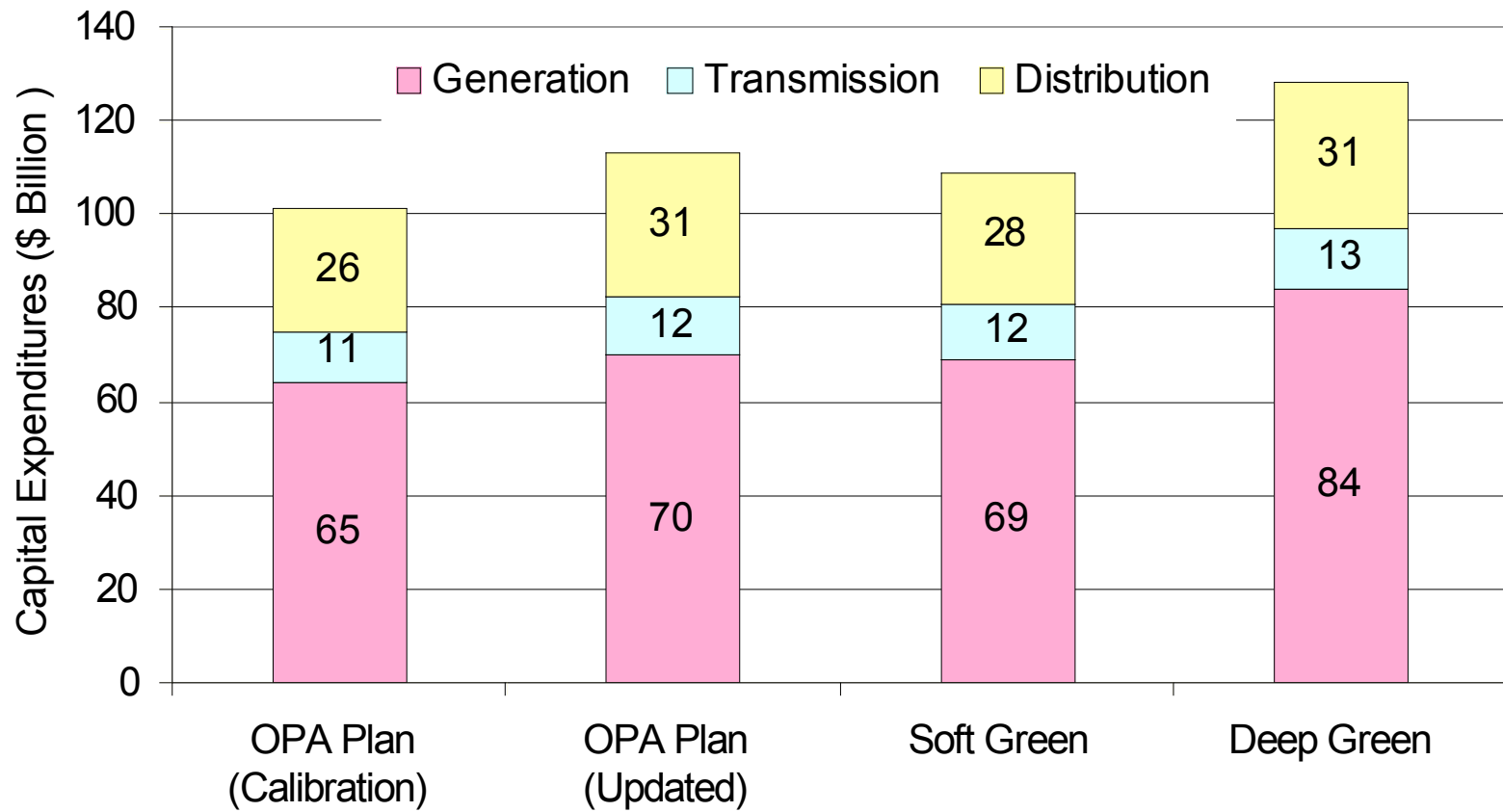


Figure 2 - Total Capital Costs by Generation Technology (%)

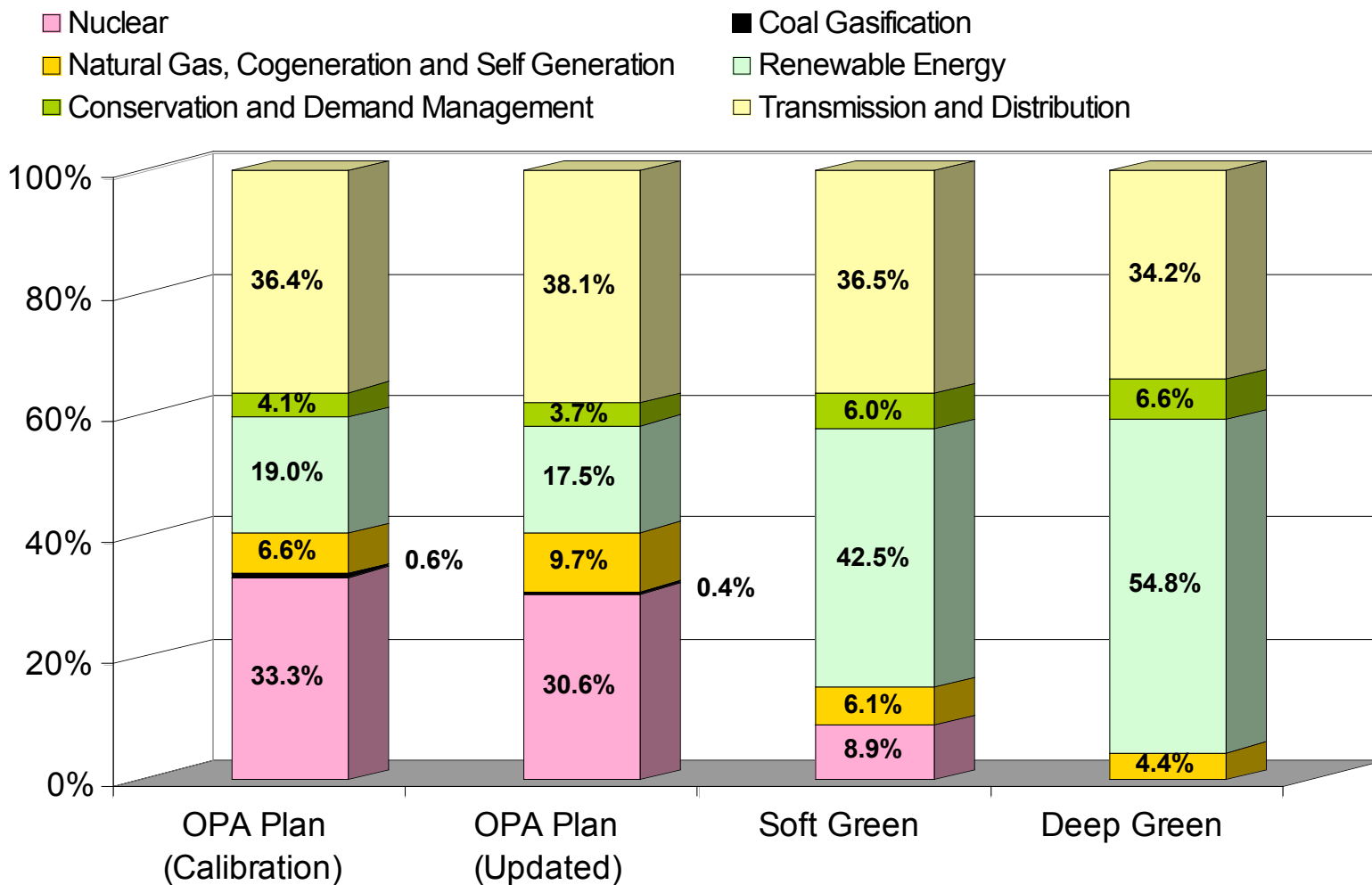
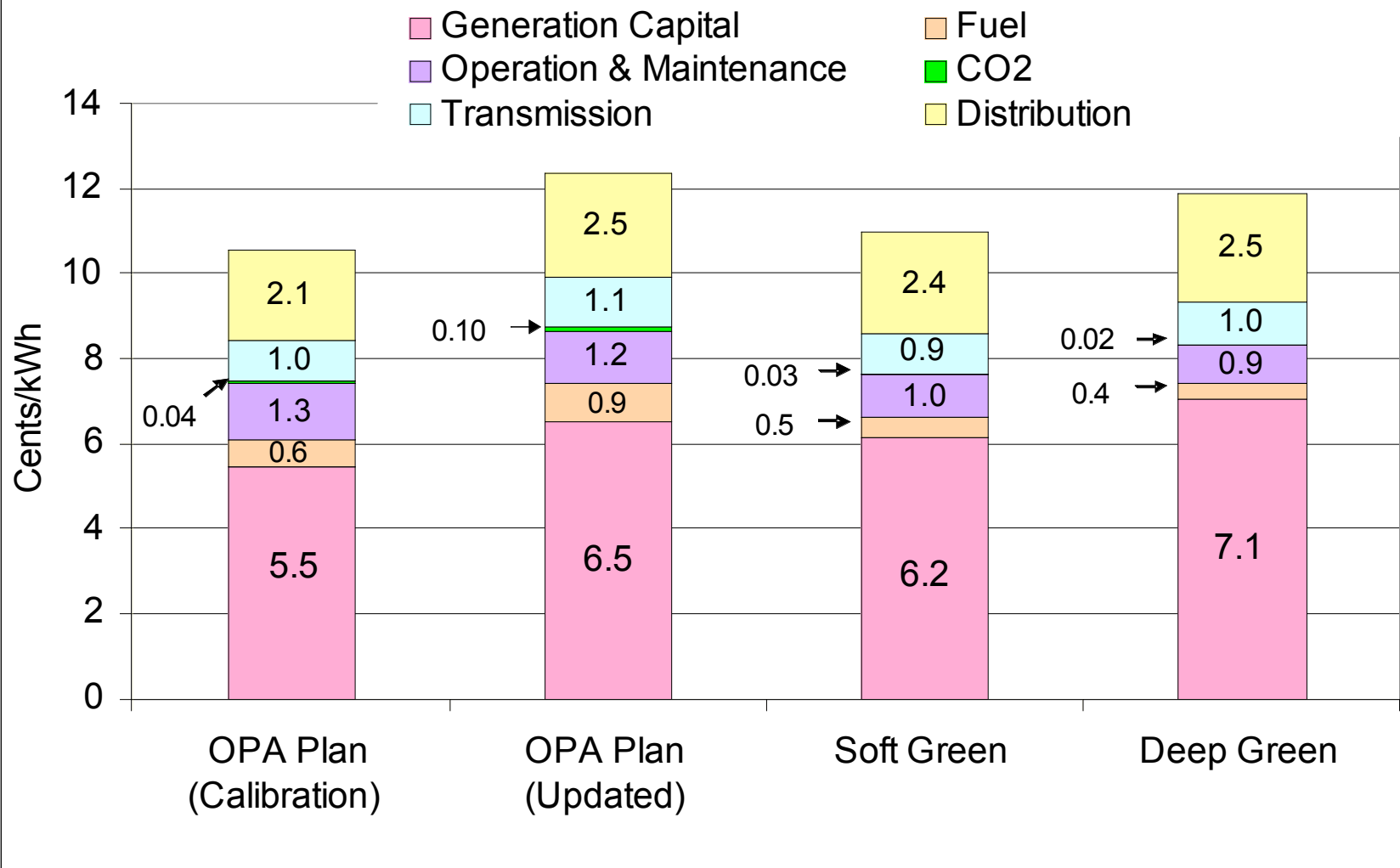
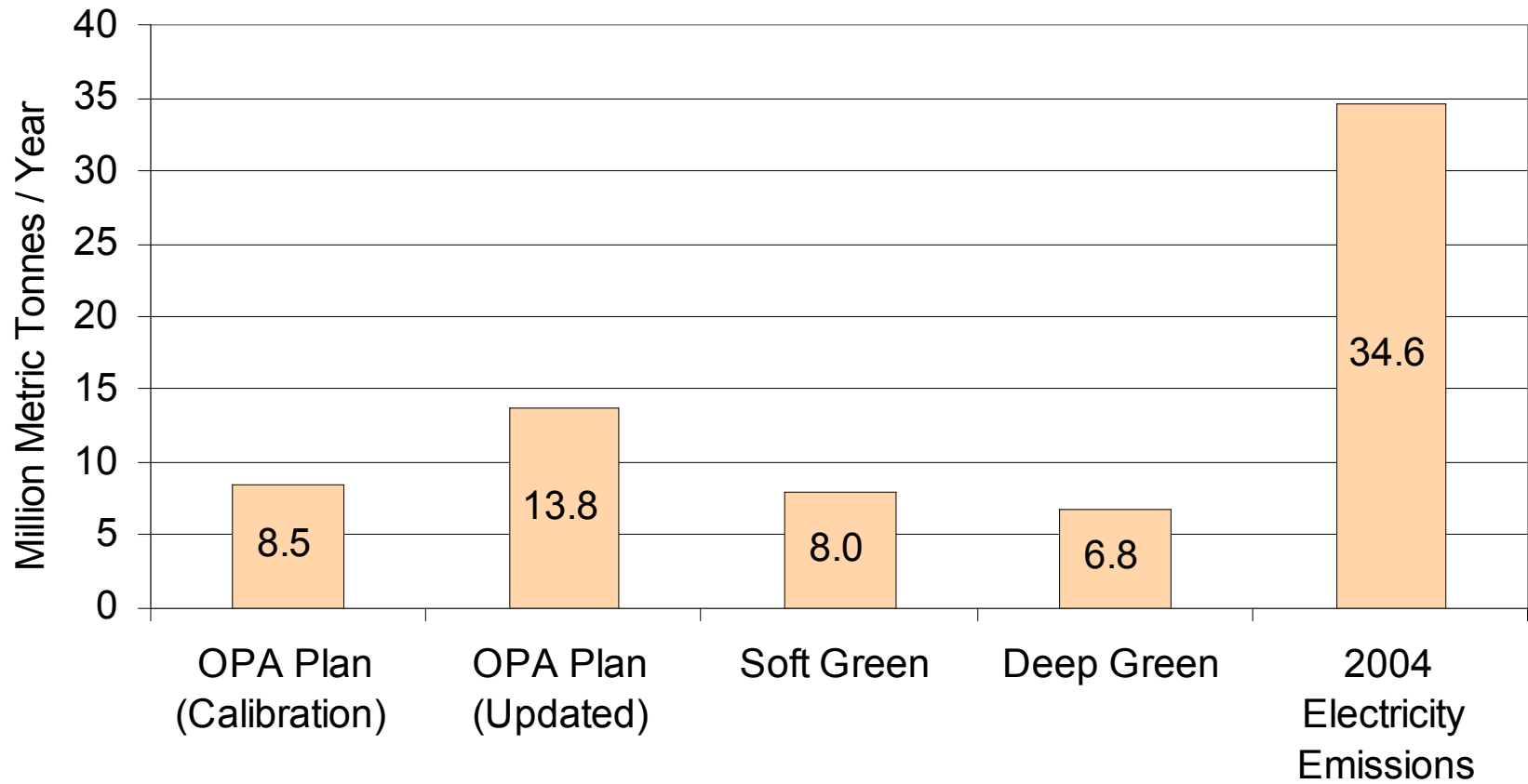


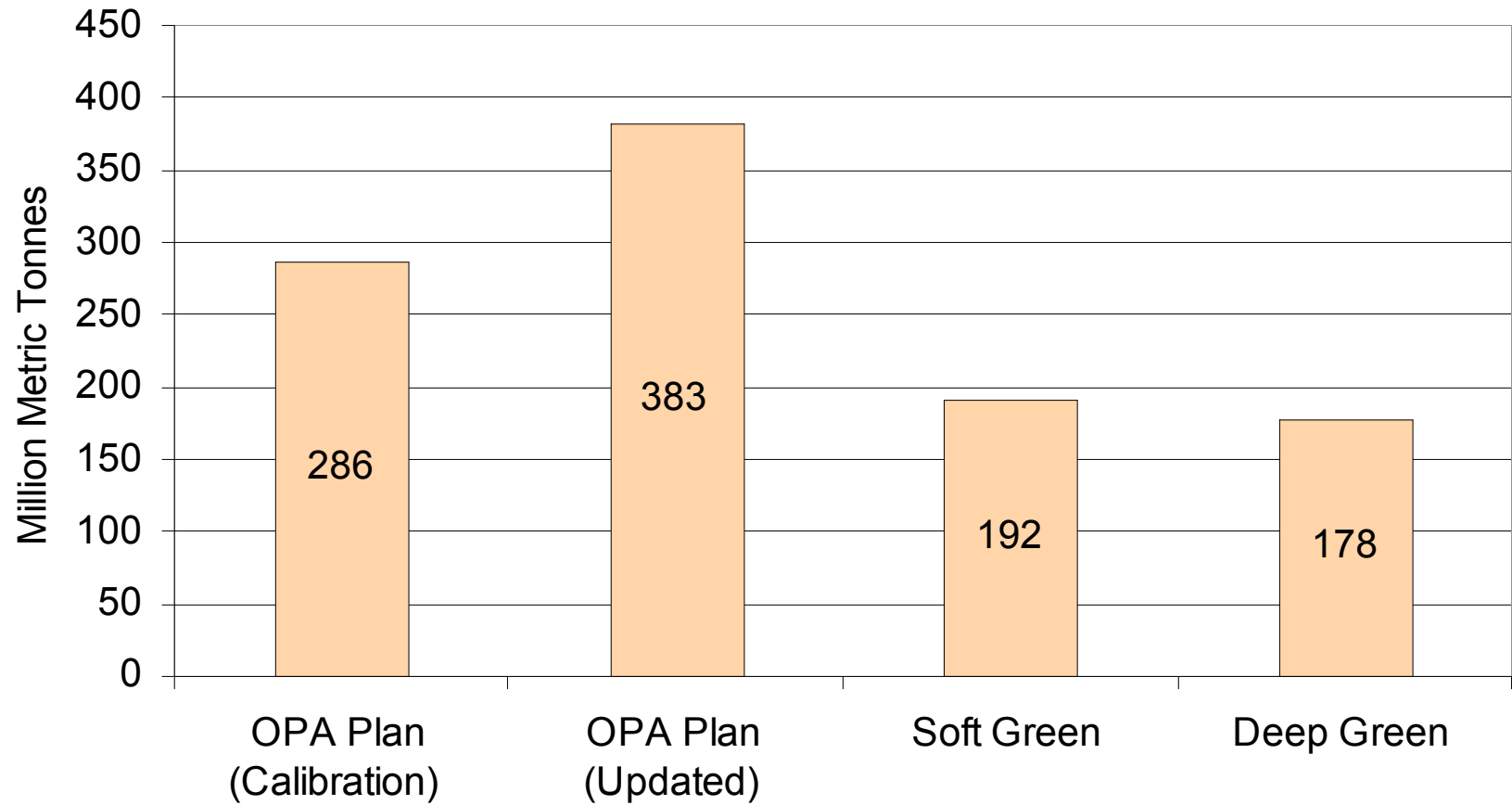
Figure 3 - Total Delivered Electricity Costs in 2027 - ¢/kWh



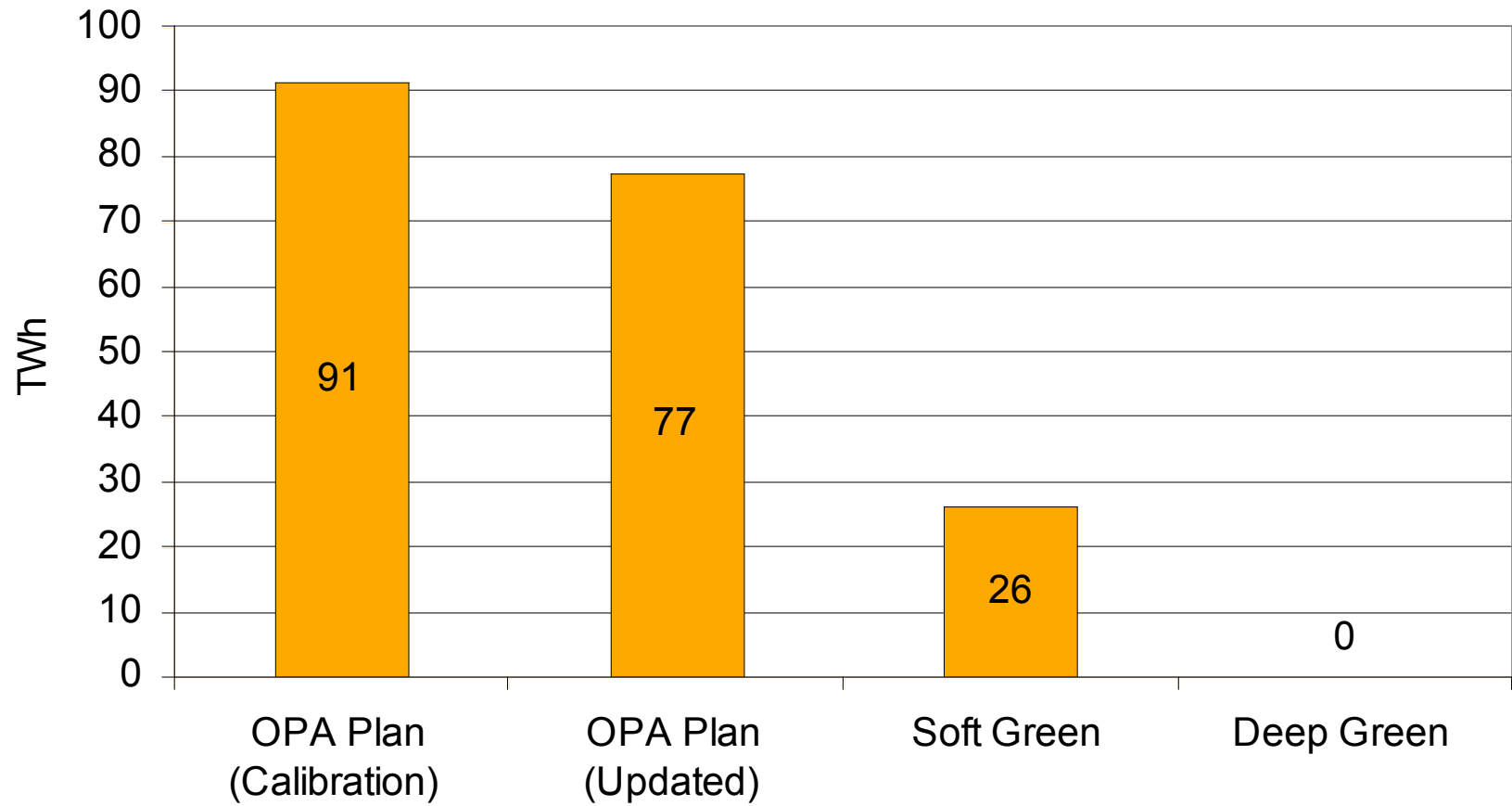
**Figure 4 - CO₂ from Coal, Gas and Oil
in 2027**



**Figure 5 - CO₂ from Coal, Gas and Oil
from 2007 to 2027**



**Figure 6 - Nuclear Electricity Generated
in 2027**



**Figure 7 - Nuclear Electricity Generated
from 2007 to 2027**

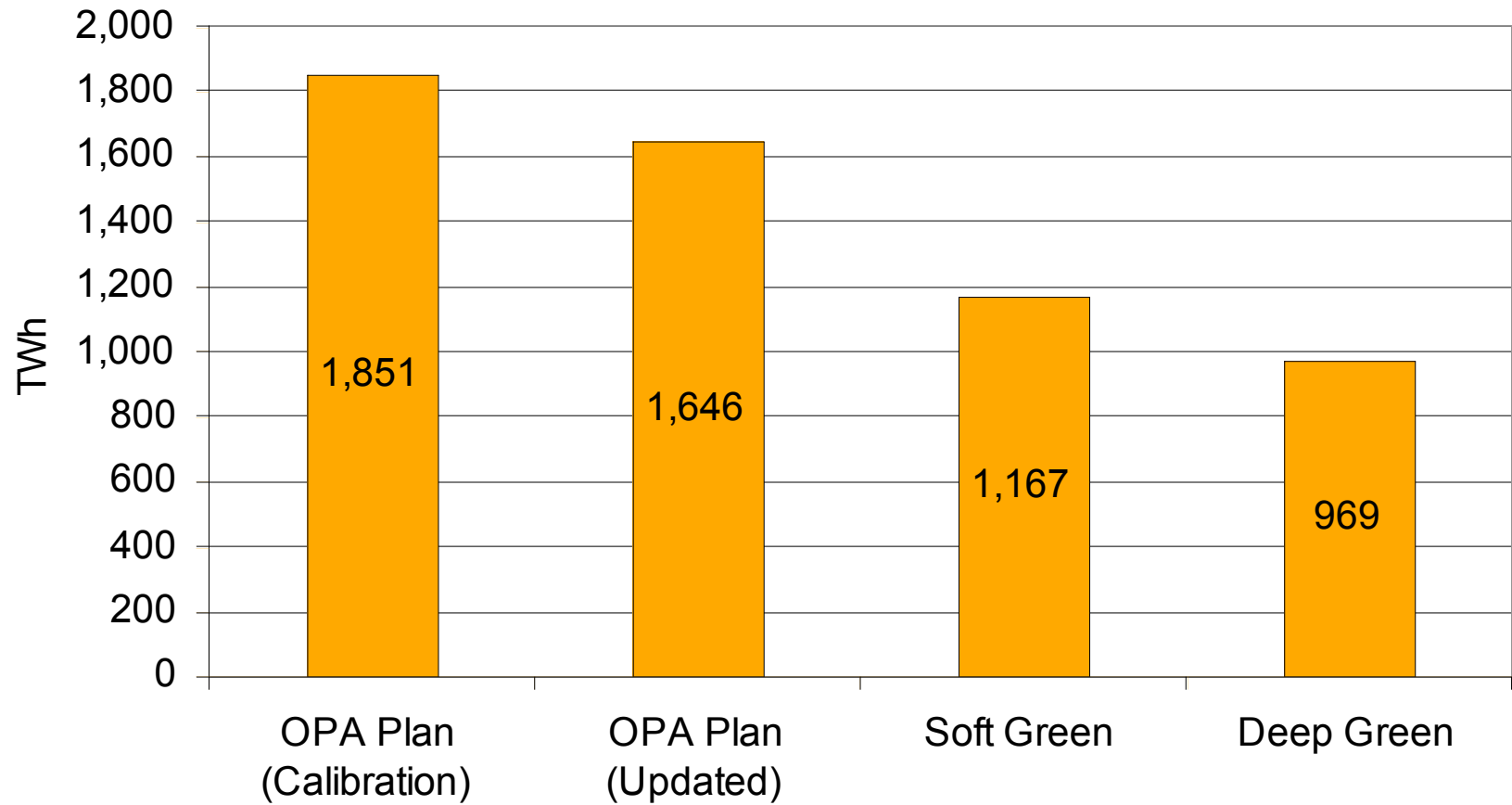


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Introduction

During the second half of 2006, the Ontario Power Authority (OPA) engaged in public consultation regarding its Integrated Power System Plan (IPSP). There had not been a comprehensive power system plan in Ontario in over 15 years. The completion of the IPSP will therefore be a major milestone. The consultation process was rolled out as a set of eight discussion papers covering all aspects required for planning the power system and culminating in a Preliminary Plan. Stakeholders such as WWF Canada were invited to comment and provide feedback.

This study analyzes the information provided by the OPA in order to develop a knowledge base and a numerical model of the Ontario power system. The purpose is to identify directions for reducing the environmental impact and the overall cost of electricity in Ontario, serving as a foundation for providing informed feedback during future consultation events and hearings.

Scope

Recent Work

In 2006, WADE Canada (formerly NewERA) analysed the Ontario power system using data published by the OPA in the Supply Mix Advice. The data was analysed with the WADE Economic Model, a computer model developed by the World Alliance for Decentralized Energy (WADE). This recent analysis provided insights into the economic and societal implications of various mixes of generation technologies, both centralized and decentralized, to meet demand growth and to offset power plant retirements in Ontario. Results of this study, funded in part by National Resources Canada and the OPA, were reported in detail and published (Godin and Tinkler 2006; NewERA 2006; Godin and Tinkler 2007).

The following results were reported:

- The WADE Model appears to calibrate well against the Central Generation (CG) analysis provided by the OPA's Supply Mix Advice Report;
- The Model can effectively be used to consider in greater detail the potential benefits of an energy supply scenario with significant amounts of Decentralized Energy (DE);
- First-run results confirm significant potential economic benefit with increasing DE, because of avoided transmission and distribution losses and associated investments;
- Because of the nature of Ontario's CG supply mix, there is a likelihood that increased DE may result in somewhat higher CO₂ emissions.

The WADE Economic Model

WADE has developed an economic model that compares the performance of DE and CG in meeting future electricity demand growth. The purpose of the Model is to calculate the economic and environmental impacts of supplying incremental electric load growth

with varying mixes of DE and CG. It gives concrete numerical and graphical results for capital costs, retail costs, emissions and fuel use. The model allows complete flexibility in terms of evaluating options or scenarios for meeting future demand with different technologies and generation mixes. An emphasis on transmission and distribution network capital requirements (i.e. avoided network development costs) differentiates the model's approach from other energy economics analyses.

The WADE Economic Model has been used in a number of jurisdictions worldwide to evaluate the economic value of DE as a part of future energy supply mix. Studies have been done in the UK, Ireland, Scotland, Portugal, the European Union, China, Nigeria, Australia and the United States. Further information regarding the Model may be found in Appendix C of this report and at the URL:

<http://www.localpower.org/resources/wademodel.htm>

Present Study

The present study updates and recalibrates the model of the Ontario Power System constructed in 2006 with data recently published by the OPA as part of the IPSP consultation process. The first task of the present study is to calibrate the model using the OPA Preliminary Plan as presented.

With a calibrated model in hand, the second task is to update and analyse the Preliminary Plan and develop a critical assessment. In effect, this is a sensitivity analysis of the Preliminary Plan using realistic assumptions particularly with respect to the performance and cost of Ontario's current and proposed nuclear power plants.

The third task is to use the Updated model run to explore the impact, costs and environmental benefits of adopting strategies that would increase the penetration in Ontario of technologies with low environmental footprint, such as conservation and demand management (CDM), solar, wind, hydro, storage, cogeneration, and waste heat recycling with emphasis on distributed generation because of its potential for avoiding some of the transmission and distribution losses and associated investments. This resulted in two illustrative green scenarios: Soft Green and Deep Green.

The Soft Green scenario describes the impact of increased penetration of technologies such as wind, hydro, and CDM up to the higher levels envisioned as attainable by the OPA but not adopted in its Preliminary Plan. In addition there is greater penetration of solar, cogeneration and waste energy recycling. The outcome is that no new refurbishment of nuclear facilities is necessary beyond the amount already committed.

The Deep Green scenario illustrates a deeper penetration of green technologies to levels approaching what has been observed in selected jurisdictions world wide. It results in the avoidance of any refurbishment of nuclear plants (even though some refurbishments may have been committed) and the complete retirement of nuclear energy from Ontario by 2027. In addition, approximately half of the natural gas technologies, such as Combined Cycle and cogeneration, are required, as compared to the IPSP. The outcome is a further reduction in greenhouse gas emissions and a complete phase-out of nuclear power.

A detailed report prepared by WWF Canada and the Pembina Institute supporting information for the scenarios can be found in Appendix D.

Calibration with the OPA Preliminary Plan

The first task was to use the 2006 model run of the Ontario power system that was based on the Supply Mix Advice and re-calibrate it with data from the IPSP. Where new data was provided by the IPSP, this new data was given precedence. In addition, new CDM data was presented by the OPA to the Conservation Business Advisory Group in May 2007. This new data was given precedence over data in the Preliminary Plan. In other cases, data from the Supply Mix Advice was used.

The start year of the modelling work is 2007. The model then runs for the 20 years between 2008 and 2027.

Inputs

Electricity Demand

The Preliminary Plan prepared by the OPA was developed to supply growth over 20 years from in 2007 to 2027. However, some of the discussion papers provided data from 2005 to 2025. The modelling work described in this report covered the period from 2007 to 2027 and, where warranted, OPA data was adjusted accordingly.

Electricity generated by the power system was forecasted by the OPA to increase at an annual rate of 1.2% from 155 TWh in 2005 to 196 TWh in 2025. In this modelling work, the amount of electricity generated for the year 2007 starting point was determined by using data published by the Independent Electric System Operator (IESO) for 2006, as shown on Table 6. The 1.2 % growth rate was applied to the 2006 data to establish the expected 2007 amount of 157.9 TWh.

Peak demand was forecasted by the OPA to increase at an annual rate of 1.2% from 25,823 MW in 2005 to 32,531 MW in 2025. In the spreadsheet associated with the discussion papers, OPA indicated a peak of 26,399 MW in 2007 increasing to 34,899 in 2027. In this model run, the actual peak demand of 27,005 MW for 2006, as reported by IESO was increased by 1.2 % to provide the expected 2007 system peak of 27,337 MW. Accordingly, this study does not attempt to critique the OPA/IESO load forecast. It simply adjusts it to account for the higher 2006 actuals.

Annual growth rate numbers over the 20 year period used in this study were similar to those indicated by the OPA: 1.26% annual demand growth and 1.23% annual peak growth. These growth rates allow the model to match the OPA demand forecast for 2025 and 2027.

Table 6 – IESO Information

| | IESO Monthly Generator Reports (April 2005 to March 2006) | | | IESO 2006 Press Release | | IESO Reliability Report (March 2007) | |
|---------------------------------------|--|---------------------|--------------------|----------------------------|---------------------|---|---------------------|
| | Capacity (MW) | Production (MWh) | Capacity Factor | Capacity (MW) | Production (MWh) | Capacity (MW) | Production (MWh) |
| Central Generation | | | | | | | |
| Nuclear - Existing | 11,045 | 80,597,364 | 83.3% | | 84,400,000 | 11,419 | |
| Nuclear - Refurbished | | | | | | | |
| Nuclear - New | | | | | | | |
| Hydro | 7,895 | 34,420,988 | 49.8% | | 34,800,000 | 7,788 | |
| Interconnection | | | | | | | |
| Coal | 6,358 | 28,664,347 | 51.5% | | 25,000,000 | 6,434 | |
| Gas - Simple and Combined Cycle | 2,736 | 10,038,989 | 41.9% | | 11,800,000 | 5,103 | |
| Gas - Cogeneration (> 50MW) | | | | | | | |
| Gas/Oil | 2,100 | 1,238,028 | 6.7% | | | | |
| Biomass Cogeneration (> 50 MW) | 151 | 298,989 | 22.7% | | | | |
| Wind Farms | 9 | 18,583 | 23.6% | 300 | | | |
| Total Central Generation | 30,294 | 155,277,288 | 58.5% | | 156,000,000 | 31,139 | |
| Decentralized Energy | | | | | | | |
| Conservation and Demand Management | | | | | | | |
| Demand Response | | | | | | | |
| Gas - Cogeneration (< 50 MW) | | | | | | | |
| Biomass - Cogeneration (< 50 MW) | 74 | 223,573 | 34.5% | | | 75 | |
| Oil/Gas - Cogeneration (< 50 MW) | | | | | | | |
| Landfill and Biogas | | | | | | | |

| | | | | | | | |
|-----------------------------------|---------------|--------------------|--------------|------------|--------------------|---------------|-------------|
| Solar | | | | | | | |
| Microturbines | | | | | | | |
| Substation Peakers | | | | | | | |
| Gas ICE (Backup) | | | | | | | |
| Total Decentralized Energy | 74 | 223,573 | 34.5% | 0 | 0 | 75 | |
| Power System Total Supply | 30,368 | 155,500,861 | 58.5% | 300 | 156,000,000 | 31,214 | |
| Ontario Internal Demand | | | | | 151,000,000 | | 152,300,000 |
| Imports | | | | | 6,200,000 | | |
| Exports | | | | | 11,400,000 | | |
| Power System Total Demand | | | | | 156,200,000 | | |

Supply Resources

The supply mix in 2007 was arranged by the OPA according to a classification that mixed generating technologies and contractual supply arrangements. In order to use the data provided by the OPA in the WADE model, the supply mix had to be arranged into maximums of 15 central generation and 10 decentralized generation technologies. The model adds then attributes transmission and distribution losses to central generation technologies.

The 25 generation technologies modelled for the Ontario power system are discussed in the following sections along with comments as to how data provided by the OPA was adapted. Primary research was also conducted in order to validate the existing capacity in Ontario for various technologies. Appendix A., Tables A1 to A 9, provide the results of a survey of Ontario power generators.

In general, when data provided by the OPA was different than the data established by the survey, OPA data was used in the modelling work in order to maximize calibration with the IPSP. In other words, the numbers provided by the OPA for the total installed capacity of Ontario nuclear and coal power plants were used instead of the numbers published by Ontario Power Generation and Bruce Power.

However, the numbers provided by the OPA for natural gas generation were not immediately useable for the modelling work because the data was not segregated as to power only vs. cogeneration and as to large users (central generation) vs. onsite users (decentralized energy). Table 7 provided the reconciliation of OPA data with the numbers used as input for the modelling work. The capacities used as model input were based on the survey summarized in Appendix A. The total natural gas generation capacity used for model input is within 3% of the OPA total number. Accurate accounting of existing cogeneration capacity was necessary to allow recognition of its environmental benefits.

The survey also identified existing biomass and landfill gas capacities higher than the OPA numbers. The survey numbers were used to avoid ignoring existing plants. Table 7 also provides the reconciliation between the OPA numbers and the inputs into the model for biomass technologies. It is possible that some biomass plants also use natural gas and may be classified as such. The total of natural gas and biomass capacity used as model input is within 4% of OPA data.

The OPA does not provide a complete set of load factors applicable to each generation technology. In the modelling work, to maximize calibration with the OPA, load factors provided by the OPA were given precedence. However, it should be noted that load factors calculated from IESO 2005-06 monthly reports were used for the 2007 base year only. This resulted in electricity production amounts that matched information provided by IESO for 2006 and OPA for 2005. For the 20 year study period from 2008 to 2027, load factors provided in the OPA discussion papers were used.

In general, the load factors used by the OPA for future years were different than those calculated for 2006 using actual IESO data. The load factors for nuclear, cogeneration and biomass used by the OPA were significantly higher than values calculated from

actual 2006 data. By contrast, load factors for coal and natural gas technologies were lower.

| Table 7 – Reconciliation of OPA Natural Gas and Biomass Capacities with Model Data (MW) | | | | |
|--|-----------------|---------------|------------------------|--------------------|
| | OPA Data | | Calibration Run | |
| | 2007 | 2027 | 2007 Input | 2027 Output |
| Natural Gas | | | | |
| Existing Gas | 2,902 | 2,902 | | |
| Procurement Gas | 485 | 3,265 | | |
| Other Generation Dev't. Gas | 0 | 600 | | |
| Other Generation Dev't. Gas | 0 | 414 | | |
| New Gas | 0 | 1,486 | | |
| New Gas Peaking | 0 | 750 | | 726 |
| Gas Combined Cycle (CCGT) | | | 1,065 | 6,003 |
| Industrial Gas Cogeneration (> 50 MW) | | | 1,719 | 1,719 |
| Industrial Gas/Oil Cogeneration (< 50 MW) | | | 464 | 863 |
| Oil/Gas | 1,636 | 1,636 | 1,636 | 1,636 |
| Total | 5,023 | 11,053 | 4,885 | 10,947 |
| Biomass | | | | |
| Existing Biomass | 68 | 68 | | |
| Procurement Biomass | 5 | 5 | | |
| New Biomass | 0 | 781 | | |
| Biomass & Landfill Gas (>50 MW) | | | 150.6 | 372 |
| Biomass & Landfill Gas (< 50 MW) | | | 273.2 | 466 |
| Total | 73 | 854 | 424 | 838 |
| Total (Natural Gas and Biomass) | 5,096 | 11,907 | 5,309 | 11,785 |

Centralized Generation Technologies

- **Nuclear - Existing:** The capacities are those reported by the OPA (11,514 MW) as opposed to the numbers reported by OPG and Bruce Power (11,365 MW). The schedule for retirement is as per the OPA discussion paper.
- **Nuclear - Refurbished:** Includes procurement nuclear and refurbished nuclear. The schedule for refurbishment and target capacity in 2027 is as per the OPA discussion paper.
- **Nuclear - New:** Capacity is added as per the OPA.
- **Hydro:** Includes the OPA designations: Existing Hydro, Procurement Hydro, and New Hydro. The starting capacity is the installed capacity of 7,816 MW obtained by dividing the 5995 MW of effective capacity by the effective load factor of 76.7%. Installed capacity is added and reduced as per the OPA discussion paper. The effective load factor for new capacity is 71.1% as per the OPA.
- **Coal Steam Turbine:** The capacity is that reported by the OPA as opposed to the numbers reported by OPG. The schedule for retirement is as per the OPA, assuming that the “coal for insurance” will be needed because “coal for insurance” capacity is included in the total of required resources. The retirement schedule for the calibration run is as follows: 1,465 MW in 2011, 1,962 MW in 2012 and 2,987 MW in 2015².
- **Gas Combined Cycle (CCGT):** The 2007 capacity is that of the Brighton Beach and Goreway Phase 1 power plants, as per Appendix A. CCGT facilities with cogeneration capability are listed under Cogeneration to recognize their improved environmental performance. CCGT capacity is added to reach the OPA target in 2027.
- **Industrial Gas Cogeneration (> 50 MW):** 1,719 megawatts of cogeneration capacity was identified in Ontario as shown in Appendix A. No new capacity is added. The 414 MW of new cogeneration capacity identified by the OPA was added to the decentralized cogeneration technology.
- **Oil/Gas:** The starting capacity is that reported by the OPA which is assumed to be the Lennox power plant.
- **Wind Farms:** An installed capacity of 395 MW was determined by dividing the OPA effective capacity of 67 MW by the effective load factor of 17%. Capacity is added to match the OPA target for installed capacity.
- **Biomass Cogeneration (> 50 MW):** The starting capacity is the Kirkland Lake power plant. Capacity is added to match the OPA target in 2027 which is inferred to be the Atikokan and forestry segments.

² The Ontario government recently announced that the program to phase-out coal power generation will be completed one year sooner than indicated in the IPSP. This recent change is not reflected in this modeling work in order to maximize calibration with the IPSP.

- **Interconnection:** In 2006, Ontario was a net exporter of electricity as reported by the IESO. In the Preliminary Plan, the OPA shows an effective interconnection capacity of 800 MW in 2007, presumably indicating that Ontario would be a net importer of electricity during peak time periods. In addition, the OPA plans “New Hydro Firm Purchases” of 1,500 MW during the 4 years from 2016 to 2019. Given that the OPA does not appear to assign GHG emissions to the interconnection generation, this capacity should be assumed to be hydroelectricity from Manitoba and Quebec using existing transmission and new facilities currently under construction. In this model run, interconnection capacity follows OPA assumptions, starting at 800 MW in 2007 and decreasing to 500 MW in 2027. The “New Hydro Firm Purchases” are treated as temporary increased amounts of interconnection. The load factor applied is reflective of a peak period use.
- **Storage:** Capacity is added as per the OPA. In principle, storage should have a load factor of zero or slightly less than zero because it does not represent a net addition to generation capacity and may in fact cause some net efficiency losses. However, the OPA methodology of assigning a 7% load factor to storage was followed.
- **Gas Simple Cycle (Peaking):** No capacity is shown for 2007. Capacity is added as per the OPA.
- **Coal Gasification:** No capacity is shown for 2007. Capacity is added as per the OPA. Full sequestration of CO₂ is assumed because the OPA does not assign any CO₂ emissions to coal gasification.
- **Solar (Greenfield):** This technology category applies to solar PV deployed in fields outside of urban areas, such as the recently approved Opti-Solar project. No capacity is shown for 2007. Capacity is added as per the OPA.

Decentralized Energy Technologies

As discussed above, the WADE model organizes power generation technologies according to the broad categories of central generation and decentralized energy. The model treats these categories differently in that transmission and distribution line losses are applied only to central generation. The cost for transmission and distribution can be independently adjusted for any central generation or decentralized energy technology.

The definition of decentralized energy is the subject of some debate and the purpose of this study is not to settle this matter. In this modeling work, generation technologies that would incur small or no line losses were classified as distributed energy. Generally, this means that all or some of the power is consumed on-site. However, existing cogeneration plants may be very large, over 500 megawatts. In this modeling work, large natural gas and biomass cogeneration facilities (> 50 MW) were treated as central generation while cogeneration plants less than 50 megawatts were classified as decentralized energy. Onsite renewable generation, self generation, substation peakers and waste energy recycling were also treated as decentralized energy. By contrast, wind

farms, large hydro and greenfield solar installations were considered to be centralized generation.

The capacity numbers for CDM technologies are based on information communicated by the OPA to the Conservation Business Advisory Group in May 2007. In the Preliminary Plan, the total for CDM technologies was 6,135 MW and it was revised to 6,078 by the OPA in May 2007. However, a significant change from the Preliminary Plan was the removal of 500 MW of fuel cell capacity.

- **CDM (Efficiency):** The starting capacity is 199 MW as identified by the OPA for efficiency in the May 2007 update. Capacity is added as per the OPA.
- **CDM (Fuel Switching):** The starting capacity is 20 MW as identified by the OPA in May 2007. Capacity is added as per the OPA. No CO₂ emissions are associated with fuel switching because most analysts report that, when used in conjunction with demand side management, fuel switching results in no net GHG impact. The load factor is 310%% to reflect the fact that this technology has more impact on reducing electricity demand than reducing peak power requirements.
- **Demand Response, Time of Use Pricing & Conservation:** The starting capacity is the 81 MW identified by the OPA for demand response, conservation and time of use pricing. Capacity is added as per the OPA.
- **Industrial Gas Cogeneration (<50 MW):** The starting capacity is the 425 MW of small natural gas cogeneration capacity and the 39 MW identified for oil/gas, as listed in Appendix A. New capacity in the amount of 414 MW is added as per the OPA.
- **Biomass and Landfill Gas (< 50 MW):** The starting capacity is the 253 megawatts of small biomass cogeneration capacity identified in Appendix A and landfill gas (8.8 MW in 2006 plus 10.6 MW added in 2007). Capacity is added to meet the OPA target in 2027.
- **CDM Renewables (Onsite Wind & Hydro):** This category represents the OPA CDM Renewables category (onsite wind and hydro, except solar). Capacity is added to match the OPA target for CDM renewables.
- **Self Generation (CDM Cogen, Microturbines and Fuel Cells):** This category combines the OPA CDM Cogen with fuel cells, which were absent in the May revision. The Preliminary Plan presented in the discussion papers forecasted 500 MW of new fuel cell capacity by 2027. However, revised numbers provided to the CDM stakeholder advisory committee in May 2007 removed fuel cells as a specific category, presumably combining all self generation technologies together under the CDM umbrella.
In the model run, this technology follows the OPA forecast, starting at 4 MW in 2007 and growing to 495 MW by 2027. The removal of the 500 MW of fuel cell capacity would result in 500 MW less of total installed capacity in 2027, as compared to the numbers shown in the Preliminary Plan. The power system's reserve margin would then become 17.3% in 2027, as opposed to 18.7% in the Preliminary Plan. However, the model was run to deliver a reserve margin of

18.7% in 2027, as per the original Preliminary Plan, thereby offsetting the loss of fuel cell capacity.

- **Solar (Rooftop):** There is no capacity in 2007. New capacity in the amount of 40 MW is added per the OPA.
- **Substation Peakers & CHeP:** There is no capacity in 2007 and none added.
- **Waste Heat Recycling:** There is no capacity in 2007 and none added.

Installed Capacity vs. Effective Capacity

The capacity numbers generally represented by the OPA are those for effective capacity during periods of peak demand as opposed to installed capacity. In effect, the OPA derated hydro installed capacity to 76.7% and wind to 17% to obtain their effective capacity during periods of peak demand.

The WADE model works from installed capacity. Therefore, OPA effective capacity numbers were converted back to installed capacity.

However, the WADE model applies two different load factors (capacity factors): one for determining electricity production and one for contribution to peak capacity. In keeping with OPA's methodology, hydro and wind load factors during peak demand were deemed to be 76.7% and 17% respectively. For all other technologies, the load factor during peak periods was set at 100% which is implied by OPA's approach.

The WADE model builds capacity to meet electricity demand. It also builds, when necessary, additional capacity to meet peak power demand. To do so, the model compares forecasted peak demand with the system's capacity during peak periods. The latter is calculated using installed capacities, the reserve margin, load factors during peak periods and transmission and distribution losses during peak periods.

The OPA Preliminary Plan and the green scenarios contemplate significant percentages of decentralized generation, from 15% to 30%. The calculation of effective capacity also needs to take into account the fact that, during peak periods, central generation is subject to high line losses, while decentralized energy is not. The model performs these calculations by applying peak line losses in the calculation of effective peak capacity.

CDM resources are energy saving resources that have a peak reduction impact. The OPA treats CDM as quasi supply resources that will assist the power system in meeting future demand and peak requirement. A similar approach was followed in this modelling work: CDM resources are entered as quasi supply resources with deemed installed capacities, effective capacities, load factors, and capital costs.

Line Losses

Line losses are a significant consideration. The International Energy Agency estimates that average transmission and distribution lines losses in OECD countries were 7% in 2003 (International Energy Agency 2005).

Generally, transmission and distribution losses increase with the square of the circuit loading i.e. doubling the current carried on a transmission or distribution circuit leads to

quadrupling the energy losses. The result is that the rate of system energy loss rises steeply as the system becomes heavily loaded. Therefore line losses during peak periods are substantially higher than average line losses.

Transmission losses data used in this modelling work was provided in the OPA discussion papers, which were based on studies conducted by Navigant. Averaging the data found in the discussion papers resulted in estimates of 2.59% for average transmission losses and of 8.78% for peak transmission losses.

The OPA does not explicitly address the subject of distribution losses. Information provided in a recent Hydro One rate application estimates average distribution losses at 3.6% in urban areas and 7.3% in rural areas (Hydro One 2005). Estimating the electricity distribution infrastructure split in Ontario at 60% urban and 40% rural leads to an average for distribution losses across the system at 5.08%. This compares favourably with Hydro One's estimate for total distribution line losses of 5.05%. Distribution losses during peak periods are likely to be higher than average but relevant data was not found. As a conservative assumption, peak distribution losses were assumed to be identical to average distribution losses. However, future work to document peak distribution line losses is required.

In summary, central generation transmission and distribution losses used for this study were 7.67% on average and 13.86% during peak times. By contrast, decentralized generation was charged no losses on average and 3% losses during peak times, as per the default WADE Model setting.

Generation Costs

In the IPSP, the OPA does not provide information on total costs. Only a discussion of the costs/benefits of CDM and a summary of electricity cost to the consumer are provided. As explained in the following paragraphs, when available, cost information from the discussion papers was given precedence. Otherwise, information from the Supply Mix Advice and selected external references was used, as noted.

- **Capital Costs:** In this modelling work, capital costs and the operations and maintenance costs for generation technologies were generally those published by the OPA in the Supply Mix Advice. The capital costs of generation technologies used in this modelling work were as follows: \$841/kW for CCGT and cogeneration (electrical side only), \$1,959/kW for wind, \$2,666/kW for hydro, \$2,845/kW to \$3,400/kW for nuclear and \$5,613/kW (decreased over 20 years to \$3,052/kW) for solar. A recent report by RBC Capital Markets forecasts that the total installed cost for PV solar will decline from approximately \$7,370/kW in 2007 to \$4,400/kW in 2011 reaching competitiveness to grid electricity without incentives in 2012-14 depending on the region (Bush and Riley 2007). Details of capital costs entered into the model are shown in Table B1 of Appendix B.
The cost for new nuclear plants was set at \$3,400 per kilowatt as per data reported by the OPA when estimating the value of CDM strategies.
An amortization and cost of capital charge of 11% was used to match the OPA cost for generation. This allowed the costs of delivered electricity calculated by the model to match and calibrate with OPA's cost forecast.

- **CDM Costs:** The cost of CDM resources was based on the cost/benefit analysis in the context of a Total Resource Cost (TRC) test reported in the revised CDM discussion paper (p. 32 and p91 in Appendix B of the discussion paper). The costs for CDM include such items as incremental costs, administrative costs, fuel costs, etc. Total CDM costs are described as "Sums of delivery costs" and "Sums of societal costs".

The present value of total CDM costs is \$4.5 billion for delivering 5,400 MW of CDM, or \$833 per kW of CDM. The CDM program avoids 5,900 MW of new generation, or \$762 per kW of avoided generation. This estimate may be generally compared to capital costs for generation technologies. In this modelling work, \$833/kW was assumed to be the total all inclusive cost for CDM on a present value basis. This cost was entered as a deemed capital cost for CDM as a quasi supply resource.

The cost information reported by the OPA was in the context of a Total Resource Cost (TRC) analysis. It should be assumed that incentives are not included in the calculation of the \$4.5 billion present value. Therefore, the CDM costs reported in this modelling work would not include amounts paid as incentives. However, OPA's methodology would typically include incentive amounts in the calculation of the cost of delivered electricity to consumers. Clarification of the OPA's treatment of CDM costs should be sought as part of the consultation process. Additional information about the nature of CDM costs (capital vs. operations and incentives) and costs differences between the major CDM technologies would also greatly enhance the accurate analysis and representation of CDM costs.

- **Operations and Maintenance Costs:** Operations and maintenance costs were generally the costs reported in the Supply Mix Advice. Fixed costs were spread over the annual amount of electricity produced calculated using the specified load factor. Details of operations and maintenance costs entered into the model are shown in Table B2 of Appendix B.
- **Fuel Costs:** The costs for coal and natural gas fuel were US\$ 2.41/MMBTU and US\$ 5.5/MMBTU respectively, based on the OPA discussion papers and the associated reports by Navigant. US dollars were converted to Canadian dollars at a rate of 0.90.
- **Interconnections:** Interconnections were assumed to use existing facilities. Therefore the use of interconnections would not result in new upfront or capital costs. To avoid inflating capital costs, interconnection technology was entered as having no capital cost but only fuel and operations costs. These costs were set to deliver the same delivered cost as hydro electricity.
- **Presentation of Cost Data:** Therefore, because of the treatment of CDM as a generation technology, the summary tables and charts in this report show capital costs that include capital costs for generation technologies but also all CDM costs, whether capital or operations. At a summary level, the cost results are accurate. However, the details of how costs are apportioned between capital and operations are less accurate because of the nature of the information provided by the OPA. There may be other ways to apportion the costs but they are unlikely to improve

accuracy at the detailed level. In order to improve accuracy at the detailed level, better information on costs is required, as well as treating CDM as a demand reduction resource, rather than a quasi supply resource. The recommendations associated with this report cover these aspects.

- **Levelized Unit Energy Costs:** The OPA summarizes all costs as Levelized Unit Energy Costs (LUEC). The Supply Mix Advice provided LUEC information for most generation technologies and the IPSP added some updated information. The WADE Model can be used to approximate LUEC as the cost of delivered electricity. Table B3 of Appendix B provides information about the cost of delivered electricity calculated by the model based on the parameters entered and compares them with OPA information where available. In general, costs calculated by the model fall within the ranges indicated by the OPA.

Transmission Costs

Transmission and distribution infrastructure costs are a significant part of the investments required to expand the power system. The International Energy Agency estimates that more than half of all future investments in the electricity industry will be for transmission and distribution infrastructure (International Energy Agency 2005).

The costs for transmission used for this modelling work were based on the OPA's Transmission discussion paper when relevant information was available. In the model, transmission costs are set by technology in \$/kW. When generation capacity is added, an equivalent amount of transmission is added. Cost details are as follows:

- **Bruce to the GTA:** The cost for a new 500 kV transmission from Bruce to the GTA would be \$600 million. The line would carry 1,500 MW, and the unit cost would be \$400/MW. Furthermore, enabler investments of \$100 million would be required (\$66/kW). Total transmission investments between Bruce and the GTA are therefore \$466/kW.
- **North Western Ontario to the GTA:** The elements are as follows:
 - Thunder Bay to Sudbury: one HVDC line carrying 1,500 to 2,000 MW and costing \$1.6 to \$2.0 billion (\$1,028/kW);
 - Sudbury to Barrie: HVDC North-South tie carrying 1,000 to 1,500 MW for \$800 million (\$640/kW);
 - Barrie to GTA: investments of \$200 million for carrying 1,500 MW (\$133/k);
 - Total: \$1,801/kW.
- **North Eastern Ontario to the GTA:** The elements are as follows:
 - Moose River to Sudbury: one 500 kV line carrying 1,500 MW and costing \$800 million (\$533/kW);
 - Sudbury to Barrie and Barrie to GTA are as above;
 - Total: \$1,306/kW.

- **North American Average:** On the basis of costs published by the International Energy Agency, WADE estimated the average cost for building new transmission infrastructure in North America at US\$ 317/kW, or CA\$ 352/kW at a 0.90 exchange rate. The North American average was applied to new generation in southern Ontario.

The above transmission costs were applied as follows to the generation technologies:

- **Nuclear:** The transmission cost between Bruce and the GTA (\$466/kW) was assigned.
- **Hydro:** Based on information found in discussion papers #4 (p 51) and #7 p. 51 to p. 62 the geographical distribution of new hydro resources was assumed as follows: 1,700 MW from north eastern Ontario and 150 MW from north western Ontario, for an average cost of \$1,346/kW.
- **Wind Farms:** Based on the discussion papers referenced above, the mix of wind at the 6,000 MW level (reasonably close to 5,000 MW) is assumed as follows: 3,312 MW from southern Ontario, 2,124 MW from north eastern Ontario and 542 MW from north western Ontario. This results in an average cost of transmission of \$822/kW. At the 10,000 MW level, the mix is as follows: 4,334 MW southern, 3,517 MW NE and 2,210 MW NW, for an average transmission cost of \$1,003/kW.
- **The North American average** of \$352/kW and was applied to CCGT, simple cycle gas, cogeneration, biomass, interconnection, coal gasification and solar greenfield; The transmission cost for interconnection was assumed to be at the North American average given that no large scale hydro imports from Manitoba appeared to be factored in the Preliminary Plan.

DE technologies were deemed to incur no transmission costs, except for DE cogeneration and biomass plants less than 50 MW which were assigned a transmission cost of \$175 per kilowatt (approximately half of the North American average), in recognition of the fact that some of their power would be exported and carried by the grid.

The matter of sharing transmission corridors between generation technologies is not explicitly addressed. There will certainly be opportunities for transmission synergies that will be identified at a later stage when more detailed information becomes available.

Distribution Costs

The OPA did not explicitly address the issue of distribution costs except as a component of the cost of electricity delivered to consumers. In general, in this analysis, distribution costs are incurred by both CG and DE technologies. While DE technologies may or may not export electricity to grid, it is likely that the majority of users would require connection to grid, if only for backup purposes. Therefore, it is likely that users of DE technologies would require some levels of investment in distribution infrastructure. In this analysis, DE technologies are assumed to require, on average, half the infrastructure required for central generation technologies.

The capital cost for distribution infrastructure was set to \$960 per kilowatt in order to yield a delivered cost distribution component of 2.1 cents per kilowatt hour similar to that calculated by the OPA

An exception was made for CDM efficiency, fuel switching, demand response, conservation and time of use pricing which obviously do not incur any distribution infrastructure costs.

As Spent Costs vs. Net Present Value Costs

The model in its present form only calculates total capital costs on an as spent basis, not on a Net Present Value (NPV) basis. It is important to mention that different methods of presenting costs may lead to different conclusions.

At the same level of as spent dollars, capital intensive technologies such as nuclear will result in a higher NPV cost than less capital intensive technologies such as natural gas turbines. Furthermore, large scale capital intensive technologies such as nuclear will also result in higher NPV costs than small scale capital intensive technologies such as solar because nuclear costs are incurred several years ahead of demand while solar is generally added year by year as needed.

Future work and the ability to perform NPV calculations is required to more accurately represent the actual cost of large scale capital intensive technologies when comparing them with small scale distributed generation.

Environmental

The greenhouse gas emissions reported by the model are not on a life cycle basis as are those used by the OPA. The model only calculates the CO₂ emissions associated with the combustion of coal, natural gas and oil. The model assigns no GHG emissions to nuclear, hydro, wind or solar technologies.

The air emissions of cogeneration technologies entered into the model are for the electrical side only. Air emissions are allocated between the electrical and thermal sides by assuming that cogeneration displaces a conventional 80% energy efficient boiler.

The NO_x and SO_x emissions factors for the various technologies were those provided in the Supply Mix Advice, except where new data was provided in the IPSP discussion papers. NO_x and SO_x emissions are charged to biomass technologies.

This analysis and modelling work is however limited in terms of assessment of environmental impacts. The model only estimates atmospheric impacts and other types of impacts, such as water pollution and waste generation are not fully accounted for.

Outputs

Table 8 summarizes the inputs and outputs of the model and compares them with relevant items of the OPA Preliminary Plan.

Table 8 - Calibration Run of the OPA Preliminary Plan as Presented vs. OPA and IESO Data

| | 2007 | | | | 2027 | | |
|---|---------------------------|------------------------|-----------------------------------|--------------------------|------------------------|-----------------------------------|---------------------------|
| | IESO (2006) | OPA IPSP (Dec 2006) | | Model Input (2007) | OPA IPSP (Dec 2006) | | Model Output (2027) |
| | | As Stated | Adjusted to Model Structure | | As Stated | Adjusted to Model Structure | |
| Electricity Sales -TWh | | | | 146.1 | | | 187.8 |
| Average Transmission and Distribution Losses (%) | | | | 7.67% | | | |
| Electricity Generated - TWh | 156 (in 2006) | 155 (in 2005) | | 157.92 | 196 (in 2025) | | 200.8 |
| Electricity Demand Growth Rate - % | | 1.2% | | 1.26% | | | |
| Peak Demand - MW | 27,005 (in 2006) | 26,399 | | 27,337 | 34,899 | 34,899 | 34,898 |
| Peak Demand Growth Rate - % | | 1.2% | | 1.23% | | | |
| Peak Transmission and Distribution Losses (%) | | | | 13.86% | | | |
| Effective Capacity - MW | | 30,229 | | 30,424 | 41,433 | | 41,433 |
| Reserve Margin (%) | | 14.5% | | 11.3% | 18.7% | | 18.7% |
| Installed Capacity - MW | 31,214 (March 2007) | | 32,382 | 32,573 | 47,856 | 47,569 | 46,799 |
| Nuclear - Existing | | | 11,514 | 11,514 | | 750 | 750 |
| Nuclear - Refurbished | | | 0 | 0 | | 10,484 | 10,213 |
| Nuclear - New | | | 0 | 0 | | 1,400 | 1,400 |
| Hydro | | | 7,819 | 7,816 | | 10,095 | 10,001 |
| Coal ST | | | 6,434 | 6,434 | | 0 | 0 |

| | | | | | | | |
|---|--|--|---------------|---------------|--|---------------|---------------|
| Gas Combined Cycle (CCGT) | | | 1,204 | 1,065 | | 6,109 | 6,003 |
| Industrial Gas Cogeneration (> 50 MW) | | | 1,719 | 1,719 | | 1,719 | 1,719 |
| Oil/Gas | | | 1,636 | 1,636 | | 1,636 | 1,636 |
| Wind Farms | | | 395 | 395 | | 5,025 | 4,925 |
| Biomass & Landfill Gas (> 50 MW) | | | 0 | 151 | | 379 | 372 |
| Interconnection | | | 800 | 800 | | 500 | 490 |
| Storage | | | 0 | 0 | | 1,000 | 985 |
| Gas Simple Cycle (Peaking) | | | 0 | 0 | | 750 | 726 |
| Coal Gasification | | | 0 | 0 | | 250 | 244 |
| Solar (Greenfield) | | | 0 | 0 | | 40 | 40 |
| Total Central Generation - MW | | | 31,522 | 31,530 | | 40,138 | 39,504 |
| CDM (Efficiency and Solar DHW) | | | 199 | 199 | | 3,712 | 3,644 |
| CDM (Fuel Switching) | | | 20 | 20 | | 203 | 200 |
| Demand response, TOU Pricing & Conservation | | | 81 | 81 | | 1,458 | 1,431 |
| Industrial Gas Cogeneration (<50 MW) | | | 464 | 464 | | 878 | 863 |
| Biomass & Landfill Gas (< 50 MW) | | | 73 | 273 | | 475 | 466 |
| CDM Renewables (Onsite Wind & Hydro) | | | 19 | 2 | | 170 | 167 |
| Self Generation (CDM Cogen, Microturbines & Fuel Cells) | | | 4 | 4 | | 495 | 485 |
| Solar (Rooftop) | | | 0 | 0 | | 40 | 40 |
| Substation Peaker & CHeP | | | 0 | 0 | | 0 | 0 |
| Waste Heat Recycling | | | 0 | 0 | | 0 | 0 |
| Total Decentralized Energy - MW | | | 860 | 1,044 | | 7,431 | 7,295 |

| | | | | | | | |
|---|--|--|--------|--------|--------|---------|---------|
| Total CG and DE - MW | | | 32,382 | 32,573 | | 47,569 | 46,799 |
| Costs | | | | | | | |
| Total Capital Costs over 20 Years - \$ billion | | | | | | | \$101.5 |
| Generation | | | | | | | \$64.6 |
| Transmission | | | | | | | \$10.7 |
| Distribution | | | | | | | \$26.3 |
| Total Delivered Electricity Costs in 2027 - ¢/kWh | | | | | | ¢11.091 | ¢10.552 |
| Generation Capital | | | | | | ¢7.544 | ¢5.488 |
| Fuel | | | | | | | ¢0.632 |
| Operation & Maintenance | | | | | | | ¢1.310 |
| CO2 | | | | | | | ¢0.039 |
| Conservation | | | | | | ¢0.472 | |
| Transmission | | | | | | ¢0.974 | ¢0.978 |
| Distribution | | | | | | ¢2.101 | ¢2.105 |
| Environmental | | | | | | | |
| GHG (Total in 2027) - million tonnes | | | | | 11.57 | | |
| GHG (Coal, Gas & Oil in 2027) - million tonnes/yr | | | | | | 8.13 | 8.49 |
| GHG (Coal, Gas & Oil; 2007 to 2027) - million tonnes | | | | | | | 286 |
| GHG (Total in 2007) - kg/MWh | | | | | 55 | | |
| GHG (Coal, Gas & Oil in 2027) - kg/MWh | | | | | | | 42 |
| NOx (Total in 2027) - tonnes/yr | | | | | 36,110 | | |
| NOx (Coal, Gas, Oil & Biomass in 2027) - tonnes/yr | | | | | | 8,023 | 5,952 |
| NOx (Total in 2027) - kg/MWh | | | | | 0.171 | | |
| NOx (Coal, Gas, Oil & Biomass in 2027) - kg/MWh | | | | | | | 0.030 |

| | | | | | | | |
|---|--|--|--|--|-------|-------|--------|
| SOx (Total in 2027) - tonnes/yr | | | | | 6,210 | | |
| SOx (Coal, Gas & Oil in 2027) - tonnes/yr | | | | | | 1,347 | 1,383 |
| SOx (Total in 2027) - kg/MWh | | | | | 0.029 | | |
| SOx (Coal, Gas & Oil in 2027) - kg/MWh | | | | | | | 0.0069 |
| Nuclear Electricity (in 2027) - TWh | | | | | | | 91.4 |
| Nuclear Electricity (2007 to 2027) - TWh | | | | | | | 1,851 |

Figure 8 - OPA Preliminary Plan (Calibration)
Deployment of Technologies (Total Installed Capacity in MW)

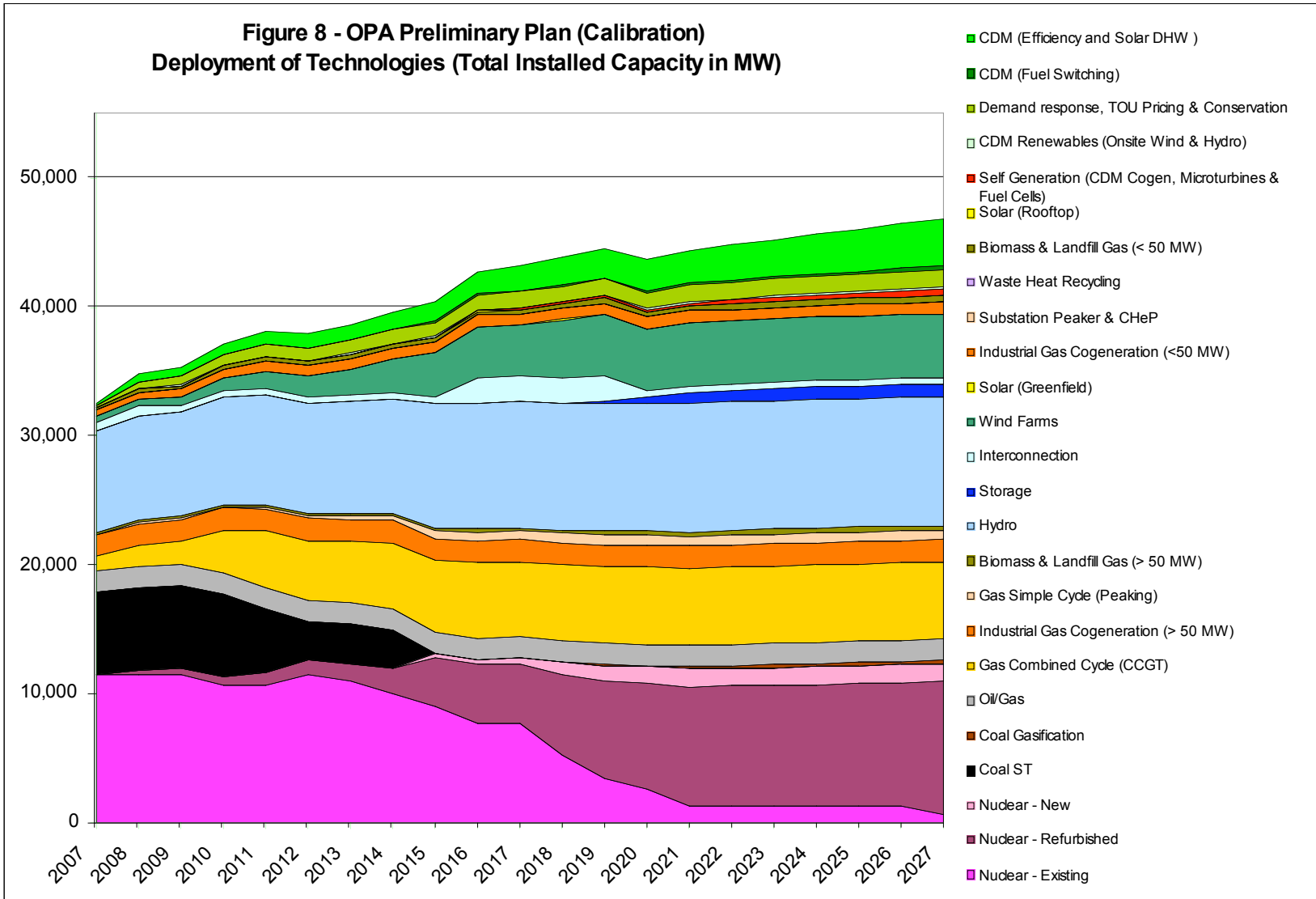
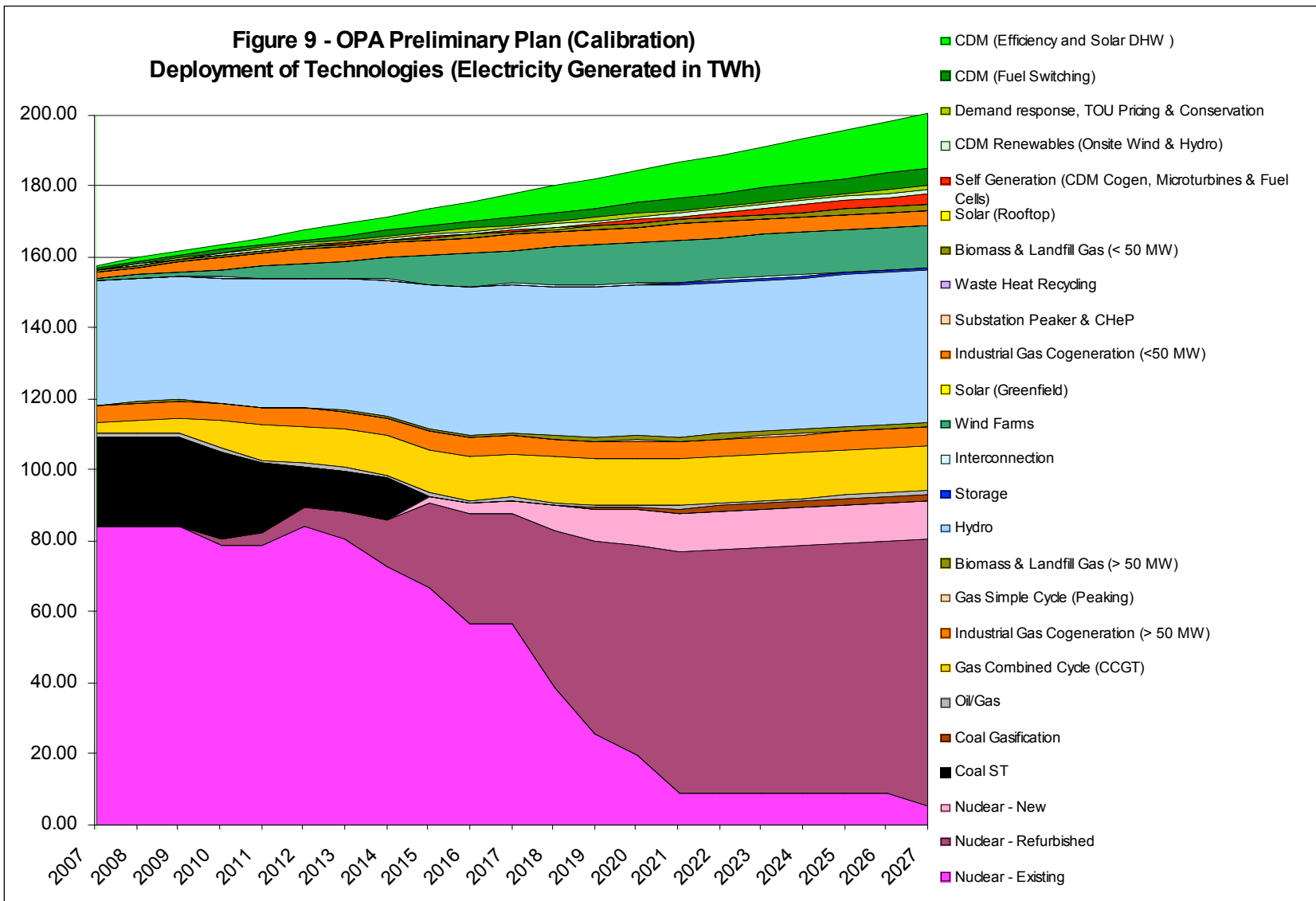
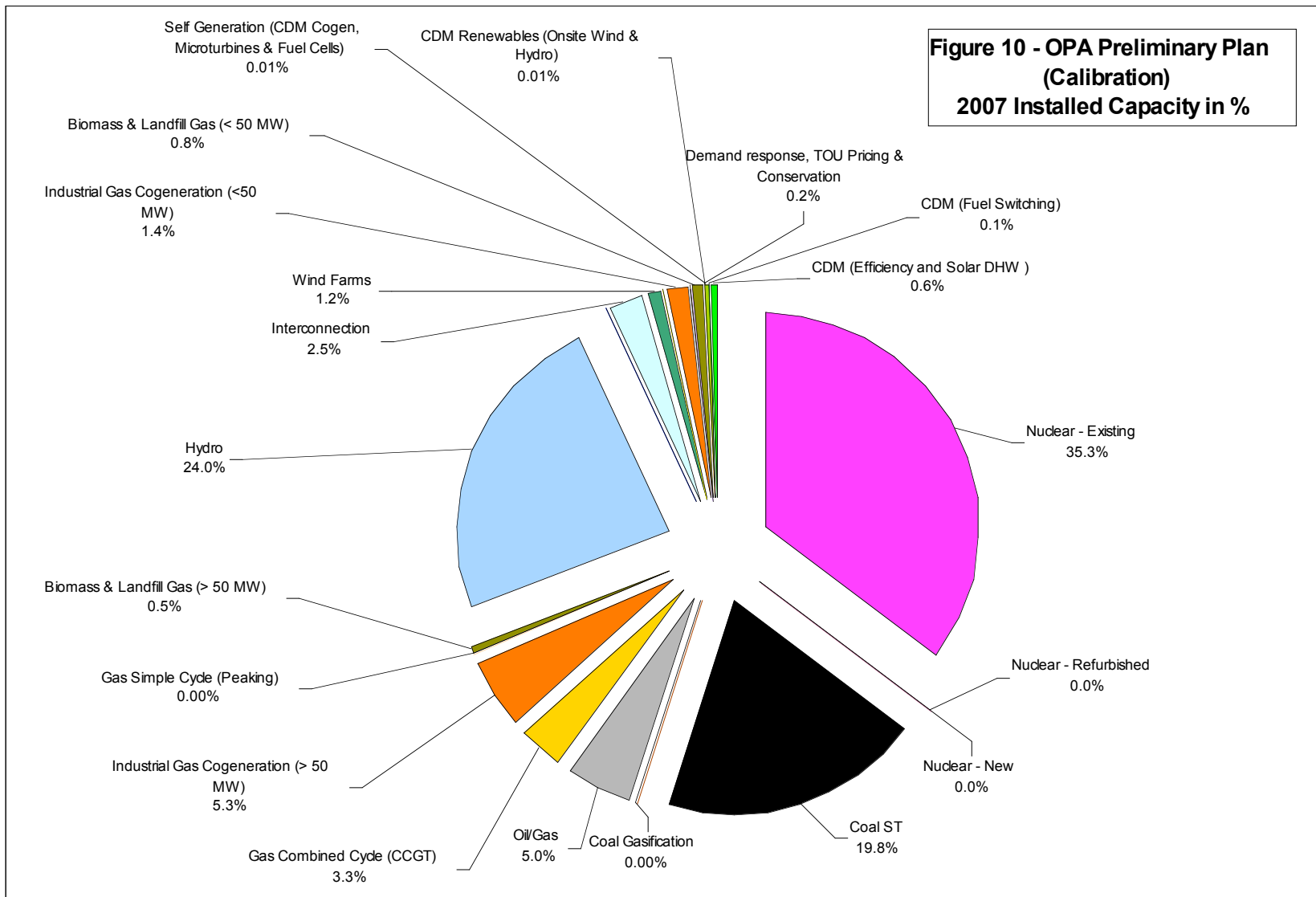
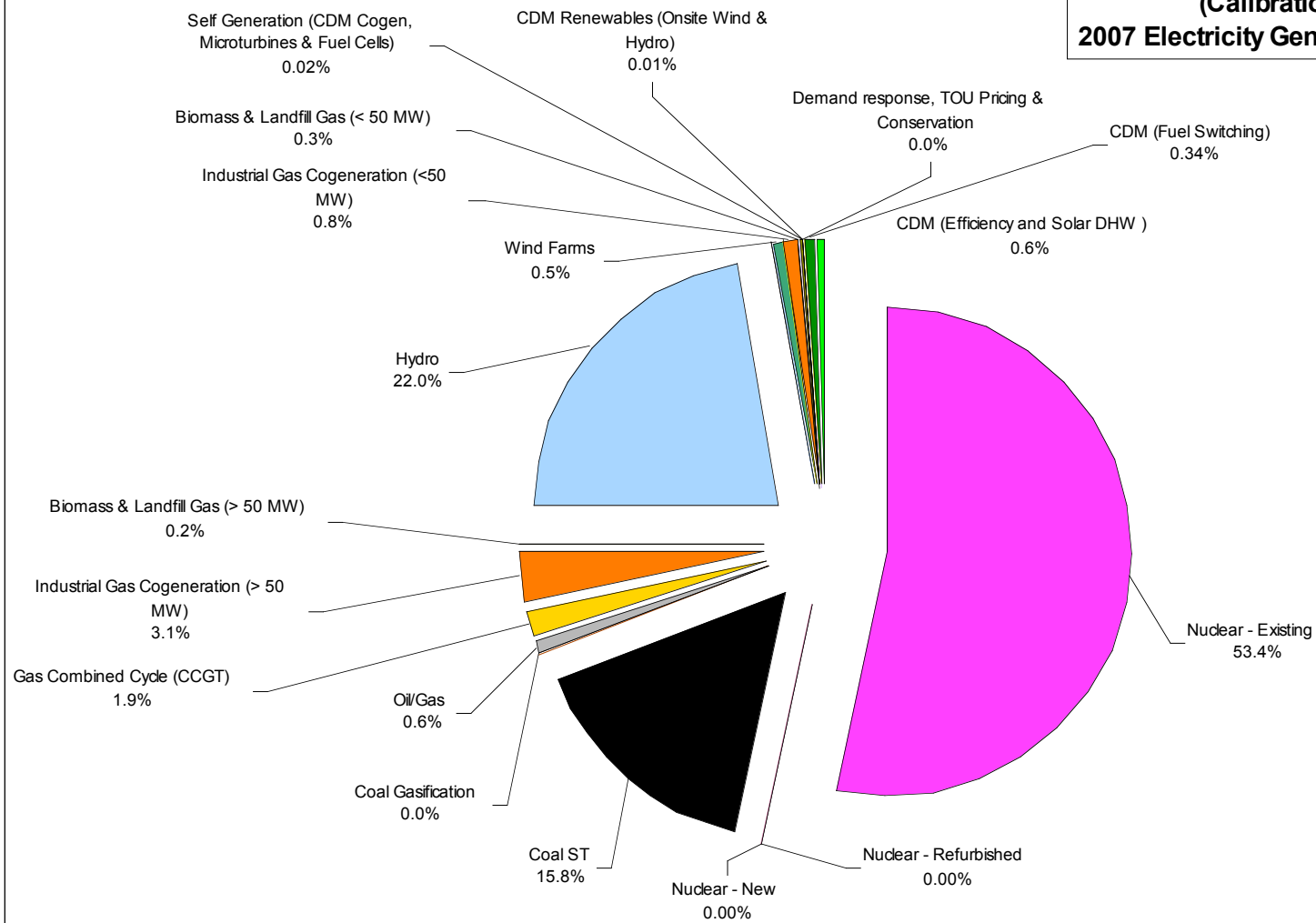


Figure 9 - OPA Preliminary Plan (Calibration)
Deployment of Technologies (Electricity Generated in TWh)

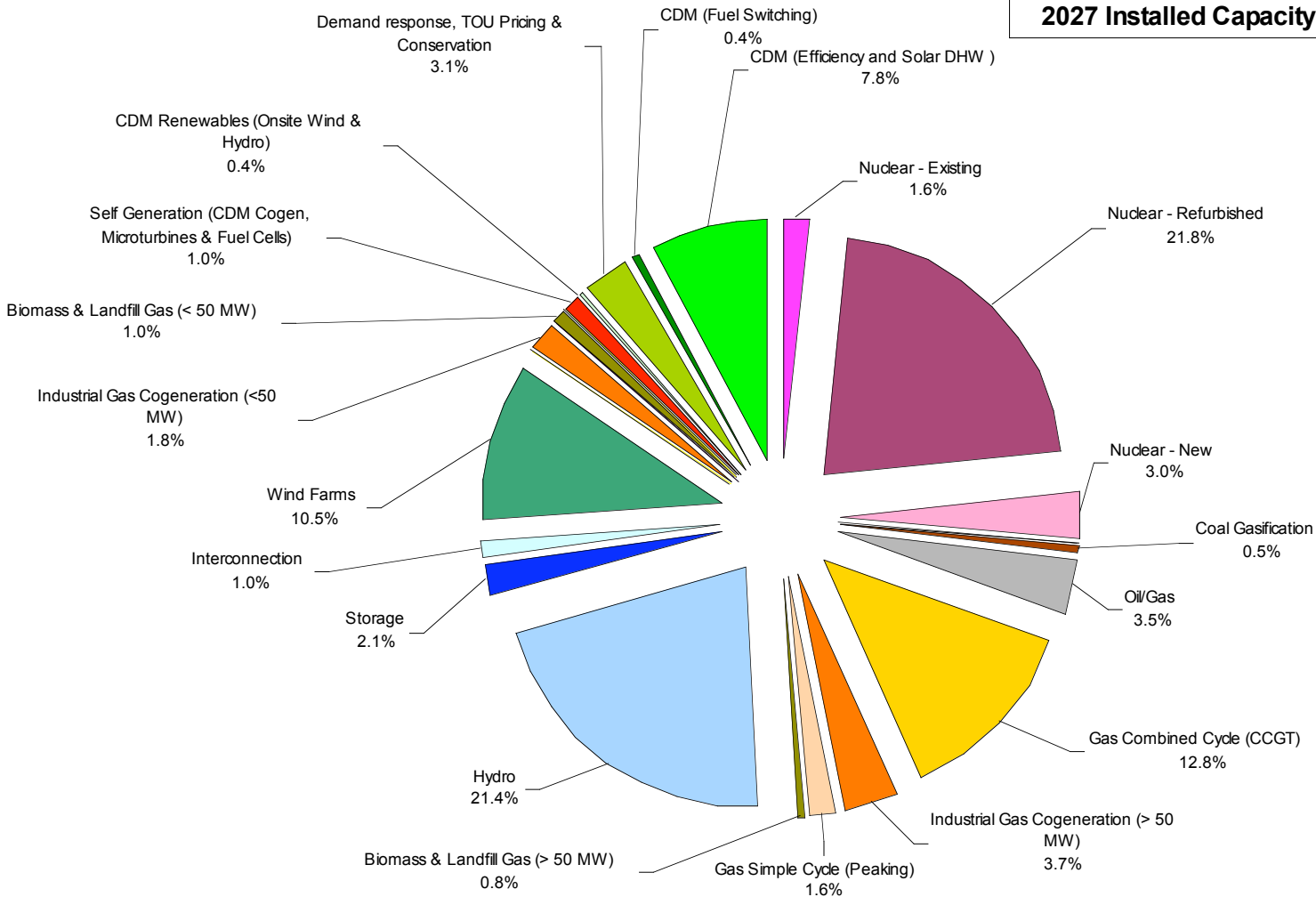




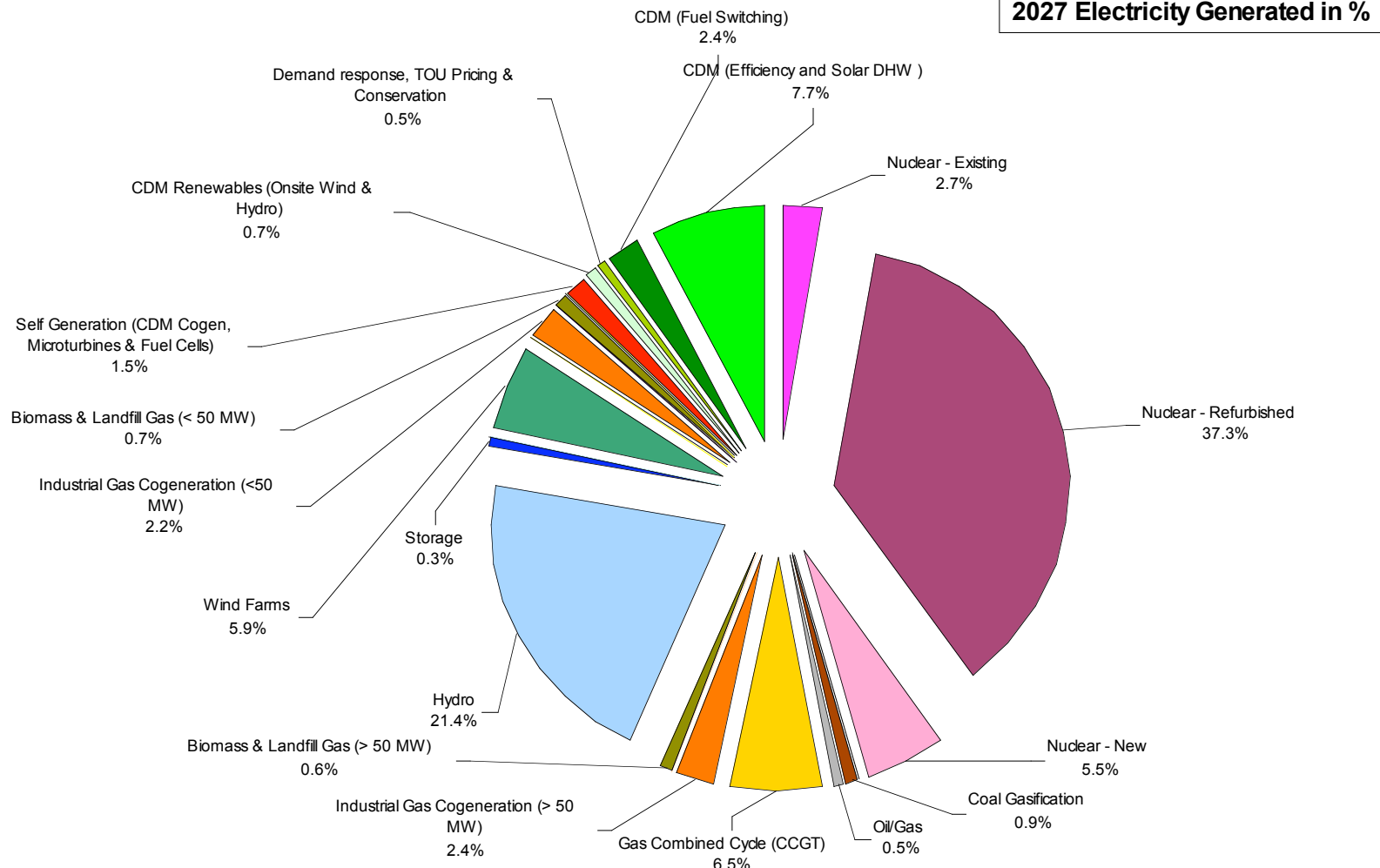
**Figure 11 - OPA Preliminary Plan
(Calibration)
2007 Electricity Generated in %**



**Figure 12 - OPA Preliminary Plan
(Calibration)
2027 Installed Capacity in %**



**Figure 13 - OPA Preliminary Plan
(Calibration)
2027 Electricity Generated in %**



Electricity Demand

The amount of electricity generated in 2025, as predicted by the model, is 196.0 TWh and the same as forecasted by the OPA. In 2027, the model forecasts a system peak of 34,898 MW which matches the OPA's 34,899 MW.

Supply Resources

System capacity in 2027 and the individual generation technologies compare well with the Preliminary Plan and are within 3% of OPA values. Figures 8 and 9 present the deployment of the various technologies of the basis of installed generation capacity and electricity production respectively. As discussed above, installed capacities are different than the effective capacities used by the OPA. CDM technologies are treated as quasi supply resources and their "installed capacity" is numerically identical to their peak reduction capacity.

Figures 10 and 11 illustrate the mix of technologies in 2007, while Figures 12 and 13 do the same for 2027.

The share of decentralized energy under the OPA Preliminary Plan, including CDM, is 15.6% in 2027.

Costs

Capital costs for implementing the Preliminary Plan are \$100.5 billion, as calculated by the model on an as spent basis in current dollars, as shown by Table 9.

| Table 9 – Comparison of Model Cost Outputs with the Preliminary Plan | | |
|---|-----------------------------|---------------------|
| | OPA Preliminary Plan | Model Output |
| Total Capital Costs over 20 Years - \$ billion | | \$101.5 |
| Generation | | \$64.6 |
| Transmission | | \$10.7 |
| Distribution | | \$26.3 |
| Total Delivered Electricity Costs in 2027 - ¢/kWh | ¢11.091 | ¢10.552 |
| Generation Capital | ¢7.544 | ¢5.488 |
| Fuel | | ¢0.632 |
| Operation & Maintenance | | ¢1.310 |
| CO ₂ | | ¢0.039 |
| Conservation | ¢0.472 | |
| Transmission | ¢0.974 | ¢0.978 |
| Distribution | ¢2.101 | ¢2.105 |

Cost components in terms of generation, transmission and distribution are also reported.

The cost for delivered electricity is slightly lower than OPA's estimate. However, this may be explained by the fact that, as discussed above, the model's cost estimate does not include incentive amounts while the OPA's estimate does. Given this difference, the model's cost estimate calibrates reasonably well the OPA's forecast of cost to customers.

Environmental

The model calculates greenhouse gas emissions from the heat rate, load factor, fuel use and fuel CO₂ factor used by each technology. The model does not calculate life cycle GHG emissions. CO₂ emissions predicted by the model are within 5% of emissions forecasted by the OPA for coal, natural gas and oil, as indicated in Table 10.

Emissions of NO_x and SO_x pollutants predicted by the model are also similar to OPA numbers.

| Table 10 – Comparison of Model Environmental Outputs with the Preliminary Plan | | |
|---|-----------------------------|---------------------|
| | OPA Preliminary Plan | Model Output |
| GHG (Coal, Gas & Oil in 2027) - million tonnes/yr | 8.13 | 8.49 |
| GHG (Coal, Gas & Oil; 2007 to 2027) - million tonnes | | 286 |
| GHG (Coal, Gas & Oil in 2027) - kg/MWh | | 42 |
| NO _x (Coal, Gas, Oil & Biomass in 2027) - tonnes/yr | 8,023 | 5,952 |
| NO _x (Coal, Gas, Oil & Biomass in 2027) - kg/MWh | | 0.030 |
| SO _x (Coal, Gas & Oil in 2027) - tonnes/yr | 1,347 | 1,383 |
| SO _x (Coal, Gas & Oil in 2027) - kg/MWh | | 0.0069 |
| Nuclear Electricity (in 2027) - TWh | | 91.4 |
| Nuclear Electricity (2007 to 2027) - TWh | | 1,851 |

Coal for Insurance

As mentioned earlier in this report, the calibration model run was done with the assumption that the capacity amounts labelled "Coal for Insurance" by the OPA would be needed and operating to produce electricity. Information in the discussion papers does not allow a clear determination of how the OPA treated Coal for Insurance in the load calculations of the Preliminary Plan. For this calibration model run, the Coal for Insurance capacity was

deemed to be operating because this capacity is included in the tables and totals of the discussion papers and the associated spreadsheets.

However, for completeness, the model was also run under the assumption that the Coal for Insurance would not run but simply stand idle. The results from this run are reproduced in Appendix B, Table B6. The results show that the operation of the Coal for Insurance results in higher total air emissions over the 20 year study period: 286 million tonnes of CO₂ are emitted when the Coal for Insurance capacity is fully utilized and opposed to 224 million tonnes when the same capacity stands idle. Other outcomes such as costs and amounts of installed capacities in 2027 are virtually unchanged.

Update of the OPA Preliminary Plan

The second task of the study was to critically analyse the assumptions made by the OPA and, as required, input into the model modified, realistic assumptions. In particular, OPA assumptions concerning the performance and cost of Ontario's existing and proposed nuclear facilities were reviewed.

Inputs

Most inputs into this model run are the same as for the calibration model run where all OPA information was input as stated except for the necessary adjustments to account for differences in methodology. However, in this second model run, changes were made to OPA assumptions concerning the performance and cost of current and proposed nuclear facilities, as follows:

- The load factor for nuclear technologies was reduced from the 87.8% and 90% optimistically forecasted by the OPA to the historical average of 72% as calculated from data provided by the OPA's discussion paper concerning supply resources.
- The costs of nuclear technologies were increased to match the cost reported by the Ontario Auditor General (OAG) report on Bruce Power. In this report, the OAG estimated the cost of refurbished nuclear power at \$71.33 per megawatt hour plus \$12.56 per megawatt hour as the value of inflation protection provided by the contract, for a total of \$83.89/MWh. The expected lifetime of nuclear plants was also shortened from 30 years to 25 years in the OAG report.

In addition, the Pembina Institute has calculated that the value of the absorption of the debt retirement charge amounts to \$10.50 per megawatt hour. Therefore, the real cost of nuclear electricity may be as high as \$94.39 per megawatt hour. Other observers, such as Energy Probe, have also reported on the probability of the repeat of cost overruns which have historically plagued the nuclear industry.

In this Updated model run, the cost of nuclear electricity was increased to match the estimate reported by the OAG. The information compiled by the Pembina Institute and others is mentioned simply to indicate that nuclear costs have a probability to be higher. In order to match the cost reported by the OAG in this model run, the amortization and cost of capital charge for nuclear technologies was increased from 11% to 12.92% while capital costs remained the same as in the Supply Mix Advice. This change increased the cost of power for refurbished facilities to the amount reported by the OAG, or \$83.89 per MWh. The same cost parameters were applied

to the cost of new nuclear facilities, except that the installed cost was set at \$3,400 per kW as indicated earlier, resulting in a unit cost of \$96.69 per MWh for new nuclear plants.

Despite the lower load factor for nuclear plants, the total capacity of nuclear capacity built over 20 years was kept the same as in the Preliminary Plan. This resulted in less electricity produced by nuclear facilities. Retirement of the coal plants was delayed by two years in order to allow load balancing during the transition period. The retirement schedule was updated as follows: 1,465 MW in 2013, 1,982 MW in 2014 and 2,987 MW in 2017. A summary of coal-fired capacity for all model runs is shown in Table B4 of Appendix B. The assumption of a 2 year delay in the retirement of coal plants, while it resulted in slightly lower costs and 2027 emissions, is only indicative. Additional information and further study may indicate that a different delay period would be preferable.

To compensate for the electricity not produced by nuclear facilities, natural gas combined cycle capacity was increased by 75% while all other technologies were kept at the same levels as in the Preliminary Plan.

In the Preliminary Plan, it appeared that the OPA assumed full sequestration of CO₂ for the 250 MW coal gasification facility. However, the geology and geography of Ontario would make CO₂ sequestration difficult. For this critical assessment of the Preliminary Plan, the sequestration feature was removed from the gasification facility. As a result, CO₂ emissions are increased but capital and operating costs are reduced.

Outputs

Table 11 presents a comparison of all model runs inputs and outputs. Figures 14 and 15 graphically represent the deployment of technologies for the Updated model run of the OPA Preliminary Plan, and Figures 16 and 17 describe the mix of technologies in 2027. The mix of technologies in 2007 is unchanged from the calibration run.

The following outcomes are worth noting:

- The installed capacity for the total power system increases by approximately 12%, as compared to the calibration run, to account for the lower amounts of electricity produced by nuclear facilities. Installed capacities are similar for all technologies, except for CCGT which is increased by approximately 75%.
- The retirement of coal facilities is delayed by 2 years and more electricity is produced by coal fired facilities during the 20 year period.
- Capital costs are approximately 12% higher while delivered costs are 17% higher. Capital costs are higher due to the higher cost of the nuclear generation component and due to the higher amount of total capacity required.
- Greenhouse gas emissions are higher than for the calibration run because in 2027, more electricity is produced by natural gas facilities, at the expense of nuclear facilities.
- Total greenhouse gas emissions over the 20 year period are higher mostly because the coal facilities are kept in operation for a longer period of time.

Table 11 - Ontario Power System - Model Run Comparison

| Table 11 - Ontario Power System - Model Run Comparison | | | | | | | | | |
|---|----------------------------|------------------------------------|--------------------|----------------------------|------------------------------------|-------------------------------|---------------------------|-------------------|-------------------|
| | Inputs (2007) | | | Outputs (2027) | | | | | |
| | OPA IPSP (Dec 2006) | | Model Input | OPA IPSP (Dec 2006) | | Model Runs | | | |
| | As Stated | Adjusted to Model Structure | | As Stated | Adjusted to Model Structure | OPA Plan (Calibration) | OPA Plan (Updated) | Soft Green | Deep Green |
| System Statistics | | | | | | | | | |
| Electricity Sales -TWh | | | 146.1 | | | 187.8 | 187.8 | 187.8 | 187.8 |
| Average Transmission and Distribution Losses (%) | | | 7.67% | | | | | | |
| Electricity Generated - TWh | 155 (in 2005) | | 157.9 | 196 (in 2025) | | 200.8 | 200.7 | 199.0 | 197.7 |
| Electricity Demand Growth Rate - % | 1.2% | | 1.26% | | | | | | |
| Peak Demand - MW | 26,399 | | 27,337 | 34,899 | 34,899 | 34,898 | 34,898 | 34,898 | 34,898 |
| Peak Demand Growth Rate - % | 1.2% | | 1.23% | | | | | | |
| Peak Transmission and Distribution Losses (%) | | | 13.86% | | | | | | |
| Effective Capacity - MW | 30,229 | | 30,424 | 41,433 | | 41,433 | 41,433 | 41,433 | 41,433 |
| Reserve Margin | 14.5% | | 11.3% | 18.7% | | 18.7% | 18.7% | 18.7% | 18.7% |
| Installed Capacity - MW | | 32,382 | 32,573 | 47,856 | 47,569 | 46,799 | 52,471 | 52,967 | 55,271 |
| Nuclear - Existing | | 11,514 | 11,514 | | 750 | 750 | 750 | 750 | 0 |
| Nuclear - Refurbished | | 0 | 0 | | 10,484 | 10,213 | 10,493 | 3,428 | 0 |
| Nuclear - New | | 0 | 0 | | 1,400 | 1,400 | 1,400 | 0 | 0 |
| Hydro | | 7,819 | 7,816 | | 10,095 | 10,001 | 10,102 | 10,904 | 10,937 |

| | | | | | | | | | |
|---|--|---------------|---------------|--|---------------|---------------|---------------|---------------|---------------|
| Coal ST | | 6,434 | 6,434 | | 0 | 0 | 0 | 0 | 0 |
| Gas Combined Cycle (CCGT) | | 1,204 | 1,065 | | 6,109 | 6,003 | 10,967 | 3,457 | 2,236 |
| Industrial Gas Cogeneration (> 50 MW) | | 1,719 | 1,719 | | 1,719 | 1,719 | 1,719 | 2,719 | 2,723 |
| Oil/Gas | | 1,636 | 1,636 | | 1,636 | 1,636 | 1,636 | 1,636 | 0 |
| Wind Farms | | 395 | 395 | | 5,025 | 4,925 | 5,039 | 10,137 | 15,256 |
| Biomass & Landfill Gas (> 50 MW) | | 0 | 151 | | 379 | 372 | 379 | 594 | 578 |
| Interconnection | | 800 | 800 | | 500 | 490 | 502 | 3,543 | 3,549 |
| Storage | | 0 | 0 | | 1,000 | 985 | 1,010 | 1,021 | 1,106 |
| Gas Simple Cycle (Peaking) | | 0 | 0 | | 750 | 726 | 753 | 400 | 400 |
| Coal Gasification | | 0 | 0 | | 250 | 244 | 251 | 0 | 0 |
| Solar (Greenfield) | | 0 | 0 | | 40 | 40 | 40 | 806 | 1,006 |
| Total Central Generation - MW | | 31,522 | 31,530 | | 40,138 | 39,504 | 45,040 | 39,395 | 37,793 |
| CDM (Efficiency and Solar DHW) | | 199 | 199 | | 3,712 | 3,644 | 3,713 | 5,673 | 7,538 |
| CDM (Fuel Switching) | | 20 | 20 | | 203 | 200 | 203 | 308 | 501 |
| Demand response, TOU Pricing & Conservation | | 81 | 81 | | 1,458 | 1,431 | 1,457 | 2,147 | 2,503 |
| Industrial Gas Cogeneration (<50 MW) | | 464 | 464 | | 878 | 863 | 878 | 878 | 878 |
| Biomass & Landfill Gas (< 50 MW) | | 73 | 273 | | 475 | 466 | 475 | 698 | 694 |
| CDM Renewables (Onsite Wind & Hydro) | | 19 | 2 | | 170 | 167 | 170 | 170 | 170 |
| Self Generation (CDM Cogen, Microturbines & Fuel Cells) | | 4 | 4 | | 495 | 485 | 495 | 837 | 834 |
| Solar (Rooftop) | | 0 | 0 | | 40 | 40 | 40 | 1,504 | 3,005 |
| Substation Peaker & CHeP | | 0 | 0 | | 0 | 0 | 0 | 100 | 100 |
| Waste Heat Recycling | | 0 | 0 | | 0 | 0 | 0 | 1,257 | 1,253 |

| | | | | | | | | | |
|---|--|--------|--------|--------|---------|---------|---------|---------|---------|
| Total Decentralized Energy - MW | | 860 | 1,044 | | 7,431 | 7,295 | 7,431 | 13,572 | 17,479 |
| Total CG and DE - MW | | 32,382 | 32,573 | | 47,569 | 46,799 | 52,471 | 52,967 | 55,271 |
| Costs | | | | | | | | | |
| Total Capital Expenditures from 2007 to 2027 - \$ billion | | | | | | \$101.5 | \$113.3 | \$109.1 | \$128.4 |
| Generation | | | | | | \$64.6 | \$70.2 | \$69.3 | \$84.5 |
| Transmission | | | | | | \$10.7 | \$12.5 | \$11.7 | \$12.9 |
| Distribution | | | | | | \$26.3 | \$30.7 | \$28.2 | \$31.1 |
| Total Delivered Electricity Costs in 2027 - ¢/kWh | | | | | ¢11.091 | ¢10.552 | ¢12.372 | ¢10.993 | ¢11.879 |
| Generation Capital | | | | | ¢7.544 | ¢5.488 | ¢6.507 | ¢6.165 | ¢7.059 |
| Fuel | | | | | | ¢0.632 | ¢0.932 | ¢0.471 | ¢0.366 |
| Operation & Maintenance | | | | | | ¢1.310 | ¢1.238 | ¢1.001 | ¢0.917 |
| CO2 | | | | | | ¢0.039 | ¢0.096 | ¢0.027 | ¢0.019 |
| Conservation | | | | | ¢0.472 | ¢0.000 | ¢0.000 | ¢0.000 | ¢0.000 |
| Transmission | | | | | ¢0.974 | ¢0.978 | ¢1.141 | ¢0.927 | ¢0.979 |
| Distribution | | | | | ¢2.101 | ¢2.105 | ¢2.457 | ¢2.403 | ¢2.538 |
| Environmental | | | | | | | | | |
| GHG (Life Cycle Total in 2027) - million tonnes | | | | 11.57 | | | | | |
| GHG (Coal, Gas & Oil in 2027) - million tonnes/yr | | | | | 8.13 | 8.49 | 13.80 | 8.02 | 6.82 |
| GHG (Coal, Gas & Oil; 2007 to 2027) - million tonnes | | | | | | 286 | 383 | 192 | 178 |
| GHG (Life Cycle Total in 2007) - kg/MWh | | | | 55 | | | | | |
| GHG (Coal, Gas & Oil in 2027) - kg/MWh | | | | | | 42 | 69 | 40 | 35 |
| NOx (Life Cycle Total in 2027) - tonnes/yr | | | | 36,110 | | | | | |

| | | | | | | | | | |
|--|--|--|--|-------|-------|--------|--------|--------|--------|
| NOx (Coal, Gas & Oil in 2027) - tonnes/yr | | | | | 8,023 | 5,952 | 8,723 | 4,215 | 3,518 |
| NOx (Life Cycle Total in 2027) - kg/MWh | | | | 0.171 | | | | | |
| NOx (Coal, Gas & Oil in 2027) - kg/MWh | | | | | | 0.030 | 0.043 | 0.021 | 0.018 |
| SOx (Life Cycle Total in 2027) - tonnes/yr | | | | 6,210 | | | | | |
| SOx (Coal, Gas & Oil in 2027) - tonnes/yr | | | | | 1,347 | 1,383 | 1,509 | 335 | 308 |
| SOx (Life Cycle Total in 2027) - kg/MWh | | | | 0.029 | | | | | |
| SOx (Coal, Gas & Oil in 2027) - kg/MWh | | | | | | 0.0069 | 0.0075 | 0.0017 | 0.0016 |
| Nuclear Electricity (in 2027) - TWh | | | | | | 91.4 | 77.3 | 26.2 | 0.0 |
| Nuclear Electricity (2007 to 2027) - TWh | | | | | | 1,851 | 1,646 | 1,167 | 969 |

Figure 14 - OPA Preliminary Plan (Updated)
Deployment of Technologies (Total Installed Capacity in MW)

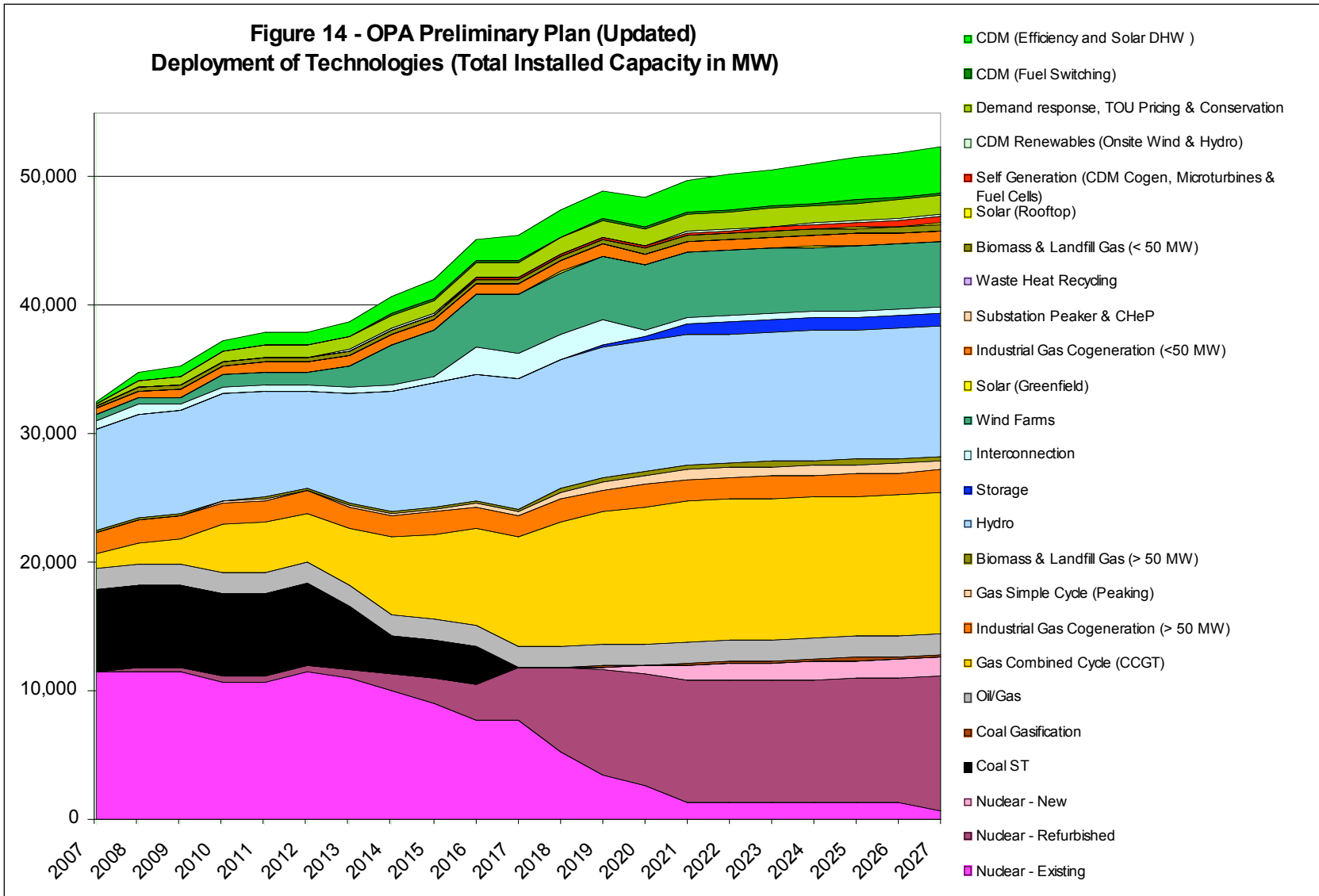
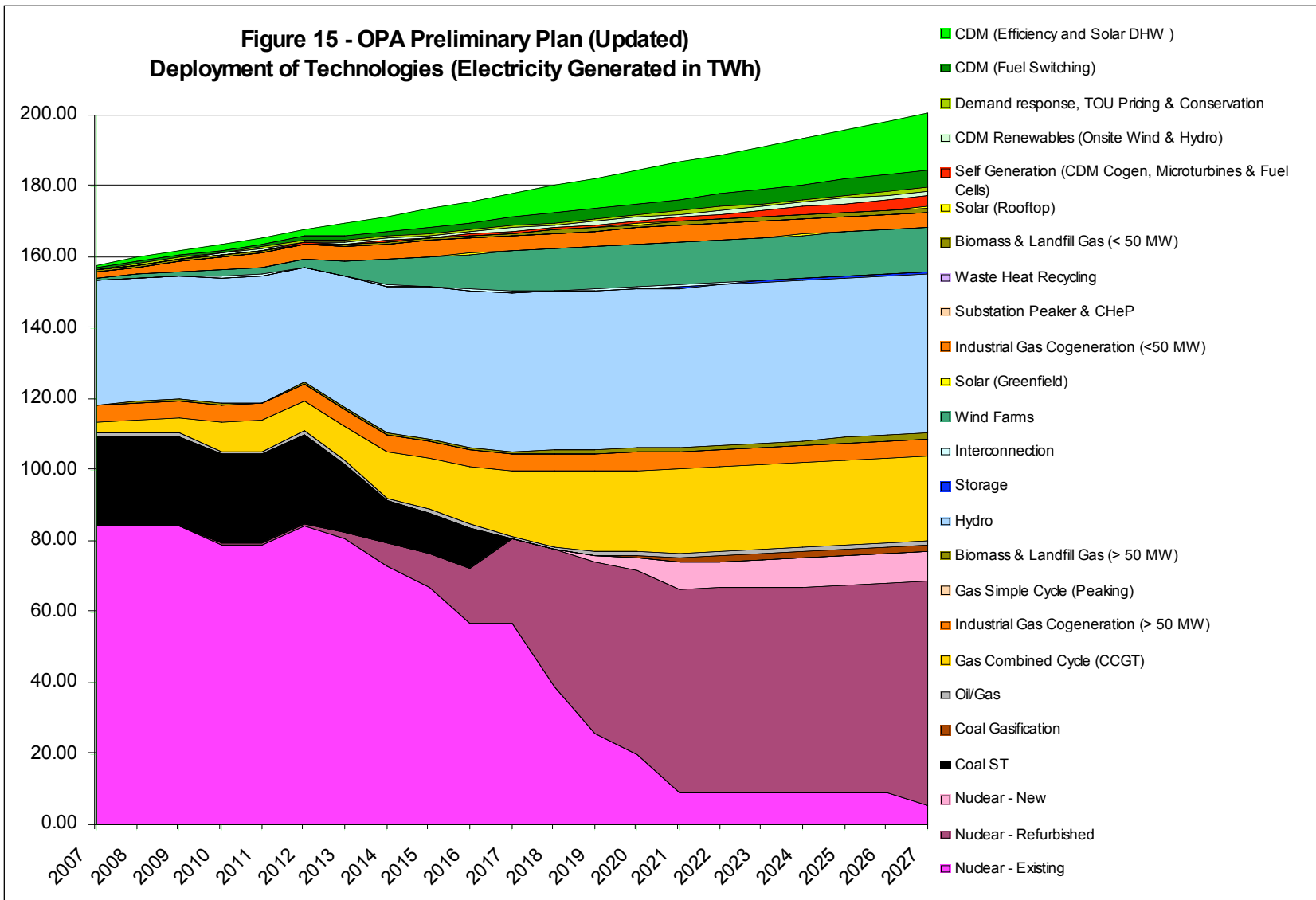
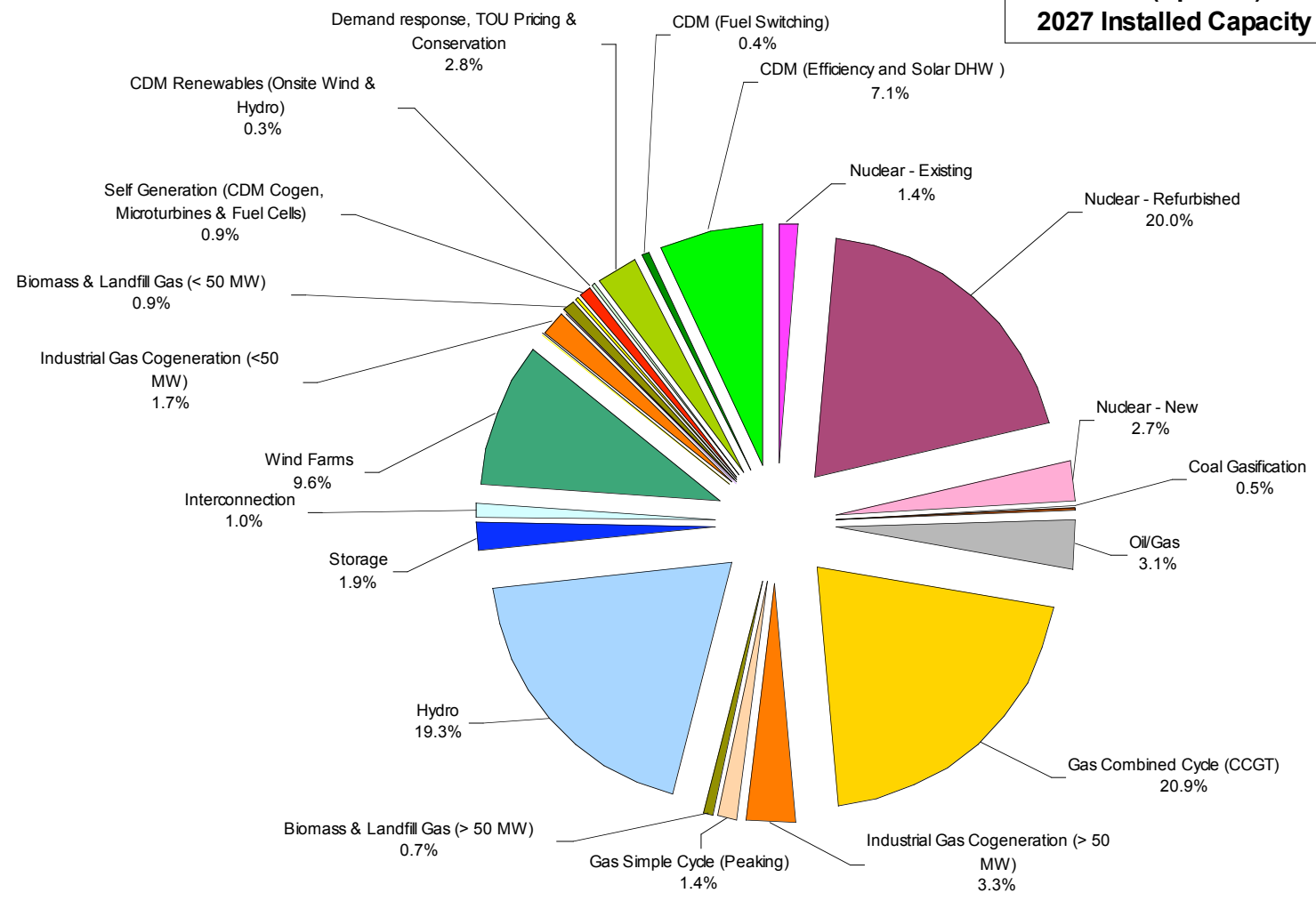


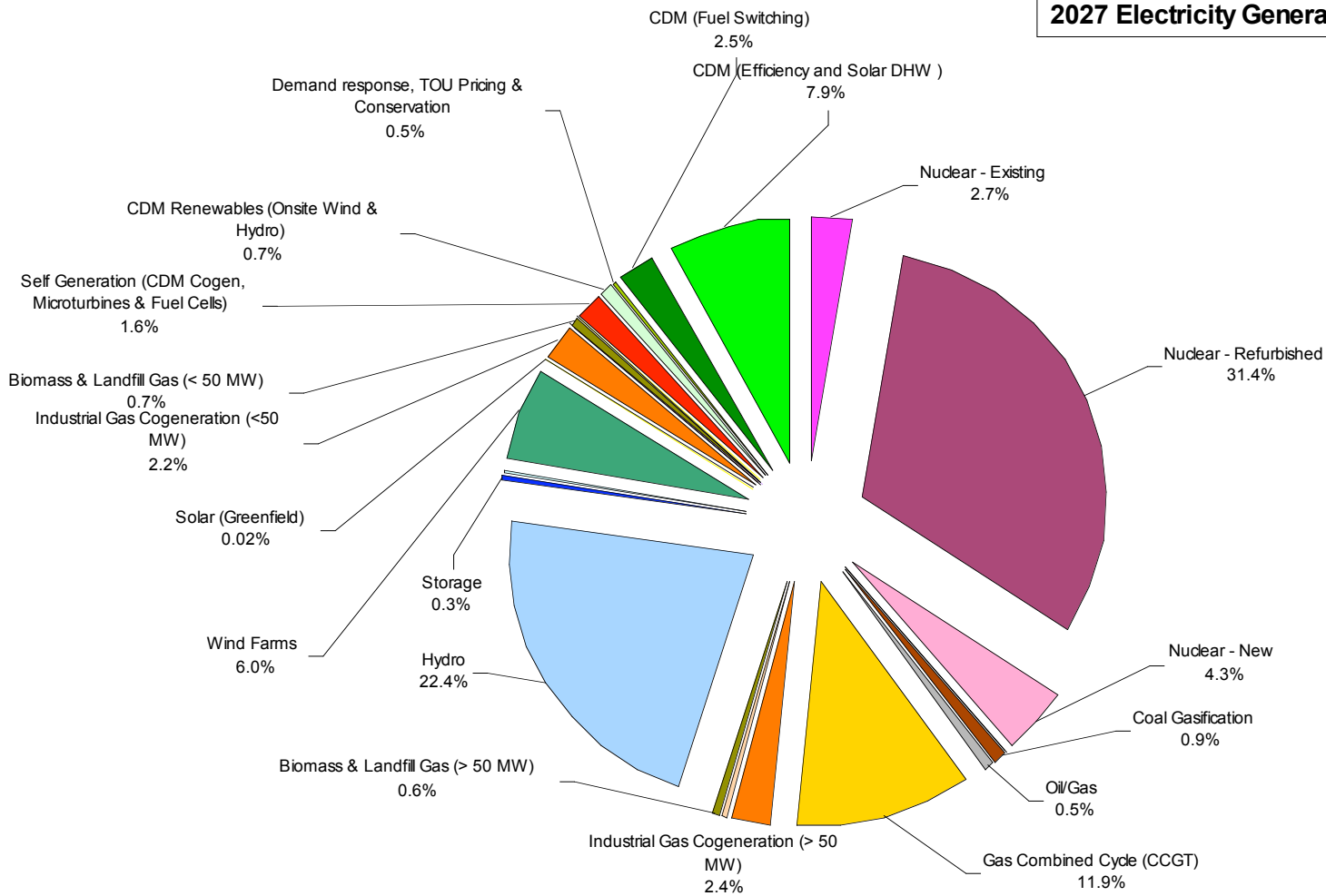
Figure 15 - OPA Preliminary Plan (Updated)
Deployment of Technologies (Electricity Generated in TWh)



**Figure 16 - OPA Preliminary Plan
(Updated)
2027 Installed Capacity in %**



**Figure 17 - OPA Preliminary Plan
(Updated)
2027 Electricity Generated in %**



Soft Green

The third task was to use the Updated scenario to model and explore various opportunities to reduce the environmental impact of electricity production. This effort led to the development of the model run titled “Soft Green”.

The purpose of this scenario is to show that future power needs in Ontario can be met without any investment in new or refurbished nuclear capacity beyond what has been already committed. Instead of focusing on nuclear power, green resources already identified by the OPA, such as CDM, renewable energy, cogeneration, solar and hydro energy purchased from adjacent provinces are deployed up to the higher levels reported by the OPA. This scenario results in lower CO₂ emissions than the OPA Preliminary Plan, and a coal phase-out in 2011, or one year sooner than indicated in the Preliminary Plan. A detailed description of the green scenarios, including supporting information is presented in Appendix D.

The specific features of this scenario are as follows:

- No nuclear refurbishments are made beyond those already committed (~3,000 MW), and no new nuclear facilities are built.
- Existing interconnections with Manitoba and Quebec and new interconnection capacity under construction with these provinces are used up to their maximum capacity to import hydropower resources.
- CDM resources are acquired in amounts up to the higher levels identified by OPA as being cost effective and achievable with modest programming – i.e. not artificially limited so as to not exceed the CDM target set in the IPSP supply directive.
- Wind power resources are acquired up the maximum that can be integrated into the grid without significant changes to grid operation or regulation, as identified by OPA.
- With respect to hydro resources, the OPA Preliminary Plan and the calibration run include all of the near term and future (not constrained) 2300 MW of hydro potential as outlined in Discussion Paper #4, with the exception of the Albany River (860 MW). The Albany River is covered by Northern Rivers Commitment and this potential large development (and others) would be subject to agreement with First Nations affected. The Soft Green scenario adds approximately 700 MW of hydro resources to the amount in the calibration and Updated runs. This capacity would likely be the development of the Albany River. However, should arrangements not be possible for this development, the 700 MW of hydro power could be redeployed as an equivalent amount of new biomass generation.
- Cogeneration and waste heat power facilities are increased to reflect industrial potential - displacing some future combined cycle gas power generation.
- Solar power resources are increased to levels similar to “solar roofs” programs deployed by other jurisdictions.

- Bio-energy resources are increased to maximum levels identified by OPA.
- On-site Combined Heat and Power (CHP) through micro-turbines in commercial and institutional facilities are increased through modest specifically targeted programs.
- Coal gasification with or without carbon capture and storage is eliminated from the plan.

Inputs

All inputs into the model are the same as for the Updated model run, except for the following:

Centralized Generation Technologies

- **Nuclear - Refurbished:** The amount of refurbished nuclear capacity is limited to approximately 3,000 MW by 2027.
- **Nuclear - New:** No capacity is added and not nuclear plant is built. Ontario nuclear capacity is therefore significantly reduced.
- **Hydro:** Installed capacity is added to reach approximately 10,793 MW in 2027 (vs. 10,095 MW in the Updated run).
- **Coal Steam Turbine:** The schedule for retirement is not delayed but completed one year sooner than indicated in the Preliminary Plan with the “Coal for Insurance” not needed. The retirement schedule is as follows: 1,972 MW in 2009, 1,960 MW in 2010, and 2,502 MW in 2011.
- **Gas Combined Cycle (CCGT):** Capacity is added up to 3,400 MW in 2027, which approximately corresponds to the capacity in the planning or construction stages as per Appendix A.
- **Industrial Gas Cogeneration (>50 MW):** 1,000 MW of capacity is added through the 20 year period to reach up to a capacity of 2,719 MW in 2027.
- **Wind Farms:** Capacity is added to reach the OPA upper limit of 10,000 MW for installed capacity in 2027.
- **Interconnection:** Interconnection fully utilizes the existing 3,550 MW of import capacity for hydro electricity from Manitoba and Québec: 330 MW existing and 400 MW under construction from Manitoba, and 1,550 MW existing and 1,250 MW under construction from Quebec.
 In the Soft Green model run, interconnection capacity in the model increases from 800 MW in 2007 to 3,530 MW by 2011, all of it being hydro electricity. The costs for transmission are at the North American average, unchanged from the two previous model runs. In effect, Ontario becomes a net importer of electricity over the 20 year period, importing hydro electricity from Manitoba and Quebec using existing infrastructure, particularly during peak times. The capacity factor was increased to 100% to reflect the fact that, for imports, the limitation is not the

hydro generation facility but the transmission lines and the contractual arrangements.

- **Gas Simple Cycle (Peaking):** Capacity is added up to 400 MW. In addition to the 3,400 of CCGT, this corresponds with the approximately 3,800 MW of such capacity existing and planned.
- **Coal Gasification:** No capacity is added.
- **Solar (Greenfield):** Up to 800 MW of greenfield solar capacity is added by 2027.

Decentralized Energy Technologies

- **CDM (Efficiency):** Capacity is added to reach a target of 5,638 MW in 2027.
- **CDM (Fuel Switching):** Capacity is added to reach a target of 307 MW in 2027.
- **DR, Time of Use Pricing and Conservation:** Capacity is added to reach a target of 2,129 MW by 2027.
- **Biomass and Landfill Gas (< 50 MW):** Capacity is added to reach a target of 870 MW of landfill and agricultural biomass by 2027.
- **Solar (Rooftop):** This technology describes the opportunity to use rooftops of commercial and industrial buildings to produce renewable electricity in an urban setting without land disturbance. Capacity is added to reach 1,500 MW by 2027.
- **Substation Peakers & CHeP:** This technology represent the use of gas fired internal combustion engines and turbines at strategic locations during periods of peak demand. These generators can be located at substations in order to provide relief during period of high congestion. In addition, institutional facilities have such generators already installed for back-up power purposes. Existing back up generators represent a low cost option for proving peak power. Up to 100 MW of this technology is added by 2027.
- **Waste Heat Recycling:** This technology produces power from industrial waste heat sources. Industrial energy recycling takes three forms: recovering exhaust heat, burning a flare gas or other opportunity fuel, and recovering pressure drop energy from gas and steam flows. The United States has found 64,000 MW of potential for recycling industrial waste energy and has 10,000 MW in service. Since Ontario has 4% of the peak load of the US, it is reasonable to multiply U.S. numbers by 4% to estimate Ontario numbers. On this basis, Ontario has a potential for 2,500 MW of waste energy recycling. In this model run, up to 1,250 MW of waste energy recycling was built by 2027.

A summary of the target 2027 capacities for all technologies and model runs is provided in Table B5 of Appendix B.

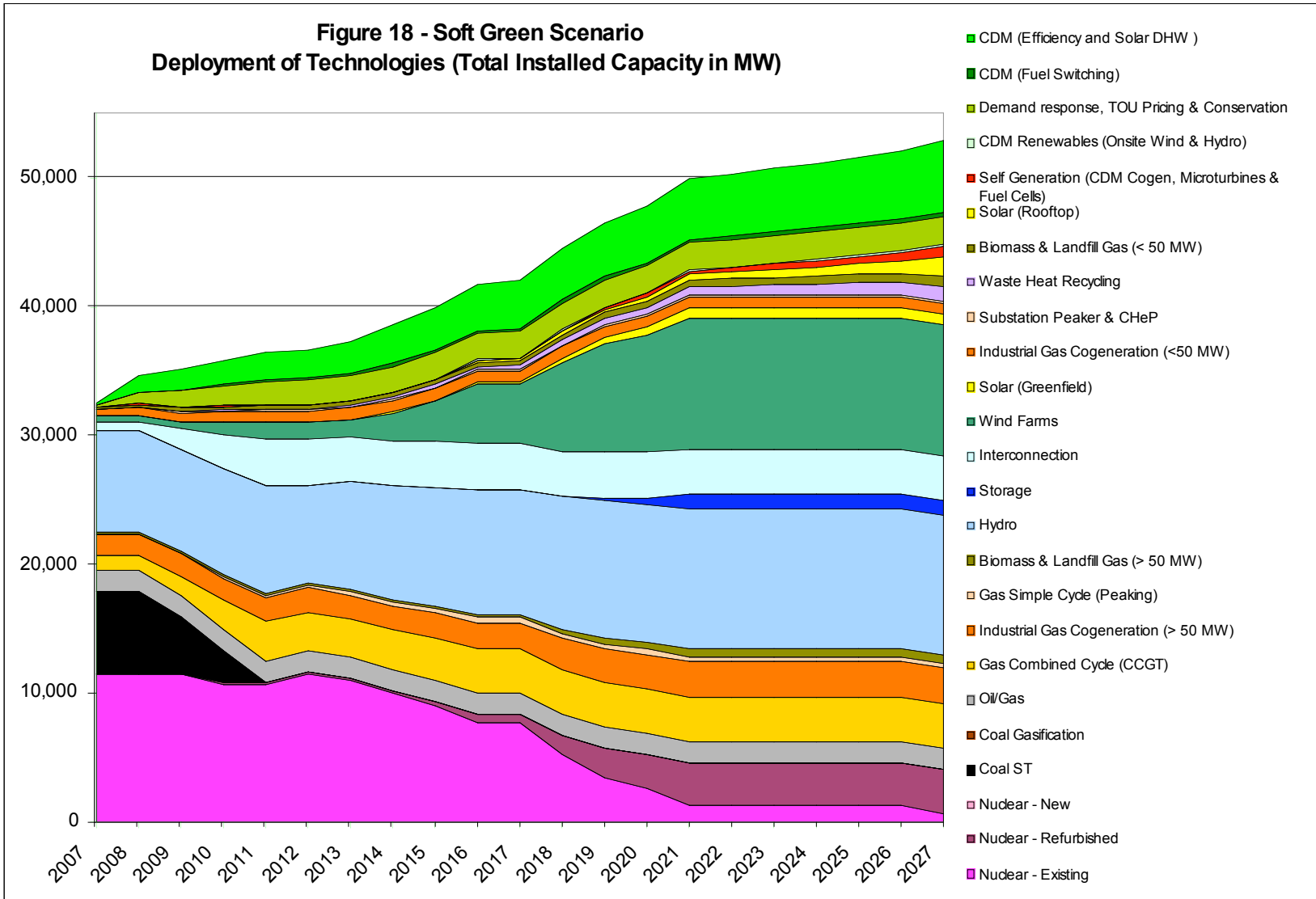
Outputs

Table 11 also provides detailed results for the Soft Green model run. Figures 18 and 19 describe the deployment of technologies, and Figures 20 and 21 show the mix of technologies in 2027.

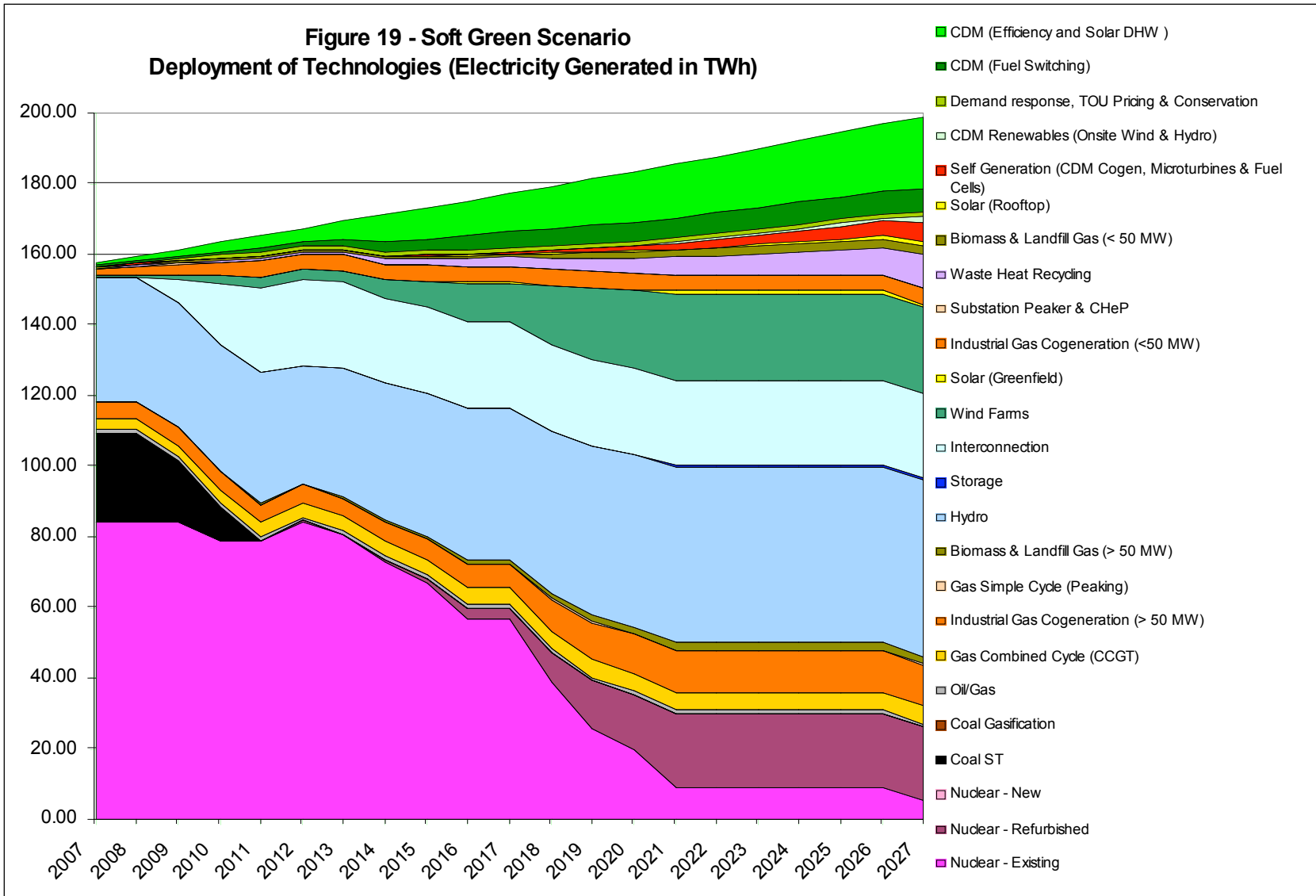
Notable outcomes are as follows:

- The share of decentralized energy increases to 26% in 2027. The avoidance of line losses associated with DE means that required electricity production decreases slightly from 200.7 TWh to 198.9 TWh in 2027.
- Total installed capacity is similar to the Updated model run.
- Capital costs are reduced by approximately 6% as compared to the Updated model run. While the deployment of solar assets increases capital costs, less refurbishment of nuclear facilities, no new nuclear plant, and a greater penetration of CDM technologies contribute to reducing costs.
- Delivered electricity costs are reduced by approximately 13%, primarily due to lower fuel costs.
- Greenhouse gas emissions in 2027 are reduced by 43% as compared to the Updated model run and are also lower than the calibration run. In effect, CDM, wind and solar displace nuclear energy, coal and some natural gas generation.
- Over the course of the 20 year study period, total CO₂ emissions are reduced substantially because the retirement of the coal plants is not delayed but advanced by one year.
- The amount of nuclear electricity generated in 2027 drops significantly, by 66% compared to the Updated model run and by 71% vs. the calibration run.

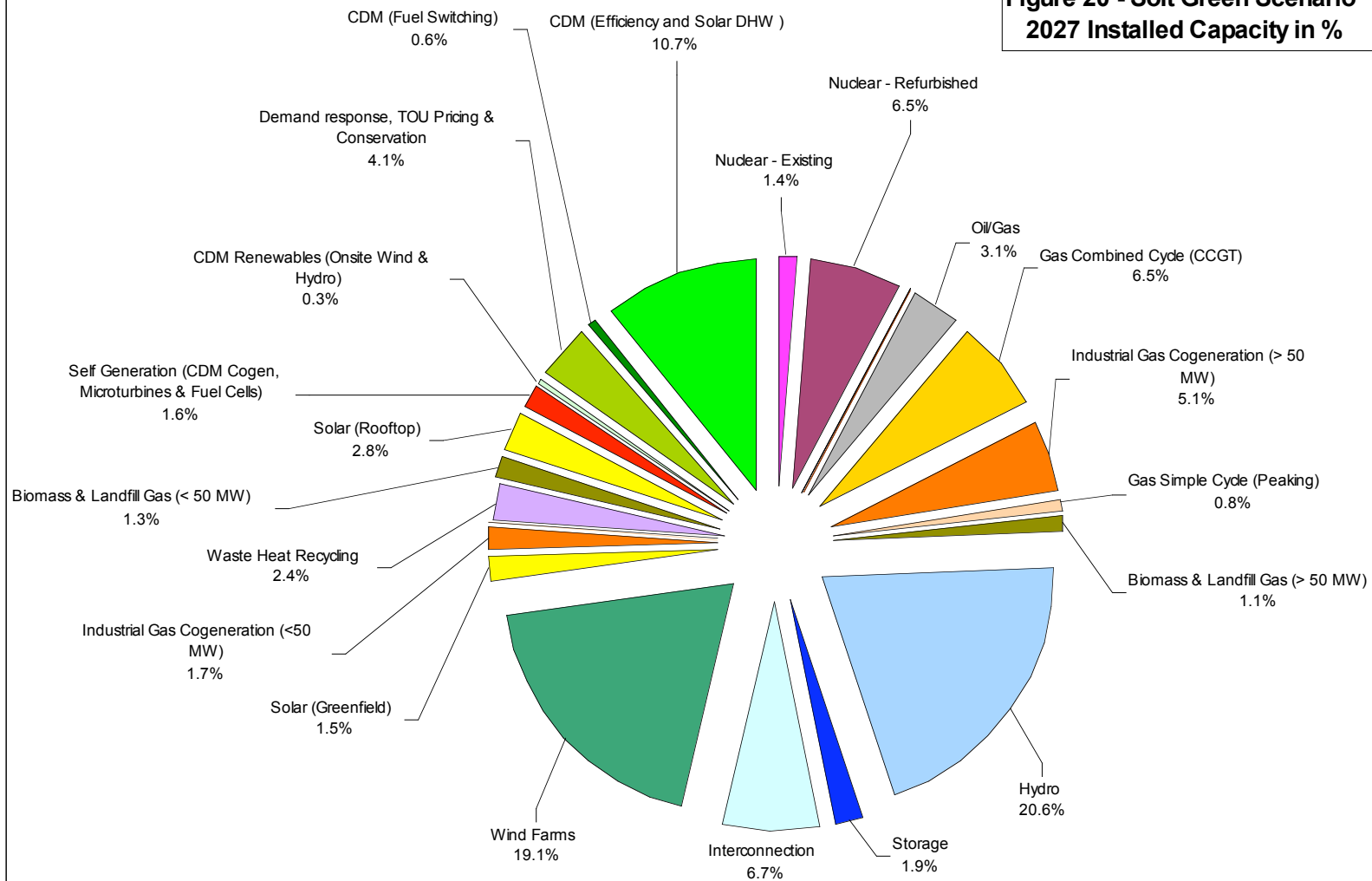
**Figure 18 - Soft Green Scenario
Deployment of Technologies (Total Installed Capacity in MW)**



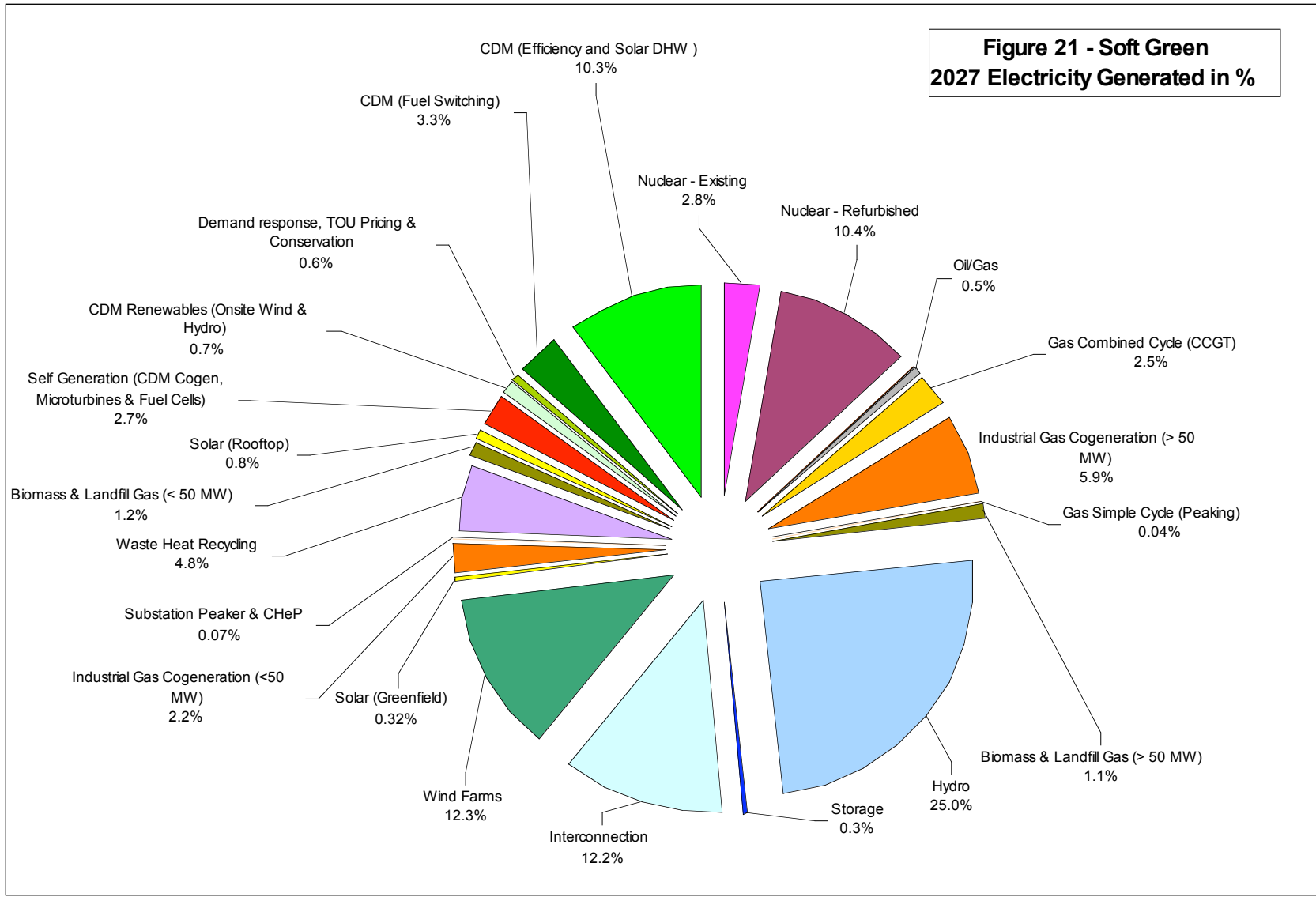
**Figure 19 - Soft Green Scenario
Deployment of Technologies (Electricity Generated in TWh)**



**Figure 20 - Soft Green Scenario
2027 Installed Capacity in %**



**Figure 21 - Soft Green
2027 Electricity Generated in %**



Deep Green

The Deep Green scenario goes further than the Soft Green option in order to demonstrate the potential of green power technologies for Ontario. Its purpose is to illustrate that if the Province takes steps to make CDM and renewable energy the cornerstones of Ontario's future power system, natural gas use and emissions can be greatly reduced, nuclear power plants can be phased out completely, and the cost to Ontarians will not be significant. In some cases, the Deep Green scenario implies that some existing contracts for the refurbishment of nuclear plants or for the purchase of natural gas fired electricity would need to be cancelled or amended and penalties may need to be incurred. However, the purpose of the scenario is to illustrate that CDM and renewable technologies are indeed capable of displacing nuclear and natural gas from Ontario's energy future.

The features of this scenario, as compared to Soft Green, are as follows:

- CDM resources including fuel switching are acquired up to those levels identified by many studies (e.g.: (IFC Consulting 2005) as being cost effective and in line with achievements in other jurisdictions.
- Existing grid transmission, regulation, and control systems are currently optimized around central power generation resources. This limits the amount of wind power that can be technically integrated into the grid. However, it would be possible to double wind power beyond Soft Green with the implementation of power storage. Storage technologies such as Vanadium Redox Batteries (VRB) are being demonstrated for wind farms in the United States, Ireland and other jurisdictions in order to improve the ability to dispatch power. Information from the an Irish feasibility study and from a VRB manufacturer indicate that, with this technology, a wind farm's ability to meet peak demand increases from 50% to 75% with a 70% round trip efficiency. Experience at the San Gergonio wind farm indicate that total electricity production increases by 16% and on-peak availability is improved by 78%. Capital costs increase by 46%, from \$1959/kW for a conventional wind farm to \$2,868/kW for a wind farm equipped with VRB technology (Kuntz 2005; Tapbury Management Limited 2005).
- After 2015, solar photovoltaic systems are expected to become cost competitive with grid electricity(Bush and Riley 2007). Therefore, solar power resources are increased to deployment levels achieved in other jurisdictions that use aggressive policies.
- No refurbishment of nuclear faculties is contemplated, even the amounts already contracted. It is recognized that penalties may need to be paid to cancel existing contracts but detailed information was not available to value this impact. In addition, the remaining existing nuclear capacity is retired at the end of the study period, resulting in no production of nuclear electricity in Ontario in 2027.
- The increased levels of CDM, wind and solar capacity allow a curtailment of natural gas generation. Therefore, the Lennox facility is retired and new CCGT

plants are limited to approximately half of the levels in the Preliminary Plan, even though construction of some of these plants may have already been committed.

Inputs

All inputs into the model are the same as for Soft Green, except for the following:

Centralized Generation Technologies

- **Nuclear - Refurbished:** No refurbished nuclear capacity is added. In addition, the remaining 750 MW of existing nuclear capacity is retired in the last year of the study period. The net result is that there is no production of nuclear electricity in Ontario in 2027.
- **Gas Combined Cycle (CCGT):** Capacity is added up to 2,200 MW in 2027.
- **Oil/Gas:** The Lennox power plant is retired starting in 2019.
- **Wind Farms:** In the Deep Green scenario, wind power capacity in Ontario is increased up to 15,000 MW. 10,000 MW are conventional wind farms, as specified in the Soft Green scenario. In addition, 5,000 MW are wind farms equipped with VRB technology, at the cost indicated above and an average load factor of 32.2% and a peak load factor of 30.6%.
- **Solar (Greenfield):** Up to 1,000 MW of greenfield solar capacity is added by 2027.

Decentralized Energy Technologies

- **CDM (Efficiency):** Capacity is added to reach a target of 7,500 MW in 2027.
- **CDM (Fuel Switching):** Capacity is added to reach a target of 500 MW in 2027.
- **DR, Time of Use Pricing and Conservation:** Capacity is added to reach a target of 2,500 MW by 2027.
- **Solar (Rooftop):** Capacity is added to reach 3,000 MW by 2027.

Outputs

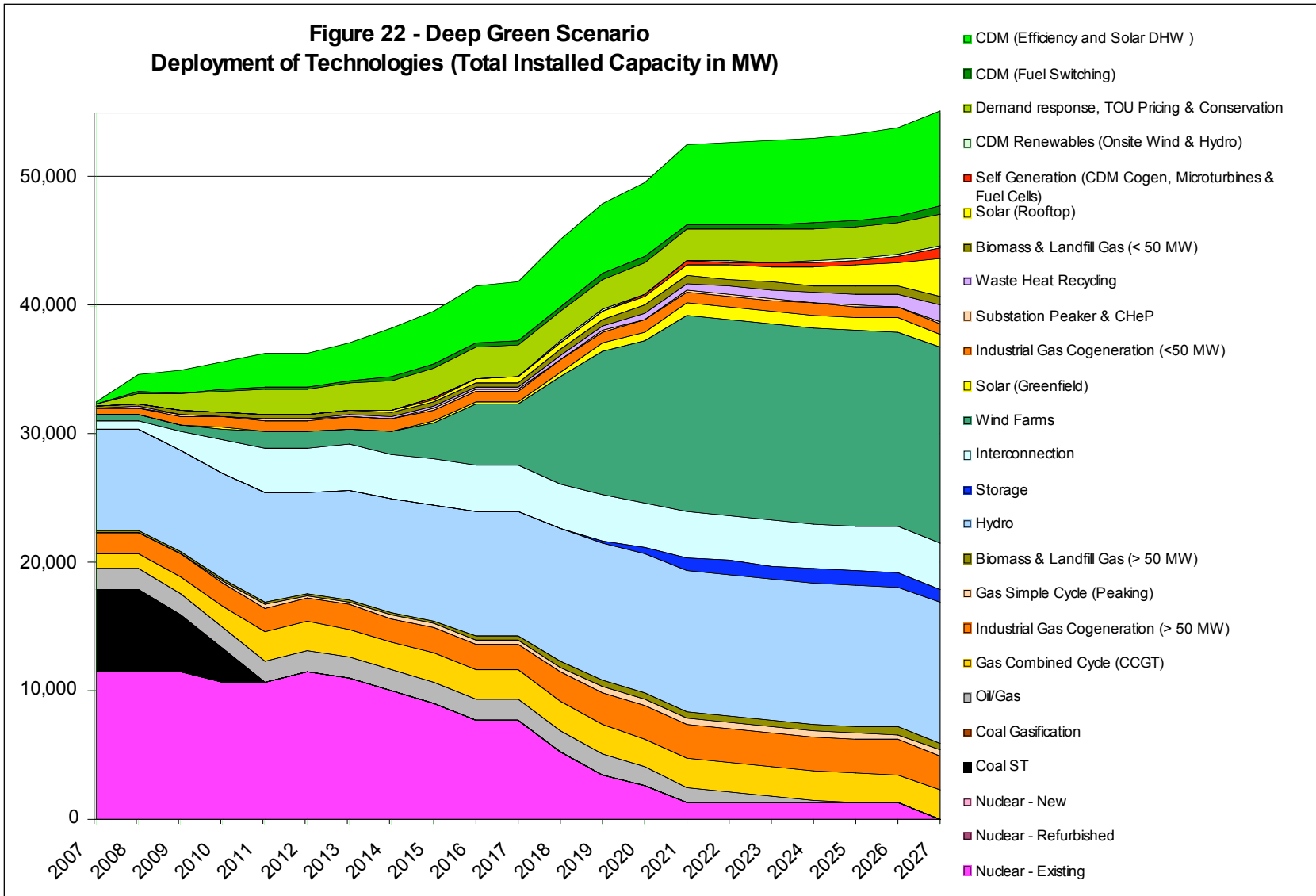
Table 11 also provides detailed results for the Deep Green scenario. Figures 22 and 23 illustrate the deployment of technologies, and Figures 24 and 25 describe the mix of technologies in 2027.

The major results are as follows:

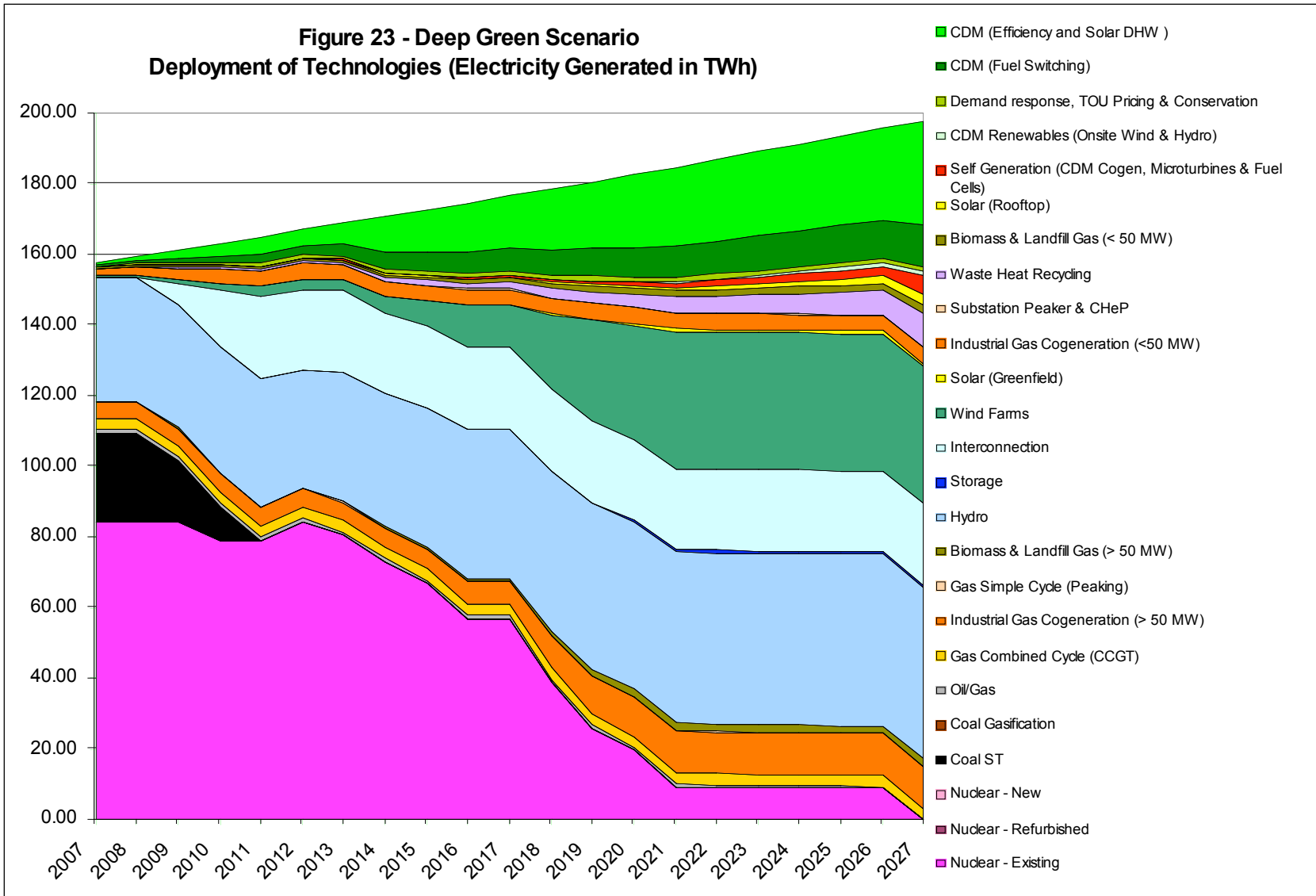
- The share of decentralized energy increases to 31.6% in 2027. The avoidance of line losses associated with DE means that required electricity production decreases slightly from 200.8 TWh to 197.7 TWh in 2027.
- Total installed capacity increases by approximately 4% as compared to the Soft Green scenario due to the lower load factors of the added solar and wind technologies.

- Capital costs are higher by 18% as compared to the Soft Green option. The addition of lower cost CDM and the avoidance of high cost nuclear act to lower costs. However, this effect is overtaken by the addition of relatively high cost solar and wind technologies and a smaller amount of low cost natural gas capacity.
- Delivered electricity cost increases by 8% as compared to Soft Green. The impact of higher capital costs is somewhat offset by lower fuel costs. Deep Green delivered electricity costs are nevertheless lower than the Updated model run.
- The Deep Green model run results in the lowest GHG emission and air pollution levels of all model runs. CO₂ emissions are reduced by 15% vs. Soft Green and by 51% as compared the Updated run. The additional green resources are sufficient to reduce the amount of natural gas capacity required.

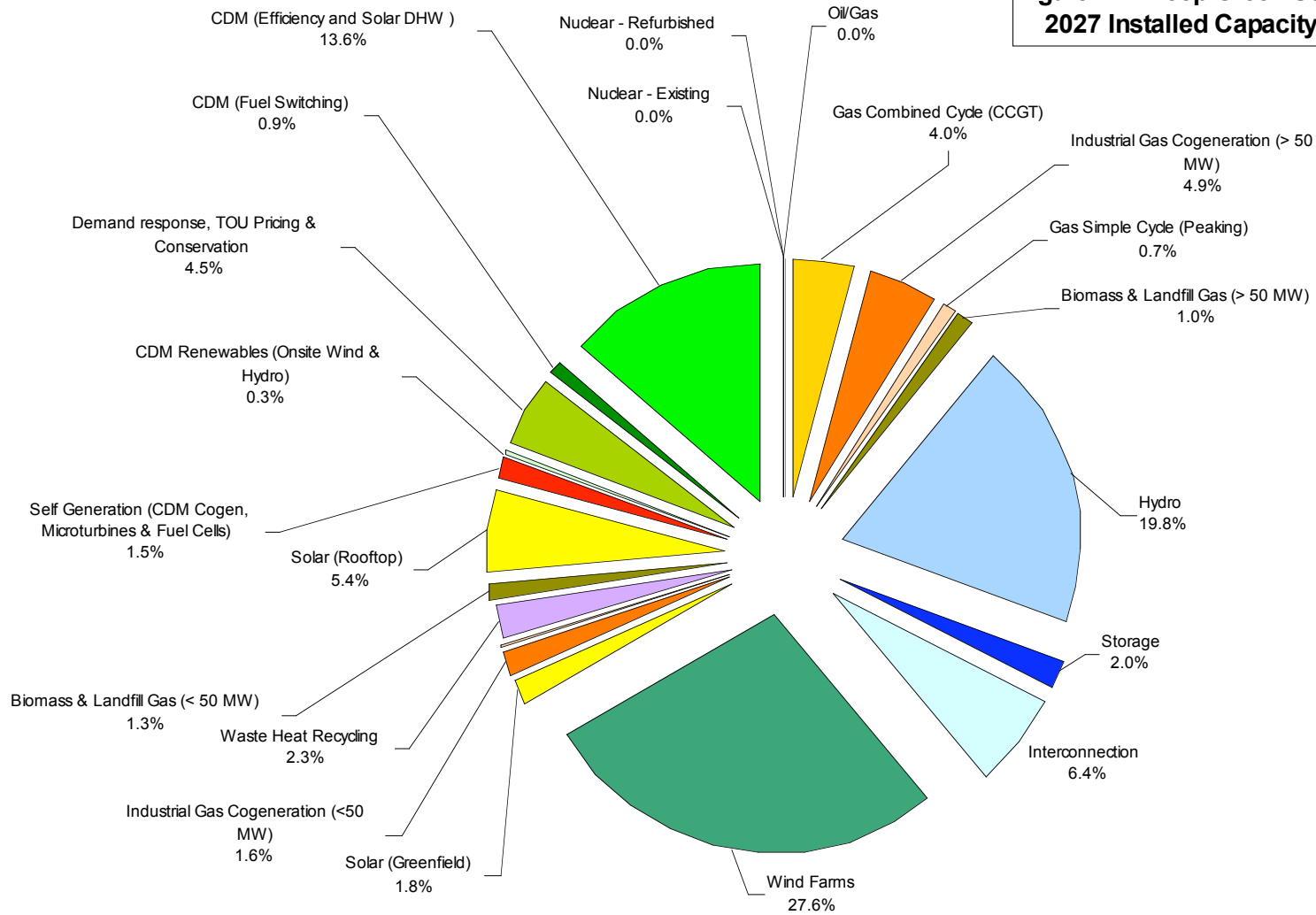
**Figure 22 - Deep Green Scenario
Deployment of Technologies (Total Installed Capacity in MW)**



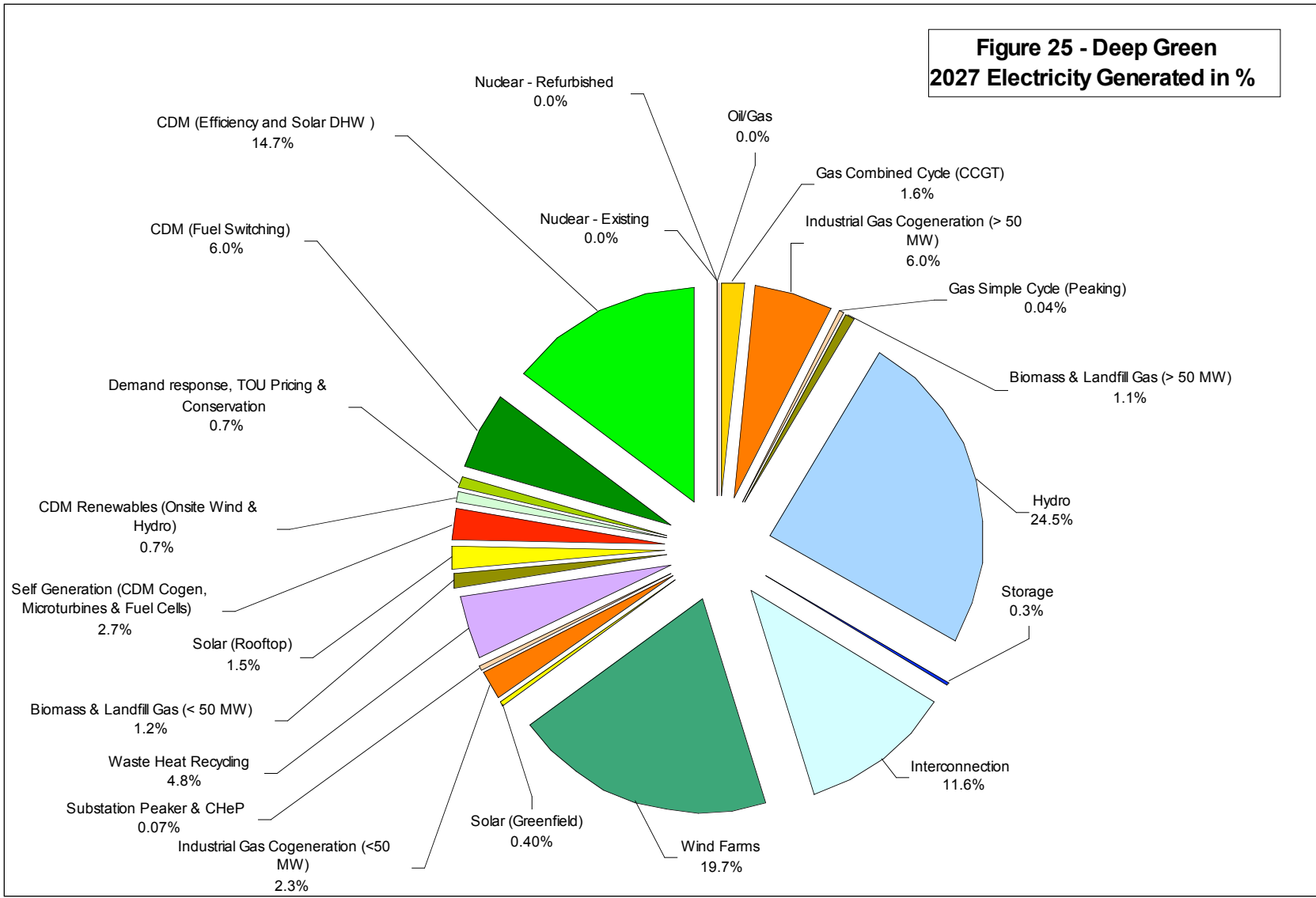
**Figure 23 - Deep Green Scenario
Deployment of Technologies (Electricity Generated in TWh)**



**Figure 24 - Deep Green Scenario
2027 Installed Capacity in %**



**Figure 25 - Deep Green
2027 Electricity Generated in %**



Recommendations

This study demonstrated that the Ontario power system may be independently simulated using computer modelling tools and data provided by the OPA and other public sources. The development of this capability allowed for a critical review of the current OPA IPSP and the identification of strategies that would reduce the environmental impact of power production from the combined consideration of GHG emission and nuclear liability.

Recommendations for future work include the following:

Improvements and Sensitivity Analysis

- Additional research and analysis is required to fully account for the economic and environmental benefits of green resources and decentralized energy. In particular, the following four points need to be researched and analyzed:
 - Improved Modeling of Conservation and Demand Management: CDM is a not a component of the existing computer model. OPA treats CDM as a quasi generation source, which is counter-intuitive. Correct modeling of CDM would involve estimating costs and penetration by CDM technology over time in order to reduce both peak and total demand. In addition, a better understanding and quantification of various CDM technologies should be developed based on early field experience in Ontario and other jurisdictions, including accurate accounting of capital costs, operational costs and incentives. This approach would allow scenario modeling of various mixes of CDM technologies in order to better identify costs and demand impact.
 - Costs and Performance of Transmission and Distribution: In a world dominated by centralized generation, the need to transmit and distribute power is taken as a given and generally treated as a single average number. However, the reality is far more complex and there is a range of different costs. An improved understanding of costs and performance drivers will lead to the identification of situations where local power generation outperforms transmission and distribution assets. In other words, there is a need to understand where the “low hanging fruits” are. In particular, there is a need to better quantify peak losses of distribution systems and the peak and average losses associated with distributed generation.
 - Full Accounting of the Benefits of Thermal Energy Cogeneration: In the modeling work done to date by the OPA and when using the WADE model, the focus is strictly on electricity. In cogeneration situations, costs and benefits should be allocated to the electrical and thermal components. The benefit of cogeneration is modeled from the displacement of other power generation technologies. However, this approach, while fair, understates the benefit of cogeneration because, in some situations, cogeneration also displaces inefficient boilers. In order to account for the latter, data on the existing boiler fleet needs to be established. From this data, the benefit of cogeneration in improving the performance of the thermal fleet can be calculated and used to justify policies

supporting cogeneration. The scope of work required is to numerically characterize the existing fleet of thermal energy generators, particularly the segments most likely to be replaced by cogeneration equipment.

- Estimating GHG Benefits of Avoided Fugitive Methane Emissions from Landfills: Methane is a powerful GHG gas and it is produced as a result of the biological processes that occur in landfills over time. While landfills are capped, some amounts of methane gas escape into the atmosphere. When a DE project is implemented at a landfill site, the methane is captured and burned to produce electricity. Landfill gas DE projects avoid methane emissions but the amount of these avoided emissions is not accurately known. Further investigation into this area would allow a better quantification of the environmental benefit.
- As Spent Costs vs. Net Present Value Costs: The model in its present form only calculates total capital costs on an as spent basis, not on a Net Present Value (NPV) basis. As noted in the report, different methods of presenting costs may lead to different conclusions. Adding to the model the capability to perform NPV calculations would be invaluable. The following adjustments are suggested:
 - NPV vs. as spent dollars to properly account for differences in capital intensity;
 - A time shift forward is required for large scale projects such as nuclear investments. As an example, to meet 2015 demand, the nuclear option requires that the vast majority of costs to be incurred between 2010 and 2015; by contrast, with solar, costs are essentially incurred in the same year as demand.
 - Mega projects such as nuclear are built in large increments. This means that supply is added ahead of demand. A 1,400 MW nuclear facility is not likely to operate at full rate (or would cause other facilities to not operate at full rate) until 2-3 years after start-up. By contrast, solar is added as needed in increments that match demand year by year.
 - Mega projects also result in costs in addition to direct capital costs, such as owners' costs, working capital and provision for contingencies. For technologies purchased in small increments, these costs are borne by the manufacturer and included in the cost of the equipment.
- Broader inclusion and/or costing of externalities should be considered including monetizable factors such as nuclear risk.
- The assumptions and outcomes for the work should be validated through consultation with stakeholders in Ontario (e.g. OPA, Hydro One, Toronto Hydro and other LDCs). The consultation process could be interviews, meetings or a small conference. This may lead to sensitivity analysis using the computer model to test various assumptions proposed by stakeholders.

Assessment of Green Energy Supply Scenarios for Toronto/GTA

A study similar to the present one should be conducted for the Greater Toronto Area because of its importance to Ontario demand. Specific elements include the following:

- Obtain licensing rights to apply the WADE Model to Toronto/GTA;
- Working closely with stakeholders (e.g. Toronto Hydro, City of Toronto, other LDCs) develop appropriate input parameters for modeling energy supply options for Toronto/GTA;
- In collaboration with WWF Canada, identify alternative energy futures for urban environments such as Toronto/GTA for detailed assessment using the model;
- Undertake model runs, analyze and report on results.

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Appendix A – Ontario Power System Installed Capacity by Technology

Table A1 - Ontario Nuclear Power Capacity - 2006

| Generating Station Name | Total Station MCR (MW) | Zone | Fuel Type | Source/Ownership |
|--------------------------------|-------------------------------|--------------|---|-------------------------------|
| Darlington | 3,524.0 | Toronto | Nuclear | Ontario Power Generation Inc. |
| Bruce B | 3,180.0 | Bruce | Nuclear | Bruce Power Inc. |
| Pickering B | 2,064.0 | Toronto | Nuclear | Ontario Power Generation Inc. |
| Pickering A | 1,057.0 | Toronto | Nuclear | Ontario Power Generation Inc. |
| Bruce A | 1,540.0 | Bruce | Nuclear | Bruce Power Inc. |
| TOTAL | 11,365.0 | | | |
| Future Developments | | | | |
| Station Name | MW | Date | Source/Notes | |
| Nuclear Upgrade | 27 | 2007 Q3 | IESO | |
| Nuclear Upgrade | 27 | 2008 Q3 | IESO | |
| Bruce A Unit 1 & 2 re-start | 1500 | Through 2036 | OPA | |
| New Darlington | TBD | TBD | OPG, OPG submitted an application for a Site Preparation License to the Canadian Nuclear Safety Commission (CNSC) for a new nuclear power plant at the Darlington nuclear generating station site. | |
| Pickering B Refurbishing | TBD | TBD | OPG, The Pickering B nuclear generating station has four CANDU reactors which have been producing electricity for more than 20 years, and are expected to operate safely for a decade or so. The units could be shut down at the end of their predicted service lives, or could be refurbished and continue to produce electricity for Ontario until 2050-2060. Refurbishing Pickering B would extend its service life by replacing major components such as feeder tubes, fuel channels and/or steam generators, among other things. | |

Table A2 – Ontario Hydro Power Capacity - 2006

| Generating Station Name | Total Station MCR (MW) | Zone | Fuel Type | Source/Ownership |
|---------------------------------|-------------------------------|-------------|------------------|-------------------------------|
| BECK2 - OPG Niagara | 1,451.0 | Niagara | Hydro | Ontario Power Generation Inc. |
| SAUNDERS - OPG Ottawa | 1,045.0 | East | Hydro | Ontario Power Generation Inc. |
| BECK1 - OPG Niagara | 498.0 | Niagara | Hydro | Ontario Power Generation Inc. |
| DESJOACHIMS - OPG Ottawa | 429.0 | Essa | Hydro | Ontario Power Generation Inc. |
| CANYON (Abitibi Canyon) OPG NE | 319.0 | Northeast | Hydro | Ontario Power Generation Inc. |
| LOWERNOTCH - OPG NE | 274.0 | Northeast | Hydro | Ontario Power Generation Inc. |
| WELLS | 250.0 | Northeast | Hydro | Mississagi Power Trust |
| HOLDEN (Otto Holden) OPG Ottawa | 243.0 | Northeast | Hydro | Ontario Power Generation Inc. |
| CHATSFALLS - OPG Ottawa | 192.0 | East | Hydro | Ontario Power Generation Inc. |
| OTTERRAPIDS - OPG NE | 182.0 | Northeast | Hydro | Ontario Power Generation Inc. |
| STEWARTVLE - OPG Ottawa | 182.0 | East | Hydro | Ontario Power Generation Inc. |
| BARRETT - OPG Ottawa | 176.0 | East | Hydro | Ontario Power Generation Inc. |
| BECK2PGS - OPG Niarara | 174.0 | Niagara | Hydro | Ontario Power Generation Inc. |
| MTNCHUTE - OPG Ottawa | 170.0 | East | Hydro | Ontario Power Generation Inc. |
| AUBREYFALLS | 164.0 | Northeast | Hydro | Mississagi Power Trust |
| KIPLING - OPG NE | 149.0 | Northeast | Hydro | Ontario Power Generation Inc. |
| CHENAUX - OPG Ottawa | 144.0 | East | Hydro | Ontario Power Generation Inc. |
| DECEWFALLS - OPG Niagara | 144.0 | Niagara | Hydro | Ontario Power Generation Inc. |
| PINEPORTAGE - OPG NW | 142.0 | Northwest | Hydro | Ontario Power Generation Inc. |

| | | | | |
|------------------------|-------|-----------|-------|---|
| HARMON - OPG NE | 141.0 | Northeast | Hydro | Ontario Power Generation Inc. |
| LITTLELONG - OPG NE | 133.0 | Northeast | Hydro | Ontario Power Generation Inc. |
| Evergreen Energy (OPG) | 126.0 | | | Ontario Power Generation Inc. |
| CARIBOUFALLS - OPG NW | 87.0 | Northwest | Hydro | Ontario Power Generation Inc. |
| ARNPRIOR - OPG Ottawa | 82.0 | East | Hydro | Ontario Power Generation Inc. |
| CAMERONFALLS - OPG NW | 81.0 | Northwest | Hydro | Ontario Power Generation Inc. |
| MANITOUFALLS - OPG NW | 73.0 | Northwest | Hydro | Ontario Power Generation Inc. |
| Abitibi Iroquois Falls | 70.0 | Northeast | Hydro | Abitibi-Consolidated Company of Canada |
| ALEXANDER - OPG NW | 68.0 | Northwest | Hydro | Ontario Power Generation Inc. |
| WHITEDOG - OPG NW | 67.8 | Northwest | Hydro | Ontario Power Generation Inc. |
| MACKAYGS | 62.0 | Northeast | Hydro | Great Lakes Power Limited – Generation Division |
| SMOKY - OPG NE | 52.0 | Northeast | Hydro | Ontario Power Generation Inc. |
| AGUASABON - OPG NW | 51.0 | Northwest | Hydro | Ontario Power Generation Inc. |
| CLERGUE | 51.0 | Northeast | Hydro | Great Lakes Power Limited – Generation Division |
| RAYNER | 48.4 | Northeast | Hydro | Mississagi Power Trust |
| SILVERFALLS - OPG NW | 48.0 | Northwest | Hydro | Ontario Power Generation Inc. |
| ANDREWS | 46.0 | Northeast | Hydro | Great Lakes Power Limited – Generation Division |
| REDROCK | 43.6 | Northeast | Hydro | Mississagi Power Trust |
| HIGHFALLS | 27.0 | Northeast | Hydro | Great Lakes Power Limited – Generation Division |
| KAKABEKA - OPG NW | 25.0 | Northwest | Hydro | Ontario Power Generation Inc. |
| HOLINGSWTH | 23.2 | Northeast | Hydro | Great Lakes Power Limited – Generation Division |
| DECEWND1 - OPG Niagara | 23.0 | Niagara | Hydro | Ontario Power Generation Inc. |
| GARTSHORE | 23.0 | Northeast | Hydro | Great Lakes Power Limited – Generation Division |
| SCOTTGLP | 22.4 | Northeast | Hydro | Great Lakes Power Limited – Generation Division |
| LONGSAULTE | 20.0 | Northeast | Hydro | Long Sault Joint Venture |
| CARMICHAEL | 20.0 | Northeast | Hydro | Beaver Power Corporation |
| MARTINDALE | 19.0 | Northeast | Hydro | Ontario Power Generation Inc. |
| EARFALLS - OPG NW | 18.0 | Northwest | Hydro | Ontario Power Generation Inc. |
| STEEPHILLF | 16.0 | Northeast | Hydro | Great Lakes Power Limited – Generation Division |
| HOGG | 15.0 | Northeast | Hydro | Great Lakes Power Limited – Generation Division |
| MISSIONFLS | 15.0 | Northeast | Hydro | Great Lakes Power Limited – Generation Division |

| | | | | |
|---------------------------------|----------------|-------------|--|---|
| NAGAGAMI | 15.0 | Northeast | Hydro | Beaver Power Corporation |
| WAWATAY | 14.4 | Northwest | Hydro | Clean Power Operating Trust |
| HARRIS | 13.0 | Northeast | Hydro | Great Lakes Power Limited – Generation Division |
| CALMLAKE | 11.0 | Northwest | Hydro | Abitibi-Consolidated Company of Canada |
| VALRIEFALLS | 10.4 | Northwest | Hydro | Valerie Falls Limited Partnership |
| MCPHAIL | 10.0 | Northeast | Hydro | Great Lakes Power Limited – Generation Division |
| STURGEONFALL | 9.0 | Northwest | Hydro | Abitibi-Consolidated Company of Canada |
| SERPENT | 8.0 | Northeast | Hydro | Beaver Power Corporation |
| AUXSAUBLE | 4.7 | Northeast | Hydro | Beaver Power Corporation |
| Glen Miller | 8.0 | | | 2005 Q4 per OPA |
| TOTAL | 8,028.9 | | | |
| Future Developments | | | | |
| Station Name | MW | Date | Source/Notes | |
| Modifications to Sandy Falls | -3 | 2007 Q3 | IESO | |
| Lac Seul | 13 | 2007 Q4 | IESO | |
| Abitibi Canyon Upgrade | 10 | 2008 Q1 | IESO | |
| Modifications to Lower Sturgeon | -5 | 2008 Q1 | IESO | |
| Umbata | 23 | 2008 Q2 | IESO/OPA | |
| Modifications to Wawatin | -11 | 2008 Q2 | IESO | |
| Island Falls | 20 | 2009 Q4 | OPA | |
| Other new projects (4) | 21 | TBD | OPA | |
| Niagara Tunnel (Beck) | ~300 | 2009 | OPG, likely to be higher operating rate for Beck 1 | |

Table A3 – Ontario Coal Power Capacity - 2006

| Generating Station Name | Total Station MCR (MW) | Zone | Fuel Type | Source/Ownership |
|--------------------------------|-------------------------------|-------------|---------------------|-------------------------------|
| Nanticoke | 3,920.0 | Southwest | Coal | Ontario Power Generation Inc. |
| Lambton | 1,972.0 | West | Coal | Ontario Power Generation Inc. |
| Atokokan | 230.0 | Northwest | Coal | Ontario Power Generation Inc. |
| Thunder Bay | 326.0 | Northwest | Coal | Ontario Power Generation Inc. |
| TOTAL | 6,448.0 | | | |
| Future Developments | | | | |
| Station Name | MW | Date | Source/Notes | |
| | | | | |
| | | | | |

Table A4 – Ontario Natural Gas Power Capacity - 2006

| Generating Station Name | Total Station MCR (MW) | Zone | Fuel Type | Source/Ownership |
|-----------------------------------|-------------------------------|-------------|----------------------|---|
| Centralized Generation | | | | |
| Power Only | | | | |
| Brighton Beach (Windsor) | 580.0 | West | Gas - Combined Cycle | Brighton Beach Power L.P. |
| Total | 580.0 | | | |
| Cogeneration (> 50 MW) | | | | |
| TransAlta Sarnia | 575.0 | West | Gas Cogeneration | TransAlta (steam and 291 MW used onsite by Bayer, NOVA, Dow and Suncor; includes the previously listed Dow Chemical cogeneration plant) |
| Cardinal Power | 156.0 | East | Gas Cogeneration | Cardinal Power of Canada (CCGT with steam sold to Canada Starch) |
| Iroquois Falls | 120.0 | Northeast | Gas Cogeneration | Iroquois Falls Power Corporation (Owned by Northland Power; gas turbine with HRSG; steam sold to Abitibi-Consolidated) |
| GTAA Cogeneration Plant | 117.0 | Toronto | Gas Cogeneration | GTAA (90 MW sold to OPA; 2 gas turbines, 2 HRSG and 1 steam turbine; steam used by Pearson Airport) |
| Kingston Cogen | 115.0 | East | Gas Cogeneration | Kingston Cogen Limited Partnership (Gas turbine with HRSG; steam sold to Invista) |
| Abitibi Consolidated Fort Frances | 112.0 | Northwest | Gas Cogeneration | Abitibi-Consolidated (Gas turbine with steam used by the pulp mill; possibly being replaced by |

| | | | | |
|---|----------------|-----------|-----------------------------|---|
| | | | | a new biomass fueled facility) |
| West Windsor Power | 112.0 | West | Gas Cogeneration | Tractebel Canada Inc.(Gas turbine with power turbine; steam sold to ADM and Canadian Salt) |
| Lake Superior Power (Sault Ste Marie) | 110.0 | Northeast | Gas Cogeneration | Lake Superior Power (owned by Brookfield Power; 2 gas turbines and 1 steam turbine; steam sold to industrial customers) |
| TransAlta Mississauga/Douglas | 108.0 | Toronto | Gas Cogeneration | TransAlta |
| TransAlta Windsor-Essex | 68.0 | West | Gas Cogeneration | TransAlta |
| TransAlta Ottawa | 68.0 | Ottawa | Gas Cogeneration | TransAlta |
| Whitby Cogeneration | 58.0 | Toronto | Gas Cogeneration | Whitby Cogeneration LP (natural gas turbine with HRSG) |
| Total | 1,719.0 | | | |
| Decentralized Energy | | | | |
| Cogeneration (< 50 MW) | | | | |
| Tunis (Iroquois Falls) | 48.0 | | Gas and Waste Heat Recovery | Epcor Power LP |
| Facilities less than 5 MW (31 facilities) | 46.2 | | Gas Cogeneration | CIEEDAC 2007 |
| Nipigon | 40.0 | Northwest | Gas and Waste Heat Recovery | Epcor Power LP |
| North Bay | 40.0 | | Gas and Waste Heat Recovery | Epcor Power LP |
| Kapuskasing | 40.0 | | Gas and Waste Heat Recovery | Epcor Power LP |
| Invista - Maitland | 38.3 | East | Gas Cogeneration | Invista (formerly Dupont Canada) |
| Ford - Windsor | 28.0 | | Gas Cogeneration | Ford Motor (Steam extraction turbine - CIEEDAC 2007) |
| Imperial Oil Nanticoke Refinery | 20.0 | | Gas Cogeneration | Imperial Oil (Steam turbine; CIEEDAC 2007) |
| Terra - Courtright/Bickford | 15.5 | | Gas Cogeneration | Terra International (Gas turbine CIEEDAC 2007) |

| | | | | |
|-------------------------------------|--------------|-------------|---------------------|---|
| Casco - London | 15.0 | | Gas Cogeneration | Casco (Three gas turbines; power and steam used internally; CIEEDAC 2007) |
| London Health Sciences Centre | 11.0 | | Gas Cogeneration | London Health (Two steam turbines; CIEEDAC 2007) |
| Casco - Port Colborne | 10.0 | | Gas Cogeneration | Casco (Two gas turbines; power and steam used internally; CIEEDAC 2007) |
| Jungbunzlauer - Port Colborne | 10.0 | | Gas Cogeneration | Jungbunzlauer (Two gas turbines; CIEEDAC 2007) |
| Stelco - Hamilton | 10.0 | | Gas Cogeneration | Stelco (Two steam turbines; CIEEDAC 2007) |
| Heinz - Leamington | 8.6 | | Gas Cogeneration | H. J. Heinz (Two gas turbines; CIEEDAC 2007) |
| Trent Valley Cogeneration - Trenton | 7.2 | | Gas Cogeneration | Toromont Energy (One gas turbine, one HRSG and one ICE; OPA and CIEEDAC 2007) |
| Sudbury District Energy Hospital | 6.8 | | Gas Cogeneration | Toromont Energy (Two ICE; OPA and CIEEDAC 2007) |
| University of Toronto | 6.0 | | Gas Cogeneration | University of Toronto (One gas turbine; CIEEDAC 2007) |
| Sudbury District Energy Plant | 5.0 | | Gas Cogeneration | Toromont Energy (Two ICE; OPA and CIEEDAC 2007) |
| Cornwall District Heating | 5.0 | | Gas Cogeneration | CDH District Heating (ICE - CIEEDAC 2007) |
| Labatt | 5.0 | | Gas Cogeneration | Labatt Breweries Ontario (One gas turbine; CIEEDAC 2007) |
| Commercial Alcohols - Chatham | 5.0 | | Gas Cogeneration | Commercial Alcohols (One gas turbine; CIEEDAC 2007) |
| Maple Lodge Farms - Brampton | 4.8 | | Gas Cogeneration | Maple Lodge Farms (One gas turbine; CIEEDAC 2007) |
| TOTAL | 425.4 | | | |
| Future Developments | | | | |
| Station Name | MW | Date | Source/Notes | |
| Greenfiled Energy Centre | 1005 | 2008 Q4 | OPA; combined cycle | |

| | | | |
|--------------------------------|-----|---------|-----------------------------------|
| Goreway Phase 1 | 485 | 2007 Q2 | IESO/OPA; simple cycle |
| Great Northern Tri-Gen | 12 | 2008 Q1 | IESO/OPA; cogeneration |
| Portlands Energy Centre I | 250 | 2008 Q2 | IESO/OPA; Simple Cycle |
| Countryside London Cogen | 12 | 2008 Q2 | IESO/OPA; cogeneration |
| Warden Energy Centre | 5 | 2008 Q2 | IESO/OPA; cogeneration |
| Durham College District Energy | 2 | 2008 Q2 | IESO/OPA; cogeneration |
| Goreway Phase 2 | 375 | 2008 Q3 | IESO/OPA; combined cycle addition |
| Greenfield South Power Plant | 280 | 2008 Q4 | OPA; combined cycle |
| St Clair Energy Centre | 570 | 2009 Q1 | OPA; combined cycle |
| Portlands Energy Centre II | 288 | 2009 Q2 | OPA; combined cycle addition |
| East Windsor Cogeneration | 84 | 2009 Q2 | OPA; cogeneration |
| Algoma Energy Cogeneration | 63 | 2009 Q2 | OPA; cogeneration |
| Halton Hills | 683 | 2010 Q2 | OPA combined cycle |
| Thorold Cogeneration | 236 | 2010 Q4 | OPA cogeneration |

Table A5 – Ontario Oil/Gas Power Capacity - 2006

| Generating Station Name | Total Station MCR (MW) | Zone | Fuel Type | Source/Ownership |
|----------------------------------|-------------------------------|-------------|--------------------------------|---|
| Centralized Generation | | | | |
| Lennox | 2,140.0 | East | Oil/Gas | Ontario Power Generation Inc. |
| Total | 2,140.0 | | | |
| Decentralized Energy | | | | |
| Cogeneration (< 50 MW) | | | | |
| Marathon Pulp | 14.0 | | Heavy Oil | Tembec (Two extraction turbines; CIEEDAC 2007) |
| Hiram Walker | 7.9 | | Heavy oil and natural gas | Hiram Walker & Sons (Two steam turbine and one diesel engine; CIEEDAC 2007) |
| Brock University - Thorold | 6.6 | | Diesel | Brock University (8 diesel engines; CIEEDAC 2007) |
| Redpath Sugar - Toronto | 5.6 | | Light fuel oil and natural gas | Tate & Lyle North America (One steam turbine; CIEEDAC 2007) |
| York University | 5.0 | | Light fuel oil and natural gas | York University (One gas turbine; CIEEDAC 2007) |
| Total | 39.0 | | | |
| Future Developments | | | | |
| Station Name | MW | Date | Source/Notes | |
| | | | | |
| | | | | |

Table A6 – Ontario Wind Power Capacity - 2006

| Generating Station Name | Total Station MCR (MW) | Zone | Fuel Type | Source/Ownership |
|--------------------------------|-------------------------------|-------------|---------------------|-------------------------------------|
| Erie Shore Wind Farm | 99.0 | | Wind | |
| Prince I | 99.0 | | Wind | Brookfield Power |
| Prince II | 90.0 | | Wind | Brookfield Power |
| Amaranth/Melancthon I | 68.0 | Southwest | Wind | Canadian Hydro Developers, Inc. |
| Kingsbridge I | 40.0 | Southwest | Wind | EPCOR Power Development Corporation |
| Huron Wind | 9.0 | | Wind | Ontario Power Generation Inc. |
| Pickering Wind Turbine | 1.8 | | Wind | Ontario Power Generation Inc. |
| Total | 406.8 | | | |
| Future Developments | | | | |
| Station Name | MW | Date | Source/Notes | |
| Ripley | 76.0 | 2007 Q4 | IESO/OPA | |
| Melancthon II | 132.0 | 2008 Q2 | IESO/OPA | |
| Kruger Energy Port Alma | 101.0 | 2008 Q4 | OPA | |
| Leader A & B | 200.0 | 2008 Q4 | OPA | |
| Wolfe Island | 198.0 | 2008 Q4 | OPA | |
| Kingsbridge II | 160.0 | TBD | OPA | |
| Other new projects (20) | 167.6 | TBD | OPA | |

Table A7 – Ontario Biomass Power Capacity - 2006

| Generating Station Name | Total Station MCR (MW) | Zone | Fuel Type | Source/Ownership |
|----------------------------------|-------------------------------|-------------|------------------------------------|--|
| Centralized Generation | | | | |
| Kirkland | 150.6 | Northeast | Wood waste | Kirkland Lake Power Corporation |
| Total | 150.6 | | | |
| Decentralized Energy | | | | |
| Cogeneration (< 50 MW) | | | | |
| Bowater - Thunder Bay | 67.0 | | Wood waste | Bowater (Wood waste power boiler with steam turbine; power and steam appear to be used onsite; CIEEDAC 2007) |
| NPCOCHRANE | 46.5 | Northeast | Wood waste | Cochrane Power Corporation |
| Calstock | 35.0 | Northeast | Wood waste and waste heat recovery | Epcor Power LP |
| Tembec - Smooth Rock | 27.0 | Northeast | Wood waste | Tembec Pulp Group - Kraft Pulp Division- Smooth Rock Falls (Steam turbine; CIEEDAC 2007) |
| Domtar - Espanola | 22.0 | | Wood waste and natural gas | Domtar (One steam turbine; CIEEDAC 2007) |
| Tembec - Kapuskasing | 21.6 | | Wood waste | Tembec (Two steam turbine; CIEEDAC 2007) |
| Kimberley Clark - Terrace Bay | 20.0 | | Wood waste | Kimberley-Clark (Steam turbine; CIEEDAC 2007) |
| Domtar - White River | 7.5 | | Wood waste | Drayton Valley Power (Steam used onsite) |
| Domtar - Chapleau | 7.2 | | Wood waste | Domtar (Condensing extraction turbine) |
| Total | 253.8 | | | |

| Landfill and Biogas | | | | |
|--|--------------|--------------|---|---|
| Humber Treatment Plant - Toronto | 4.7 | | Digester gas | City of Toronto (Two ICE; CIEEDAC 2007) |
| Eastview Landfill | 2.5 | | Digester gas | 2005 Q3 per OPA |
| Hamilton Digester Plant | 1.6 | | Digester gas | 2006 Q3 per OPA |
| Total | 8.8 | | | |
| TOTAL | 262.6 | | | |
| Future Developments | | | | |
| Station Name | MW | Date | Notes | |
| Trail Road Landfill | 5.0 | 2007 Q1 | OPA | |
| Britannia Landfill Gas Utilization | 5.6 | 2007 Q1 | OPA | |
| Halton Landfill Biogas | 2.1 | TBD | OPA | |
| West Lorne BioOil Cogeneration | 2.5 | TBD | OPA | |
| Abitibi-Consolidated | 45.5 | 2008 | Abitibi-Consolidated announced in March 2007 a new biomass energy generator to be located at its Fort Frances pulp and paper mill. Construction is scheduled to begin in the summer of 2007, and the generator is anticipated to be in operation during the fall of 2008. The equipment will use wood waste to generate steam and 45.5 MW of electricity for the mill. The new biomass boiler will burn mill-generated wood waste and primary sludge, as well as harvest slash from woodlands operations and wood waste from area sawmills. | |
| Algonquin Power Energy from Waste (Brampton) | 15 | In operation | Algonquin Power; from MSW | |

Table A8 – Ontario Solar Power Capacity - 2006

| Generating Station Name | Total Station MCR (MW) | Zone | Fuel Type | Source/Ownership |
|---------------------------------------|-------------------------------|-------------|---|-------------------------|
| | | | | |
| Total | 0 | | | |
| Future Developments | | | | |
| Station Name | MW | Date | Source/Notes | |
| OptiSolar Farms (Sarnia Solar 1 to 4) | 40.0 | 2010 | CBC News (2007). Ontario approves massive solar farm. OptiSolar will be paid 42 cents a kilowatt-hour for the solar power generated, a much higher premium than the 11 cents a kilowatt-hour paid for wind power, | |
| Other small solar projects | 0.03 | TBD | Ontario Power Authority (2007). Renewable Energy Standard Offer Program Quarterly Report Q1 2007 January – March. Toronto, Ontario, Canada. | |

Table A9 – Conservation and Demand Management Capacity - 2006

| Generating Station Name | Total Station MCR (MW) | Zone | Fuel Type | Source/Ownership |
|--------------------------------|-------------------------------|-------------|---------------------|-------------------------|
| Loblaw Demand Response | 10.0 | | | OPA; 2006 Q2 |
| York Region Demand Response | 3.0 | | | OPA; 2006 Q3 |
| Total | 13.0 | | | |
| Future Developments | | | | |
| Station Name | MW | Date | Source/Notes | |
| | | | | |
| | | | | |

Appendix B – Model Details

| Table B1 - Capital Costs for Generation Capacity (\$/kW) | | | | |
|---|-------------------------------|---------------------------|-------------------|-------------------|
| | OPA Plan (Calibration) | OPA Plan (Updated) | Soft Green | Deep Green |
| Nuclear - Existing | \$2,845 | \$2,845 | \$2,845 | \$2,845 |
| Nuclear - Refurbished | \$2,845 | \$2,845 | \$2,845 | \$2,845 |
| Nuclear - New | \$3,400 | \$3,400 | \$3,400 | \$3,400 |
| Hydro | \$2,666 | \$2,666 | \$2,666 | \$2,666 |
| Coal ST | \$1,840 | \$1,840 | \$1,840 | \$1,840 |
| Gas Combined Cycle (CCGT) | \$841 | \$841 | \$841 | \$841 |
| Industrial Gas Cogeneration (> 50 MW) | \$841 | \$841 | \$841 | \$841 |
| Oil/Gas | \$635 | \$635 | \$635 | \$635 |
| Wind Farms | \$1,959 | \$1,959 | \$1,959 | \$2,262 |
| Biomass & Landfill Gas (> 50 MW) | \$2,208 | \$2,208 | \$2,208 | \$2,208 |
| Interconnection | \$1 | \$1 | \$1 | \$1 |
| Storage | \$2,666 | \$2,666 | \$2,666 | \$2,666 |
| Gas Simple Cycle (Peaking) | \$635 | \$635 | \$635 | \$635 |
| Coal Gasification | \$2,499 | \$1,923 | \$1,923 | \$1,923 |
| Solar (Greenfield) | \$5,613 | \$5,613 | \$5,613 | \$5,613 |
| CDM (Efficiency and Solar DHW) | \$833 | \$833 | \$833 | \$833 |
| CDM (Fuel Switching) | \$833 | \$833 | \$833 | \$833 |
| Demand response, TOU Pricing & Conservation | \$833 | \$833 | \$833 | \$833 |
| Industrial Gas Cogeneration (<50 MW) | \$841 | \$841 | \$841 | \$841 |
| Biomass & Landfill Gas (< 50 MW) | \$3,200 | \$3,200 | \$3,200 | \$3,200 |
| CDM Renewables (Onsite Wind & Hydro) | \$2,545 | \$2,545 | \$2,545 | \$2,545 |
| Self Generation (CDM Cogen, Microturbines & Fuel Cells) | \$3,741 | \$3,741 | \$3,741 | \$3,741 |
| Solar (Rooftop) | \$5,613 | \$5,613 | \$5,613 | \$5,613 |
| Substation Peaker & CHeP | \$1,000 | \$1,000 | \$1,000 | \$1,000 |
| Waste Heat Recycling | \$1,500 | \$1,500 | \$1,500 | \$1,500 |

Note: Solar technology costs decline at 3% per year to reach \$3,502/kW in 2027.

Table B2 - Operations and Maintenance Costs for Generation Capacity (\$/MWh)

| | OPA Plan (Calibration) | OPA Plan (Updated) | Soft Green | Deep Green |
|---|---------------------------|-----------------------|---------------|---------------|
| Nuclear - Existing | ¢14.8 | ¢14.8 | ¢14.8 | ¢14.8 |
| Nuclear - Refurbished | ¢14.8 | ¢14.8 | ¢14.8 | ¢14.8 |
| Nuclear - New | ¢14.8 | ¢14.8 | ¢14.8 | ¢14.8 |
| Hydro | ¢7.8 | ¢7.8 | ¢7.8 | ¢7.8 |
| Coal ST | ¢11.4 | ¢11.4 | ¢11.4 | ¢11.4 |
| Gas Combined Cycle (CCGT) | ¢8.7 | ¢8.7 | ¢8.7 | ¢8.7 |
| Industrial Gas Cogeneration (> 50 MW) | ¢4.7 | ¢4.7 | ¢4.7 | ¢4.7 |
| Oil/Gas | ¢9.5 | ¢9.5 | ¢9.5 | ¢9.5 |
| Wind Farms | ¢17.8 | ¢17.8 | ¢17.8 | ¢17.8 |
| Biomass & Landfill Gas (> 50 MW) | ¢17.3 | ¢17.3 | ¢17.3 | ¢17.3 |
| Interconnection | ¢8.1 | ¢8.1 | ¢8.1 | ¢8.1 |
| Storage | ¢66.6 | ¢66.6 | ¢66.6 | ¢66.6 |
| Gas Simple Cycle (Peaking) | ¢15.5 | ¢15.5 | ¢15.5 | ¢15.5 |
| Coal Gasification | ¢15.1 | ¢9.7 | ¢9.7 | ¢9.7 |
| Solar (Greenfield) | ¢14.8 | ¢14.8 | ¢14.8 | ¢14.8 |
| CDM (Efficiency and Solar DHW) | ¢0.0 | ¢0.0 | ¢0.0 | ¢0.0 |
| CDM (Fuel Switching) | ¢0.0 | ¢0.0 | ¢0.0 | ¢0.0 |
| Demand response, TOU Pricing & Conservation | ¢0.0 | ¢0.0 | ¢0.0 | ¢0.0 |
| Industrial Gas Cogeneration (<50 MW) | ¢4.7 | ¢4.7 | ¢4.7 | ¢4.7 |
| Biomass & Landfill Gas (< 50 MW) | ¢25.0 | ¢25.0 | ¢25.0 | ¢25.0 |
| CDM Renewables (Onsite Wind & Hydro) | ¢12.8 | ¢12.8 | ¢12.8 | ¢12.8 |
| Self Generation (CDM Cogen, Microturbines & Fuel Cells) | ¢13.9 | ¢13.9 | ¢13.9 | ¢13.9 |
| Solar (Rooftop) | ¢14.8 | ¢14.8 | ¢14.8 | ¢14.8 |
| Substation Peaker & CHeP | ¢7.5 | ¢7.5 | ¢7.5 | ¢7.5 |
| Waste Heat Recycling | ¢3.0 | ¢3.0 | ¢3.0 | ¢3.0 |

Table B3 - Detailed Cost Information

| Technology | Model Run | OPA Information | | | Model Information | | | | | | |
|---------------------------------------|------------------------------|-------------------------|----------------------|---------------------------|-------------------------|-----------------|-----------------------|------------------------|-------------------|-------------------|------------------------|
| | | Supply Mix Advice | | Preliminary Plan | Input Parameters | | | | | | Output |
| | | LUEC - 11% WACC (¢/kWh) | Capital Cost (\$/kW) | LUEC (¢/kWh) | Installed Costs (\$/kW) | Load Factor (%) | Return on Capital (%) | Financing Term (Years) | O&M Costs (¢/kWh) | Fuel Cost (\$/GJ) | Delivered Cost (¢/kWh) |
| Nuclear - Existing | All | ¢7.93 | \$2,845 | ¢4.95 | \$2,845 | 87.8% | 11.00% | 30 | ¢14.8 | \$0.22 | ¢6.35 |
| Nuclear - Refurbished | Calibration | | | ¢6.3 to ¢8.0 | \$2,845 | 90.0% | 11.00% | 30 | ¢14.8 | \$0.22 | ¢6.24 |
| Nuclear - Refurbished | Updated, Soft and Deep Green | | | | \$2,845 | 72.0% | 12.92% | 25 | ¢14.8 | \$0.22 | ¢8.39 |
| Nuclear - New | Calibration | | | ¢6.5 to ¢8.0 (\$3,400/kW) | \$3,400 | 90.0% | 11.00% | 30 | ¢14.8 | \$0.22 | ¢7.10 |
| Nuclear - New | Updated, Soft and Deep Green | | | | \$3,400 | 72.0% | 12.92% | 25 | ¢14.8 | \$0.22 | ¢9.67 |
| Hydro | All | ¢9.99 | \$2,666 | ¢8 to ¢10 | \$2,666 | 59.3% | 11.00% | 30 | ¢7.8 | \$0.00 | ¢7.22 |
| Coal ST | All | | \$1,840 | | \$1,840 | 27.0% | 11.00% | 30 | ¢11.4 | \$2.54 | ¢13.34 |
| Gas Combined Cycle (CCGT) | All | ¢7.03 | \$841 | ¢9 to ¢12 | \$841 | 24.8% | 11.00% | 20 | ¢8.7 | \$5.79 | ¢10.37 |
| Industrial Gas Cogeneration (> 50 MW) | All | ¢7.94 | \$1,294 | | \$841 | 87.0% | 11.00% | 20 | ¢4.7 | \$5.79 | ¢5.03 |
| Oil/Gas | All | | \$651 | | \$635 | 6.7% | 11.00% | 30 | ¢9.5 | \$5.79 | ¢19.74 |

| | | | | | | | | | | | |
|---|---------------------------------------|------------------------------------|---------|--|---------|--------|--------|----|-------|--------|--------|
| Wind Farms | All | ¢10.29 | \$1,913 | ¢8.89 to ¢11.72 (\$1,959/kW for 200 MW wind farm) | \$1,959 | 27.8% | 11.00% | 30 | ¢17.8 | \$0.00 | ¢11.69 |
| Biomass & Landfill Gas (> 50 MW) | All | ¢6.17 | \$2,208 | ¢8.9 to ¢11.5 | \$2,208 | 51.8% | 11.00% | 20 | ¢17.3 | \$0.95 | ¢9.40 |
| Interconnection | Calibration and Updated | | | | \$1 | 2.7% | 11.00% | 30 | ¢8.1 | \$5.97 | ¢7.22 |
| Interconnection | Soft and Deep Green | | | | \$1 | 100.0% | 11.00% | 30 | ¢8.1 | \$6.02 | ¢7.22 |
| Storage | All | | | | \$2,666 | 7.0% | 11.00% | 30 | ¢66.6 | \$0.00 | ¢59.99 |
| Gas Simple Cycle (Peaking) | All | ¢13.13 | \$635 | ¢9 to ¢12 | \$635 | 2.7% | 11.00% | 20 | ¢15.5 | \$5.79 | ¢43.87 |
| Coal Gasification with Sequestration | Calibration | ¢9.09 | \$2,499 | | \$2,499 | 84.5% | 11.00% | 30 | ¢15.1 | \$2.54 | ¢8.02 |
| Coal Gasification without Sequestration | Updated, Soft and Deep Green | ¢6.83 | \$1,923 | | \$1,923 | 84.5% | 11.00% | 30 | ¢9.7 | \$2.54 | ¢6.49 |
| Solar (Greenfield) | All (in 2007) | ¢29.94 | \$5,613 | ¢25 to ¢30 | \$5,613 | 9.0% | 11.00% | 20 | ¢14.8 | \$0.00 | ¢96.21 |
| Solar (Greenfield) | All (in 2027) | | | | \$3,052 | 9.0% | 11.00% | 20 | ¢14.8 | \$0.00 | ¢53.03 |
| CDM (Efficiency and Solar DHW) | All | ¢5.7 (average of all CDM) | | \$833/kW (average PV of all CDM) | \$833 | 58.5% | 11.00% | 20 | ¢0.0 | \$0.00 | ¢2.09 |

| | | | | | | | | | | | |
|---|---------------|------------------------------|---------|-------------------------------------|---------|--------|--------|----|-------|--------|--------|
| CDM (Fuel Switching) | All | ¢5.7 (average of all CDM) | | \$833/kW (average PV of all CDM) | \$833 | 310.4% | 11.00% | 20 | ¢0.0 | \$0.00 | ¢0.38 |
| Demand response, TOU Pricing & Conservation | All | ¢5.7 (average of all CDM) | | \$833/kW (average PV of all CDM) | \$833 | 9.2% | 11.00% | 20 | ¢0.0 | \$0.00 | ¢12.98 |
| Industrial Gas Cogeneration (<50 MW) | All | ¢7.94 | \$1,294 | | \$841 | 87.0% | 11.00% | 20 | ¢4.7 | \$5.79 | ¢4.76 |
| Biomass & Landfill Gas (< 50 MW) | All | ¢6.17 | \$2,208 | ¢12.4 to ¢19.0 | \$3,200 | 51.8% | 11.00% | 20 | ¢25.0 | \$1.50 | ¢12.38 |
| CDM Renewables (Onsite Wind & Hydro) | All | ¢5.7 (average of all CDM) | | \$833/kW (average PV of all CDM) | \$2,545 | 94.9% | 11.00% | 20 | ¢12.8 | \$0.00 | ¢5.13 |
| Self Generation (CDM Cogen, Microturbines & Fuel Cells) | All | ¢5.7 (average of all CDM) | | ~¢5 to ¢17 | \$3,741 | 73.9% | 11.00% | 20 | ¢13.9 | \$6.95 | ¢12.20 |
| Solar (Rooftop) | All (in 2007) | ¢29.94 | \$5,613 | ¢25 to ¢30 | \$5,613 | 11.4% | 11.00% | 20 | ¢14.8 | \$0.00 | ¢72.06 |
| Solar (Rooftop) | All (in 2027) | | | | \$3,052 | 11.4% | 11.00% | 20 | ¢14.8 | \$0.00 | ¢39.86 |
| Substation Peaker & CHeP | All | | | | \$1,000 | 15.0% | 11.00% | 20 | ¢7.5 | \$5.79 | ¢16.10 |
| Waste Heat Recycling | All | | | | \$1,500 | 87.0% | 11.00% | 20 | ¢3.0 | \$0.00 | ¢2.78 |

Notes:

1 - The capital costs for cogeneration are entered in the model as the cost for the electrical side only, which are taken as the cost of the equivalent electrical technology.

| |
|---|
| 2 - The capital costs entered in the model for CDM Renewables are a 50%/50% average of the costs for small wind and hydro. The load factor is from the OPA. |
| 3 - The capital costs entered in the model for Self Generation and Substation Peakers were taken for the 2006 NewERA study. |
| 4 - The capital costs entered in the model for Waste Heat Recycling were provided by Recycled Energy Development LLC |
| 5 - The costs for DE Biomass were escalated by approximately 30% vs. CG biomass. |
| 6 - The Operations & Maintenance costs include variable and fixed costs. Information was taken from the Supply Mix Advice. Fixed costs were spread to the annual amount of electricity produced which was determined using the specified load factor. |
| 7 - The effective peak load factors for hydro are 76.7% for existing capacity and 71.1% for new capacity. The effective peak load factor for conventional wind is 17% and 30.6% for wind farms equipped with VRB storage technology. The effective peak load factor for all other technologies is 100%. |

Table B4 - Total Coal Steam Turbine Installed Capacity (MW)

| | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|--------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Calibration | 6,434 | 6,434 | 6,434 | 6,434 | 4,969 | 2,987 | 2,987 | 2,987 | 0 | 0 | 0 | 0 |
| Updated | 6,434 | 6,434 | 6,434 | 6,434 | 6,434 | 6,434 | 4,969 | 2,987 | 2,987 | 2,987 | 0 | 0 |
| Soft Green | 6,434 | 6,434 | 4,462 | 2,502 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Deep Green | 6,434 | 6,434 | 4,462 | 2,502 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Table B5 - Summary of Scenarios 2027 Target Capacities

| | OPA Plan (Calibration) | OPA Plan (Updated) | Soft Green | Deep Green |
|--|---------------------------|-----------------------|---------------|---------------|
| Electricity Sales -TWh | 187.8 | 187.8 | 187.8 | 187.8 |
| Average Transmission and Distribution Losses (%) | 7.67% | 7.67% | 7.67% | 7.67% |
| Electricity Demand Growth Rate - % | 1.26% | 1.26% | 1.26% | 1.26% |
| Peak Demand - MW | 34,898 | 34,898 | 34,898 | 34,898 |
| Peak Demand Growth Rate - % | 1.23% | 1.23% | 1.23% | 1.23% |
| Peak Transmission and Distribution Losses (%) | 13.86% | 13.86% | 13.86% | 13.86% |
| Effective Capacity - MW | 41,424 | 41,424 | 41,424 | 41,424 |
| Reserve Margin | 18.7% | 18.7% | 18.7% | 18.7% |
| Installed Capacity - MW | | | | |
| Nuclear - Existing | 750 | 750 | 750 | 0 |
| Nuclear - Refurbished | 10,484 | 10,484 | 3,000 | 0 |
| Nuclear - New | 1,400 | 1,400 | 0 | 0 |
| Hydro | 10,095 | 10,095 | 10,793 | 10,793 |
| Coal ST | 0 | 0 | 0 | 0 |
| Gas Combined Cycle (CCGT) | 6,109 | 6,109 | 3,400 | 2,200 |
| Industrial Gas Cogeneration (> 50 MW) | 1,719 | 1,719 | 2,719 | 2,719 |
| Oil/Gas | 1,636 | 1,636 | 1,636 | 0 |
| Wind Farms | 5,025 | 5,025 | 10,000 | 15,000 |
| Biomass & Landfill Gas (> 50 MW) | 379 | 379 | 379 | 379 |
| Interconnection | 500 | 500 | 3,530 | 3,530 |
| Storage | 1,000 | 1,000 | 1,000 | 1,100 |
| Gas Simple Cycle (Peaking) | 750 | 750 | 400 | 400 |
| Coal Gasification | 250 | 250 | 0 | 0 |
| Solar (Greenfield) | 40 | 40 | 800 | 1,000 |
| Total Central Generation - MW | 40,138 | 40,138 | 38,407 | 37,121 |
| CDM (Efficiency and Solar DHW) | 3,712 | 3,712 | 5,638 | 7,500 |
| CDM (Fuel Switching) | 203 | 203 | 307 | 500 |
| Demand response, TOU Pricing & Conservation | 1,458 | 1,458 | 2,129 | 2,500 |
| Industrial Gas Cogeneration (<50 MW) | 878 | 878 | 878 | 878 |
| Biomass & Landfill Gas (< 50 MW) | 475 | 475 | 870 | 870 |

| | | | | |
|---|--------|--------|--------|--------|
| CDM Renewables (Onsite Wind & Hydro) | 170 | 170 | 170 | 170 |
| Self Generation (CDM Cogen, Microturbines & Fuel Cells) | 495 | 495 | 834 | 834 |
| Solar (Rooftop) | 40 | 40 | 1,500 | 3,000 |
| Substation Peaker & CHeP | 0 | 0 | 100 | 100 |
| Waste Heat Recycling | 0 | 0 | 1,250 | 1,250 |
| Total Decentralized Energy - MW | 7,431 | 7,431 | 13,676 | 17,602 |
| Total CG and DE - MW | 47,569 | 47,569 | 52,083 | 54,723 |

Table B6 - Calibration Run of the OPA Preliminary Plan without Coal for Insurance vs. OPA and IESO Data

| | 2007 | | | | 2027 | | |
|---|---------------------------|------------------------|-----------------------------------|--------------------------|------------------------|-----------------------------------|---------------------------|
| | IESO (2006) | OPA IPSP (Dec 2006) | | Model Input (2007) | OPA IPSP (Dec 2006) | | Model Output (2027) |
| | | As Stated | Adjusted to Model Structure | | As Stated | Adjusted to Model Structure | |
| Electricity Sales -TWh | | | | 146.1 | | | 187.8 |
| Average Transmission and Distribution Losses (%) | | | | 7.67% | | | |
| Electricity Generated - TWh | 156 (in 2006) | 155 (in 2005) | | 157.92 | 196 (in 2025) | | 200.9 |
| Electricity Demand Growth Rate - % | | 1.2% | | 1.26% | | | |
| Peak Demand - MW | 27,005 (in 2006) | 26,399 | | 27,337 | 34,899 | 34,899 | 34,898 |
| Peak Demand Growth Rate - % | | 1.2% | | 1.23% | | | |
| Peak Transmission and Distribution Losses (%) | | | | 13.86% | | | |
| Effective Capacity - MW | | 30,229 | | 30,424 | 41,433 | | 41,433 |
| Reserve Margin | | 14.5% | | 11.3% | 18.7% | | 18.7% |
| Installed Capacity - MW | 31,214 (March 2007) | | 32,382 | 32,573 | 47,856 | 47,569 | 46,796 |
| Nuclear - Existing | | | 11,514 | 11,514 | | 750 | 750 |
| Nuclear - Refurbished | | | 0 | 0 | | 10,484 | 10,113 |
| Nuclear - New | | | 0 | 0 | | 1,400 | 1,400 |

| | | | | | | | |
|---|--|--|---------------|---------------|--|---------------|---------------|
| Hydro | | | 7,819 | 7,816 | | 10,095 | 10,003 |
| Coal ST | | | 6,434 | 6,434 | | 0 | 0 |
| Gas Combined Cycle (CCGT) | | | 1,204 | 1,065 | | 6,109 | 5,992 |
| Industrial Gas Cogeneration (> 50 MW) | | | 1,719 | 1,719 | | 1,719 | 1,719 |
| Oil/Gas | | | 1,636 | 1,636 | | 1,636 | 1,636 |
| Wind Farms | | | 395 | 395 | | 5,025 | 4,992 |
| Biomass & Landfill Gas (> 50 MW) | | | 0 | 151 | | 379 | 375 |
| Interconnection | | | 800 | 800 | | 500 | 495 |
| Storage | | | 0 | 0 | | 1,000 | 991 |
| Gas Simple Cycle (Peaking) | | | 0 | 0 | | 750 | 741 |
| Coal Gasification | | | 0 | 0 | | 250 | 247 |
| Solar (Greenfield) | | | 0 | 0 | | 40 | 40 |
| Total Central Generation - MW | | | 31,522 | 31,530 | | 40,138 | 39,493 |
| CDM (Efficiency and Solar DHW) | | | 199 | 199 | | 3,712 | 3,639 |
| CDM (Fuel Switching) | | | 20 | 20 | | 203 | 199 |
| Demand response, TOU Pricing & Conservation | | | 81 | 81 | | 1,458 | 1,432 |
| Industrial Gas Cogeneration (<50 MW) | | | 464 | 464 | | 878 | 870 |
| Biomass & Landfill Gas (< 50 MW) | | | 73 | 273 | | 475 | 472 |
| CDM Renewables (Onsite Wind & Hydro) | | | 19 | 2 | | 170 | 167 |
| Self Generation (CDM Cogen, Microturbines & Fuel Cells) | | | 4 | 4 | | 495 | 485 |
| Solar (Rooftop) | | | 0 | 0 | | 40 | 40 |
| Substation Peaker & CHeP | | | 0 | 0 | | 0 | 0 |
| Waste Heat Recycling | | | 0 | 0 | | 0 | 0 |
| Total Decentralized Energy - MW | | | 860 | 1,044 | | 7,431 | 7,303 |

| | | | | | | | |
|---|--|--|--------|--------|--------|---------|---------|
| Total CG and DE - MW | | | 32,382 | 32,573 | | 47,569 | 46,796 |
| Costs | | | | | | | |
| Total Capital Costs over 20 Years - \$ billion | | | | | | | \$101.3 |
| Generation | | | | | | | \$64.5 |
| Transmission | | | | | | | \$10.6 |
| Distribution | | | | | | | \$26.2 |
| Total Delivered Electricity Costs in 2027 - ¢/kWh | | | | | | ¢11.091 | ¢10.560 |
| Generation Capital | | | | | | ¢7.544 | ¢5.481 |
| Fuel | | | | | | | ¢0.639 |
| Operation & Maintenance | | | | | | | ¢1.324 |
| CO2 | | | | | | | ¢0.040 |
| Conservation | | | | | | ¢0.472 | |
| Transmission | | | | | | ¢0.974 | ¢0.975 |
| Distribution | | | | | | ¢2.101 | ¢2.100 |
| Environmental | | | | | | | |
| GHG (Life Cycle Total in 2027) - million tonnes | | | | | 11.57 | | |
| GHG (Coal, Gas & Oil in 2027) - million tonnes/yr | | | | | | 8.13 | 8.56 |
| GHG (Coal, Gas & Oil; 2007 to 2027) - million tonnes | | | | | | | 224 |
| GHG (Life Cycle Total in 2007) - kg/MWh | | | | | 55 | | |
| GHG (Coal, Gas & Oil in 2007) - kg/MWh | | | | | | | 43 |
| NOx (Life Cycle Total in 2027) - tonnes/yr | | | | | 36,110 | | |
| NOx (Coal, Gas & Oil in 2027) - tonnes/yr | | | | | | 8,023 | 6,016 |

| | | | | | | | |
|--|--|--|--|--|-------|-------|--------|
| NOx (Life Cycle Total in 2027) - kg/MWh | | | | | 0.171 | | |
| NOx (Coal, Gas & Oil in 2027) - kg/MWh | | | | | | | 0.030 |
| SOx (Life Cycle Total in 2027) - tonnes/yr | | | | | 6,210 | | |
| SOx (Coal, Gas & Oil in 2027) - tonnes/yr | | | | | | 1,347 | 1,399 |
| SOx (Life Cycle Total in 2027) - kg/MWh | | | | | 0.029 | | |
| SOx (Coal, Gas & Oil in 2027) - kg/MWh | | | | | | | 0.0070 |
| Nuclear Electricity (in 2027) - TWh | | | | | | | 91.9 |
| Nuclear Electricity (2007 to 2027) - TWh | | | | | | | 1,884 |

Appendix C – Description of the WADE Model

The World Alliance for Decentralized Energy (WADE) has developed an Economic Model that compares the performance of DE and CG in meeting future electricity demand growth. The purpose of the Model is to calculate the economic and environmental impact of supplying incremental electric load growth with varying mixes of DE and CG. It gives concrete numerical and graphical results for capital costs, retail costs, emissions and fuel use. The model allows complete flexibility in terms of evaluating options or scenarios for meeting future demand with different technologies and generation mixes. An emphasis on transmission and distribution network capital requirements (i.e. avoided network development costs) differentiates the model's approach from other energy economics analyses (Casten and Collins 2005).

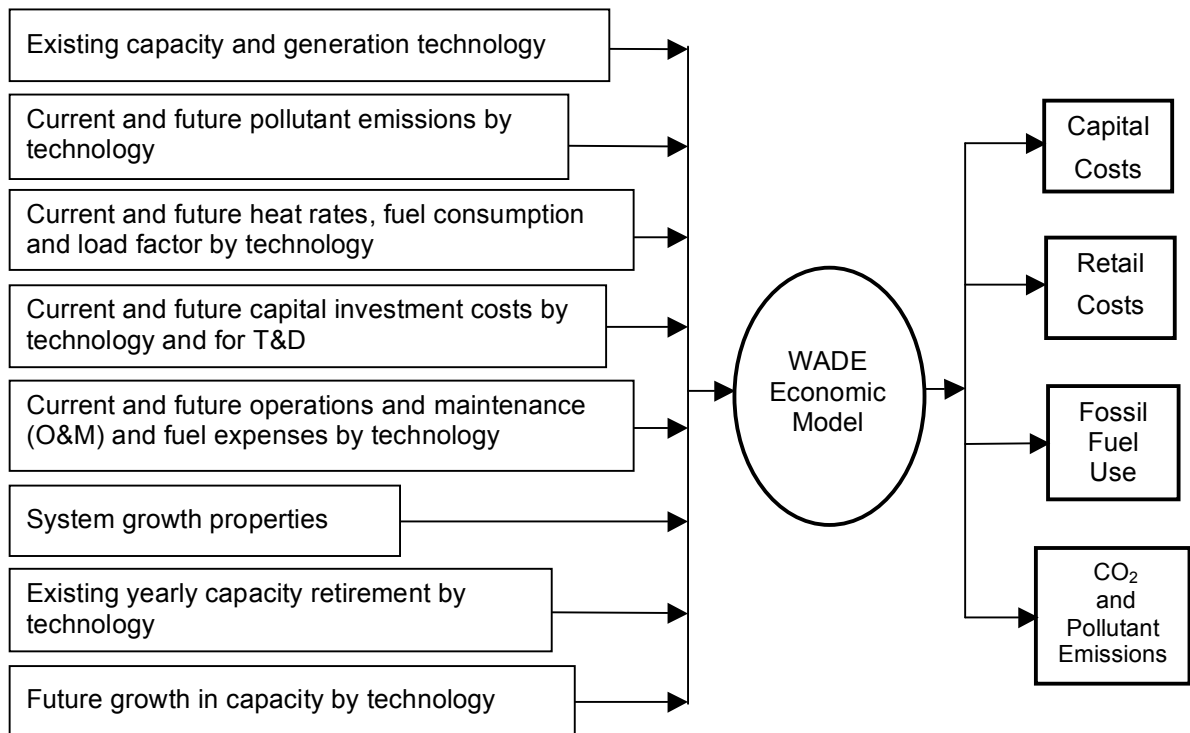
The Model summarizes the overall results for each particular set of inputs in a table. It quantifies the emissions and potential costs impact of decentralized energy, both in absolute and relative terms, enabling easy comparison between CG and DE, and various combinations thereof. In essence, the WADE Model was designed to answer the question: "What is the optimal mix of power generation to meet projected electric load growth?"

The WADE Economic Model has been used in a number of jurisdictions worldwide to evaluate the economic value of DE as a part of future energy supply mix. Studies have been done in the UK, Ireland, Portugal, the European Union, China, Nigeria, Australia and the United States (Casten and Collins 2005). Further information regarding the Model may be found at the web address: <http://www.localpower.org/resources/wademodel.htm>

The purpose of the WADE Economic Model is to calculate the economic and environmental impact of supplying electric load growth with varying mixes of decentralized (DE) and central generation (CG). By tailoring input assumptions, based on an understanding of specific regional conditions, the model can be adapted to any country, region or city in the world.

Starting with generation capacity for year 0 and estimates of retirement and load growth, the model builds user-specified capacity to meet future growth and retirement over a 20-year period. Details of the Model's inputs and outputs are summarized below:

The WADE Economic Model: Inputs and Outputs



The Model's data input requirements are detailed and extensive, requiring comprehensive information on a range of factors including:

- Existing capacity and generation by technology type
- Current and future pollutant emissions by technology type
- Future and current heat rates and fuel consumption by technology type
- Future and current capital and investment costs by technology type and for transmission and distribution (T&D)
- Future and current average operation and maintenance (O&M) costs and fuel expenses by technology type
- System growth properties for the chosen system
- Estimates of existing yearly capacity retirement by technology type, to be entered in 5-year blocks.
- Estimates of future growth in capacity by technology type, to be entered in 5-year blocks.

The Model outputs are:

- Total capital costs for investment (generation capacity and T&D) over 20 years

- Retail (delivered electricity) costs in year 20 (T&D amortization + generation plant amortization + O&M + fuel costs) for new generation capacity
- Fossil fuel use by the new capacity in year 20, both in total and by type
- CO₂ and other pollutant (SO_x, NO_x, PM₁₀) emissions from new generation capacity in year 20
- Generation by source in year 20

The WADE Economic Model builds cases for new capacity to meet incremental demand over 20 years, ranging from scenarios with 0% DE / 100% CG to 100% DE / 0% CG. The Model also builds cases between these extremes. In addition, the Model enables users to run any number of scenarios that, for example, favour certain technologies, change fuel prices or meet specific environmental goals.

The Model takes into account many real but little-understood features of electricity system operation – such as the significant impact of peak-time network losses on the amount of generation required to meet new demand.

Where the WADE Model has been applied in other jurisdictions, users have commented on the importance of quality information being fed into the model. Therefore, a considerable amount of work regarding data gathering and data validation was done.

Assumptions Incorporated into the WADE Model and Study

The WADE economic model takes a macro-economic view of the power generation and delivery options and mixes of CG and DE to find the optimum economic balance. Other studies have previously been done where the economics of individual generators or groups of generators were examined, and some of these options have rightly been shown to have marginal economics, or even negative economics.

These marginal economic results are in some cases a symptom, or extension of historic policies, regulations and practices which have discouraged the development DE. NewERA has done much work in the area of identifying what policy changes are needed. However, this is not the subject of this report. It is a subject that could be addressed in subsequent reports or studies. The WADE economic model makes no assumptions about what policies are needed to disseminate the benefits of DE to various stakeholders. The model does, however, identify the size of the societal benefit, or prize, of having the optimal mix of DE and CE.

As an illustrative example, when diesel engines first supplanted steam engines on the North American railroad system, on a unit cost basis they were considerably more costly than steam locomotives. Therefore, in a unit cost comparison they could, at first sight, appear more costly and less economic. However, when the overall system benefits (and environmental benefits) were considered, and the avoided system costs recognized, diesel locomotives made economic sense (Hollinshead 2003). The WADE model allows us to do such an overall system review to find the optimum balance between CG and CE.

One of the key questions to be addressed in such a study is how to handle joint costs between different products. For example, a residential solar installation that doubles as

roofing material can off-set or reduce the price of a roof. So should the cost of the solar installation be reduced by the savings in roofing material?

In evaluating the economics of a cogeneration opportunity, it is necessary to examine the co-generator economics in the context of some of the host facility's parameters. Important questions are: Which costs are relevant to the co-generator decision economics, and which costs are irrelevant? How are joint costs to be treated and how are separable costs to be treated?

An important concept from the field of management accounting is that the only costs that are relevant to a particular product and decisions regarding that product are the costs that occur beyond the "split-off point" of that product. The decision to incur added costs beyond the split-off point is a matter of comparing the revenue available (if any) at the split-off point with the differential income attainable beyond the split-off point (Horngren).

The allocation of joint costs to different products before the split-off point is essentially arbitrary and can be problematic, as it can be done in a number of ways and can lead to misleading results, and incorrect decisions. For example, in the residential solar example, if it duals as roofing material, allocating the entire cost of the solar system to power generation could result in a misleading result. In a CHP system, allocating all the heat recovery costs to power generation could also result in a misleading result. The WADE model does not attempt to allocate these benefits, but merely identifies total net emissions reduction, and potential electric system avoided costs and economic benefits to society.

Appendix D - WWF/Pembina - Green Electricity Scenarios for Ontario